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# CABINET

## To all Members of the Cabinet:

**Date:** THURSDAY, 15 FEBRUARY  
2024

**Time:** 7.00 PM

**Venue:** COMMITTEE ROOM 6 -  
CIVIC CENTRE, HIGH  
STREET, UXBRIDGE UB8  
1UW

**Meeting  
Details:** Members of the Public and  
Media are welcome to attend  
this meeting and observe the  
public business discussed.

This meeting will also be  
broadcast live on the  
Council's YouTube Channel.

Ian Edwards, Leader of the Council  
(Chair)

Jonathan Bianco, Deputy Leader of the  
Council & Cabinet Member for Property,  
Highways & Transport (Vice-Chair)

Martin Goddard, Cabinet Member for  
Finance

Douglas Mills, Cabinet Member for  
Corporate Services

Susan O'Brien, Cabinet Member for  
Children, Families & Education

Jane Palmer, Cabinet Member for Health  
& Social Care

Eddie Lavery, Cabinet Member for  
Residents' Services

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## Published:

Thursday, 8 February 2024

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Putting our residents first

Lloyd White  
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# Notice

## **Item 8 - The Council's Budget - Medium Term Financial Forecast 2024/25 - 2028/29**

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 to confirm that in excess of 28 clear days notice of the above matter on this supplementary agenda has been given (via the Cabinet Forward Plan).

However, the report has been circulated less than 5 clear working days before the Cabinet meeting and will be considered if the Chair agrees it to be urgent.

The reason for urgency is to ensure the Council can agree its annual budget within the necessary statutory timescale for Council Tax fixing and recommend a budget to the Full Council on 22 February 2024.

Notice of the Council's intention to hold this meeting (part in private) is set out on the main Cabinet Agenda A for this meeting.

8 February 2024  
London Borough of Hillingdon

# Agenda

## **Cabinet Reports - Part 1 (Public)**

- |   |   |         |
|---|---|---------|
| 8 | The Council's Budget - Medium Term Financial Forecast 2024/25 - 2028/29 (Cllr Martin Goddard) | 1 - 204 |
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## THE COUNCIL'S BUDGET: MEDIUM TERM FINANCIAL FORECAST 2024/25 - 2028/29

<b>Cabinet Members</b>	Councillor Martin Goddard
<b>Cabinet Portfolios</b>	Finance
<b>Officer Contact(s)</b>	Andy Evans, Corporate Director of Finance
<b>Papers with report</b>	Appendix A: General Fund Budget Proposals Appendix B: HRA Budget Proposals Appendix C: Proposed Amendments to Fees and Charges Appendix D: Capital & Investment Strategies Appendix E: Pay Policy Statement Appendix F: Budget Consultation Feedback

### HEADLINES

<b>Summary</b>	<p>This report sets out the Medium Term Financial Forecast (MTFF), which includes draft General Fund and Housing Revenue Account budgets for 2024/25, presented in the context of the Council's five-year budget strategy to 2028/29.</p> <p>Budget proposals for 2024/25 include a 4.99% increase in the headline rate of Council Tax. This comprises a core Council Tax increase of 2.99% together with a 2% increase relating to the Adult Social Care Precept.</p> <p>Cabinet are requested to recommend their budget proposals to Council on 22 February 2024. This is in order to formally set the General Fund revenue budget, the Housing Revenue Account budget, the Capital Programme and Council Tax for the 2024/25 financial year.</p>
<b>Putting our Residents First</b>	<p>This report supports the delivery of the Council Strategy 2022-2026. Achieving Value for Money is an important element of the Council's Medium Term Financial Plan.</p>
<b>Financial Cost</b>	<p>This report outlines a balanced budget for the 2024/25 financial year, on the basis of a below inflationary 2.99% increase in the headline rate of Council Tax and use of the 2.00% Social Care Precept in line with the Government's funding framework for local services.</p>
<b>Select Committee</b>	All
<b>Relevant Ward</b>	All

Cabinet report: 15 February 2024

(Part 1 – Public)

## RECOMMENDATIONS

That Cabinet approves for recommendation to Council:

- 1) **The General Fund and Housing Revenue Account budgets and Capital Programme proposals for 2024/25 (as detailed in Appendices A, B and C) and beyond, and having taken the consultation responses conscientiously into account outlined in Appendix F Budget Consultation Feedback.**
- 2) **The Capital Strategy, Treasury Management Strategy Statement, Investment Strategy, and Minimum Revenue Provision Statement for 2023/24 to 2028/29 as detailed at Appendix D.**
- 3) **The proposed London Borough of Hillingdon Pay Policy Statement for 2024/25 set out at Appendix E.**
- 4) **That it resolves that Cabinet may utilise the general reserves or balances during 2024/25 in support of functions designated to the Cabinet in line with Part 4 of the Constitution (as set out in Schedule G of the Constitution - Budget and Policy Framework Procedure Rules).**
- 5) **Authorise the Corporate Director of Finance, in consultation with the Cabinet Member for Finance, to respond on behalf of the Council to the consultation on the provisional Local Government Finance Settlement and to the Mayor of London's budget consultation.**

That Cabinet:

- 6) **Notes the Corporate Director of Finance's comments regarding his responsibilities under the Local Government Act 2003.**

### Reasons for recommendation

The recommendations have been framed to comply with the Budget and Policy Framework rules. They allow the presentation to Council of recommended budgets for 2024/25. This includes the impact on Council Tax, alongside housing rents and service charges.

The Council has powers only to approve revenue budgets and set Council Tax and housing rents for the following financial year. Medium term revenue budgets are presented to aid future financial planning and support good decision-making, with this document outlining Cabinet's budget strategy for the next five years. The Capital Programme is approved over a five-year period as

the statutory framework provides greater freedoms under the Prudential Code to encourage a longer-term approach to capital financing and borrowing decisions.

Alongside budget proposals for recommendation to Council, this report provides an update on the strategy and policy statements surrounding investment and borrowing activity for the forthcoming financial year. In line with guidance from the DLUH / CIPFA in this area, the content of the Capital and Investment Strategies is provided in the four documents contained within Appendix D, with no substantive changes proposed for the new financial year.

Both Cabinet and Council should give full consideration to the Corporate Director of Finance's comments under the Local Government Act 2003 and the need to ensure sufficient resources are available in balances and contingencies in the event of any significant adverse changes in the Council's funding environment. These comments are set out from paragraph 154 of this report.

The Localism Act 2011 requires local authorities to publish a Pay Policy Statement annually. This Pay Policy Statement must set out the authorities' policies for the financial year relating to remuneration of its Chief Officers; remuneration of its lowest paid employees; and the relationship between the remuneration of its Chief Officers and the remuneration of those employees who are not Chief Officers. The proposed 2024/25 policy is included as Appendix E to this report.

### **Alternative options considered / risk management**

Increases proposed in the budget could be removed and either the Council Tax requirement reduced, or alternative items substituted for them. Similarly, further items could be added either to the budget requirement through additional increases, increased provision for risk via the general contingency, or by reducing the package of savings. Council Tax could then be increased accordingly within the constraints imposed by the Government's referendum regime, which would limit any increase to 2.99% of general Council Tax before triggering the need for a referendum and a further 2.00% in the form of a Social Care Precept. The current budget proposals reflect the full use of these limits, as it continues to be clear that this is the Government's intended way to raise funding for Social Care pressures. A change in the budget requirement of £1,388k either way (increase or decrease) will result in an increase or decrease of 1.0% in the level of the Council Tax, equivalent to £13.26 per annum at Band D level.

Members could decide to add or remove new capital schemes from the Capital Programme included in this report. The funding for any additional new schemes would necessarily come from Prudential Borrowing in the first instance. This would have a consequential upward impact on the revenue budget requirement and Council Tax or the level of balances if they are HRA capital projects.

Members could decide to vary the proposed Fees and Charges outlined at Appendix C. Any decision to do so could have an impact on the budget requirement. This would need to be reflected in the budgets to be recommended to Council.

The Council may choose to set rents lower than those proposed, however between 2016/17 and 2019/20 Government directed local authorities to decrease rents by at least 1%, thereby removing the option to increase rents, with 2024/25 being the fifth year of a return to rent increases. Lowering rents for a further year, or reducing the increase proposed, would result in less income and a detrimental impact upon HRA balances.

This budget report has been prepared in the context of a broad range of risks faced by the Council, with key items noted in the report alongside mitigating and/or management strategies to suppress or contain these risks.

The Corporate Director of Finance can give surety on the robustness of estimates included within this consultation budget, which is based on established, rigorous business processes around robust financial modelling and closely aligned to service plans. Implementation of budget proposals will be closely tracked through the monthly budget monitoring processes during 2024/25.

### **Select Committee Comments**

Full report on the budget process, financial strategy and detailed budget proposals for services within the remit of each Select Committees were presented for review at meetings during January and February 2024, with comments from each committee presented in Appendix F to this report.



## SUPPORTING INFORMATION

### INTRODUCTION

1. This report provides an overview of the Cabinet's budget proposals in respect of the Council's General Fund and Housing Revenue Account (HRA), alongside an update on the latest position on the Schools Budget which is being prepared in the context of the Council's Safety Valve agreement with the Department for Education. Both General Fund and Housing Revenue Account budgets are presented to support Cabinet in recommending the budget to Council for final approval on 22 February 2024.
2. The General Fund budget for 2024/25 has been prepared in the context of a five-year strategy, which incorporates the impact of a comprehensive review of capital investment plans and strategic savings programme in the context of challenging economic circumstance globally, nationally and locally. With 2024/25 being the final year in the current Spending Review period and with no indication from Government on local authority funding from 2025/26 and beyond, there remains a significant amount of risk within the Council's funding position whilst the sector awaits an update from Government. The Council continues to operate in a high inflationary environment whilst residents deal with cost-of-living pressures, with the Council also continuing to see legacy impacts from the pandemic impacting on demand for Council services.
3. The Council continues to manage the challenges arising from significant levels of underfunded demand and inflation within the Schools Budget (which is a ring-fenced fund, established by a statutory override) assuming that the statutory override will continue beyond 31 March 2025. If this were not to be renewed it would represent a material risk to the financial resilience of local authorities nationally, and is evidenced locally by the projected deficit of £26,487k reported on this fund for 2023/24.
4. The five-year strategy for the HRA, complemented by a 30 Year Business Plan demonstrates the long-term financial sustainability of the ringfenced account and viability of the significant capital investment plans, which are expanded upon in the relevant sections of this report. Increased expenditure associated with damp and mould costs alongside additional costs pressures associated with meeting the requirements of the Housing Regulator and increasing stock management pressures represent a challenge to the HRA operating model.
5. Following December Cabinet on 14 December 2023, a number of funding assumptions have been firmed up, including announcements following the publication of the Final Local Government Finance Settlement increasing funding for the Council. This increase has been used to fund new and emerging pressures associated with demand-led growth areas in the budget.

6. The table and narrative below outline the changes to the recommended budget proposals from the report considered by Cabinet on 14 December 2023, with improvements in funding projections in 2024/25 largely being used to fund additional demand across four areas of the Council’s demand-led services areas, with these being Looked After Children, SEND Transport, Adult Social Care Placements and Homelessness Prevention. Each of these items is also considered in the relevant section of this report, with specific movements since December 2023 reported from paragraph 149.

**Table 1: Changes Since December Cabinet**

<b>General Fund Budget Corporate Summary</b>	<b>2024/25 £'000</b>	<b>Five Year Outlook £'000</b>
<b>Year on Year Change in Budget (Gap) / Surplus</b> Budget (Gap) / Surplus for the Year	<b>0</b> 0	<b>17,579</b>
<u>Funding Updates</u>		
Provisional Settlement	577	577
Final Settlement	(2,593)	(2,198)
Other Central Government Funding	1,042	0
Retained Business Rates	(750)	(750)
Collection Fund Surplus	(74)	0
<u>Expenditure Updates</u>		
Inflation	(34)	(79)
Looked After Children	736	736
SEND Transport	98	98
Adult Social Care Placements	795	795
Homelessness Prevention	203	645
Capital Financing Requirement	0	1,129
<b>Total Updates</b>	<b>0</b>	<b>953</b>
<b>Year on Year Change in Budget (Gap) / Surplus</b> Budget (Gap) / Surplus for the Year	<b>0</b> 0	<b>953</b> 18,532

7. Capital Programme Changes: Since publication of the consultation budget in December 2023, a number of updates have been added to the programme, including an increase in the contingency budget to offset the risk of inflation and latest intelligence on project delivery has enabled a further refresh of the programme – facilitating a £30,240k uplift in planned investment, with £10,000k being added to fund expected increased in delivering the increase in the SEND provision programme, which supports the Council’s Safety Valve agreement. A further £5,000k has been added to the investment in care home capacity programme budget, £3,000k has been added to fund further investment in technology and innovation, a further £2,000k in Highways Structural Works and £240k being added to a new capital

programme item to support improvements to the Waste Service, with this being funded from Prudential Borrowing, to support the Capital Programme, a £10,000k contingency budget has also been added. This results in £248,012k planned investment over the MTF period from 2024/25 onwards, with financing structured around £63,082k borrowing and £75,216k planned Capital Receipts.

8. Housing Revenue Account (HRA) Changes: The HRA Capital Programme has been expanded to include a commissioning plan amounting to £88m to purchase 200 additional dwellings to increase the Council's housing stock, with these additions being available to support the Council's increased demand for homelessness support. This increased investment has been offset by the Council securing a further £10m of grant funding towards acquisitions and developments.

## **GENERAL FUND REVENUE BUDGET**

### **BUDGET STRATEGY AND SUMMARY OF PROPOSALS**

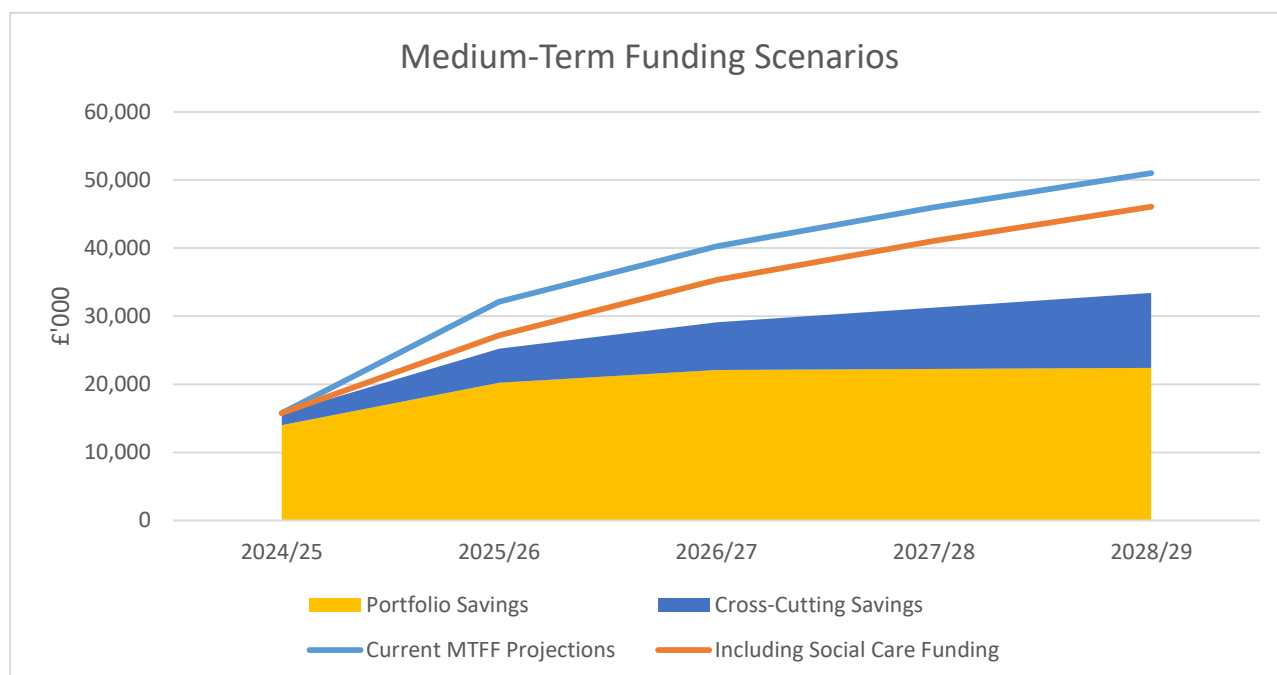
9. Budget proposals for 2024/25 have been prepared in the context of a wider strategy addressing the five-year MTFF period through which service expenditure is to be managed within available resources in the context of a challenging economic environment both in terms of exceptional cost inflation pressures, the impact of cost-of-living pressures and the continuing legacy of COVID-19. To balance the budget, the Council has a number of mechanisms at its disposal to deliver this including a combination of delivering efficiency savings and increases in the Council Tax, taking into consideration policy decisions, whilst setting a strategy that increases reserves above those forecast within the 2023/24 position.
10. This budget strategy is based upon the principle of sound financial management set against the backdrop of these challenging economic conditions, with the latest monitoring position for the 2023/24 financial year reporting a net underspend of £2k which will leave uncommitted General Balances at £26,848k entering the 2024/25 financial year.
11. However, the 2023/24 position reflects the use of Earmarked Reserves to fund £3,622k of exceptional inflationary pressures on service budgets including the 2023/24 pay award. Furthermore, the Council is drawing down £1,768k from reserves to fund local priorities, £1,535k to fund legacy impacts against taxation income driven by the pandemic and £3,450k to fund new and emerging demand pressures and a net £649k of other costs. With windfall income from the West London Waste Authority of £1,500k offsetting these drawdowns, the net impact is a £9,524k use of reserves, leaving a closing balance of £10,536k against the Council's Earmarked Reserves.
12. Of the £22,762k savings within the 2023/24 budget, 74% are banked or on track for delivery in full, with potential risks arising on 1% (£330k), relating to timing issues on practical implementation of two projects, which are ultimately expected to be resolved. Further information on this position is set out in the Month 9 budget monitoring report also presented to Cabinet on this agenda, but it is expected that all 2023/24 savings will ultimately be banked in full or replaced with alternative measures in the event of any ongoing shortfall.
13. Based on 2.99% per annum increases in the core Council Tax and 2% per annum increases in the Social Care Precept for 2024/25, reducing to 3.8% overall increase in 2025/26 and 2.8% thereafter, funding available to support service expenditure is projected to grow by £39,580k to £302,858k between 2024/25 and 2028/29. A combination of exceptional inflationary pressures particularly in the earlier years of the budget strategy and demand-led growth (including the legacy impacts of the COVID-19 pandemic), is projected to generate a £58,112k uplift in service expenditure across the five-year term. In order to address this differential, to date, a savings programme of £33,411k has been developed, leaving a residual budget gap of £18,532k across the five-year MTFF period, with £15,752k of savings being proposed for 2024/25 increasing throughout the later years of the MTFF period.

**Table 1: Budget Strategy**

	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Total Resources	263,278	284,510	284,833	291,616	296,624	302,858
Total Service Expenditure	263,278	284,510	291,947	303,428	312,160	321,390
<b>Cumulative Budget Gap</b>	<b>0</b>	<b>0</b>	<b>(7,114)</b>	<b>(11,812)</b>	<b>(15,536)</b>	<b>(18,532)</b>

14. As is the case for the vast majority of local authorities, the Council has experienced exceptional economic factors that are driving a material inflationary requirement, which is having a significant impact on the cost of providing services to residents, with Government funding no longer keeping pace with the increased expenditure the Council is facing. The generally accepted measure of inflation, the Consumer Price Index (CPI) continues to track above the Bank of England target rate of 2% and peaked at 11.1% in October 2022 before falling to 4.0% in the latest published data for December 2023. This high inflation environment has yielded a forecast inflationary requirement of £16,625k in 2024/25, rising to £48,097k by 2028/29.
15. This compares to a forecast of £10,906k for 2024/25 when the Council set out the previous iteration of the budget strategy in February 2023, with this latest refresh presenting a 52% increase from these projections. Inflation, together with further increase in demand-led growth and corporate items has generated the need for the continuing development of savings programmes. It is expected that this will continue to be a key requirement within our budget strategy in the years ahead.
16. The Council is therefore now following a policy of adjusting Fees & Charges each year by the prevailing rate of inflation. This should avoid the need to repeat the adjustment made in 2023/24. It should be noted that Hillingdon's Fees and Charges are materially lower than the majority of neighbouring Outer London Boroughs.
17. The Autumn Statement announced in parliament on 22 November 2023 implied spending targets for unprotected Government departments from 2025/26 onwards will result in real terms spending reductions, with the OBR estimating spending on unprotected departments would fall by 2.3% in real terms from 2025/26, with this number forecast to increase to 4.1% per year, should the government follow through on its ambition to increase defence spending to 2.5% of GDP and return overseas development assistance to its 0.7% of gross national income target. This therefore might imply that the best-case scenario would see cash flat settlements from 2025/26 onwards.

**Chart 1: Medium Term Funding Scenarios**



18. As can be seen from the analysis above, the savings programme outlined in this budget strategy would only be sufficient to contain service expenditure within the resource envelope in a scenario where the £5.1m funding allocated by the Government in core Adult Social Care spending is retained in 2025/26 and beyond. While the core MTFF projections allow for this previous tranche of funding being stepped down from 2025/26, these projections assume the recently announced £2.2m share of funding will be recurrent in nature. However, the current savings programme reflects specifically identified actions at this time and the Council expects to develop and increase the programme further over the life of the MTFF. It should be recognised that in the absence of the retention of the aforementioned Adult Social Care Funding and increased savings, a requirement for a 30% uplift in core government grant support would be necessary in order to balance later years budgets.
  
19. The continuation of a second year of adverse economic conditions and the stubbornly high inflationary pressures represents the main cause of the current cost-of-living pressures, with the impact from increasing costs and declining revenues having negative impacts on local residents and businesses, with the Council in turn exposed to these forces and facing similar challenges in service delivery, albeit on a larger scale and in the context of a range of statutory responsibilities. The impact of this is particularly evident in the Council's homelessness prevention service, which is experiencing a sustained period of high demand, with the Council needing to materially increase the level of budgetary provision in this area. Furthermore, COVID-19 legacy issues continue to impact on Council services and finances, with pandemic related pressures believed to be a strong driver for the ongoing financial pressures within Adult Social Care.

20. Notwithstanding the additional challenges presented by adverse economic conditions and the legacy impacts from the pandemic, this budget strategy does not rely upon use of General Balances to support service expenditure and aims to increase net reserves over the five-year MTF period to build the Council's financial resilience going forward, with this strategy proposing an increase in reserves of £7,500k by 2028/29 if no unforeseen economic shocks are sustained. A review of the range of general risks affecting the Council and the anticipated release of significant sums from provisions and EMRs in 2023/24 indicates that the recommended level of uncommitted reserves (General Balances) should be between £32,000k and £55,000k, with planned set asides of £1,500k per annum providing a mechanism of securing balances within this range over the medium term.
21. In addition to General Balances, the Council holds Earmarked Reserves to manage specific risks, projects and cyclical expenditure commitments. At 31 March 2024, these are projected to total £10,536k, with £1,302k being the remaining balance of identified funding to meet exceptional inflationary pressures. This strategy includes no further release from earmarked reserves to fund ongoing service expenditure.
22. Savings proposals totalling £33,411k have been developed towards mitigating the emerging expenditure pressures as funding levels are projected to grow at a slower rate than demand for Council Services, with a residual £18,532k budget gap to be mitigated over the period from 2024/25 to 2028/29. As in previous years, savings proposals for the forthcoming financial year are specific in nature, with medium-term plans structured around wider strategic approaches to transformation of local services. Proposals have been developed within the themes of Service Transformation, Effective Procurement, Digital Strategy, Workforce, Managing Demand and Income Generation & Commercialisation and Zero Based Reviews, with an overview of specific measures set out within this report.
23. Following on from the Final Settlement published in February 2024, it appears that Government Grants and Business Rates income are failing to match prevailing levels of inflation currently being experienced in the medium term and that demand levels for Adult and Children's Social Care provision have shown and will continue to show unrelenting growth, with the additional £500m of funding the Government announced between the provisional and final settlements not being sufficient to meet the additional costs of running these services.
24. This draft budget outlines £377,109k of proposed capital expenditure – including substantial investment in local infrastructure, a new leisure centre and delivery of significant additional SEND capacity in the borough's schools – of which £104,316k is to be financed through borrowing. Taken together with historic capital spending, this investment will result in the Capital Financing Requirement peaking at £324,326k in 2025/26 and declining thereafter. Of this peak borrowing requirement, £279,200k is expected to necessitate external borrowing, with £45,126k being financed through General Fund reserves and working capital.

25. The following sections of this report and Appendix A provide further commentary and analysis to support the General Fund budget strategy, before returning to a summary of the Schools Budget position and Housing Revenue Account in turn.

## RISK MANAGEMENT

26. In developing a strategy to deliver services within a constrained resource envelope, it is necessary to reflect upon both risk and opportunity arising from the Council's current financial standing, with this assessment in essence representing an informed view of the organisation's financial resilience. The following paragraphs provide an update on the constituent elements of this assessment:

- i. **General Fund Reserve-levels:** a key indicator of financial resilience, the Council was projected to retain £45.2m at 31 March 2023 between general and earmarked reserves at the time of budget setting in February 2023, with the final outturn for the year seeing this sum increase to £46.9m. Latest projections for the 2023/24 year would see this sum fall to £37.4m by 31 March 2024, which remains broadly in line with budget strategy assumptions as one-off or windfall gains are being deployed to meet additional cost pressures arising from the ongoing high inflation environment while also reflecting that the Council has historic commitments against specific earmarked reserves. Of this sum £26.9m is projected to be held in unallocated General Balance, with £10.5m earmarked for specific purposes.

The Corporate Director of Finance is required to set out a recommended range for unallocated reserves, which is now between £32m and £55m. Current reserve levels are therefore towards the lower end of the acceptable range for an authority such as Hillingdon, and as outlined in the Section 25 Statement in the Budget Strategy report presented to Cabinet in February 2023, this budget now proposes increasing reserves by £7.5m by 2028/29. The recommended range for General Balances is predicated on the Council being able to deliver balanced budgets and makes no provision for substantial deployment of reserves over the MTF period.

While reserve-levels remain within the recommended range, it is notable that the Council's absolute levels of reserve are an outlier in London – being ranked 31 from 33 authorities at 31 March 2022 (the last date for which comparable data is publicly available). This will impact how the Council develops its budget strategy over the coming years with a focus on building resilience through £7.5m budgeted contributions to reserves over the five-year period of the MTF.

- ii. **Dedicated Schools Grant Deficit:** the cumulative deficit arising from sustained underfunding of SEND provision by the Department for Education stood at £21.9m at 31 March 2023, equivalent to 47% of the Council's total General Fund Reserves. There is currently a time-limited statutory override in place until 31 March 2025 which ensures that this deficit does not impact upon general reserves, and the Council's General Fund



budget strategy is predicated on the further continuation of this override. As the Council continues to invest significant funds and capacity to bring this ringfenced account into balance over the medium term, the DSG deficit will continue to represent a call on financial capacity.

- iii. **Capital Financing Requirement:** this reflects the Council's underlying need to borrow and the element of historic investment that has not yet but will ultimately be funded from Council Tax receipts. At the time of the last budget setting in February 2023 this was projected to total £259.7m at 31 March 2023, with the final outturn position falling marginally to £257.6m as a result of slippage in planned capital spending. At 21.5% of the Council's £1,196m asset base, this does not represent an excessive level of borrowing for an authority such as Hillingdon and plans are in place to fully meet this obligation over the useful economic lives of the associated assets.

The Council retains no material interest in investment property or other commercial interests on its balance sheet, with assets held primarily for delivery of services to local residents. As a result, a material write-down of asset values is not considered a material risk for Hillingdon and economic conditions would not be in a position to require accelerated funding of the Capital Financing Requirement.

Shareholding in the Council's housing development company currently totals £4.9m, with facility for further lending to finance specific schemes on a case-by-case basis. Given the scale of projects delivered by the company and the Council's status as sole shareholder and lender, the risk of this operation adversely affecting the Council's broader financial resilience is limited.

27. On the basis of these core balance sheet measures, Hillingdon maintains significant capacity for capital investment with limited exposure to commercial risk, albeit with a lower level of reserves cover than other authorities which emphasises the requirements for a greater focus on reliable delivery of balanced budgets. While it is likely that almost all local authorities are facing a budgetary challenge of a similar nature to Hillingdon, it is notable some of those authorities may have higher debt and associated risk with the recent increases in interest rates. In this context the current MTFE strategy depends on the achievement of asset sales with circa £75 million assumed over the next five years and these providing the financing towards the Council's transformation programme and DSG Safety Valve agreement requirements.
28. Based on the Council's assessment of its financial resilience, the budget strategy presented in this report has taken a prudent approach to the review of inflation, with the Council's core inflation assumption being that CPI continues to track at circa 7% per annum for 2023/24 and 2024/25, before falling to 4% for 2025/26, then returning to the Bank of England target rate of 2% for the remainder of the five-year strategy. The approach assumes that much of the Council's core contracted expenditure ultimately presents for an increase of this magnitude, albeit with an expectation that the timing of uplifts will present on a staggered

basis. On a similar approach, Social Care continues to generate a significant inflation requirement against an expenditure budget exceeding £122m.

29. Following ten years of Hillingdon freezing Council Tax before applying more modest increases in recent times, Hillingdon has positioned itself as a low tax authority, however, as the Government assume that Councils will raise Council Tax in line with the referendum threshold, the Council's core spending power is tracking behind where Government models would assess it to be. Indeed, it should be noted that as a result of the ten-year freeze, even after an increase in 2023/24, Council Tax levels in Hillingdon are amongst the lowest in London. This means that the robustness of estimates is critical as the Council needs to ensure that Service Operating Budgets are sufficient to fund services going forward without the reliance on reserves.
30. The Council continues to take a robust approach to the recommended Savings Programme, which is focussed on making improvements and efficiencies in service delivery rather than service reductions, with assessed proposals being included in the Council's budget strategy, and the majority of savings targets are assigned to specific service departments, This allows the Council to have greater certainty in the delivery of the saving programme, albeit with an inherent level of risk due to continuing adverse economic conditions and the increasingly complex nature of the savings initiatives being undertaken.
31. The combination of this substantial savings programme and proposed uplifts in Fees & Charges are projected to secure £15.7m benefit in the 2024/25 financial year, indicating the scale of measures required to manage the increased savings requirement for the forthcoming financial year.
32. Based on the approach adopted to generating the Council's budget strategy, the procedures it follows, and the assumptions included in this report, the budget strategy is deemed to be based on sound forecasting and realistic assumptions that enable the Cabinet to present this position to Council for consideration.
33. Further commentary on the robustness of estimates and adequacy of reserves is included within the Corporate Director of Finance's Section 25 statement from paragraph 154 of this report, which forms part of the broader governance framework around budget setting in local authorities.

## **FUNDING SOURCES**

34. General funding available to support the Council's service expenditure are projected to grow from £263,278k in 2023/24 to £302,858k by 2028/29, an uplift of £42,561k across Council Tax, Business Rates and Government Grants offset by unwinding reliance on one-off funding sources to leave a net increase in resources of £39,580k by 2028/29. This position includes £2.2m of ongoing increased income from Business Rates from releasing part of the 5% increase in bills raised to local businesses from the national revaluation, with the in-year

benefit from this position being the key driver behind one-off funding of £3,651k from the collection fund surplus being realised in 2024/25 and actions to improve in-year collection of Council Tax. With the Final Settlement being published in February 2024, Central Government funding for the next year has now been confirmed for the majority of funding streams. The following table and commentary provide an overview on each of these funding streams, with Appendices A1 and A2 providing detailed projections.

**Table 2: Funding Sources**

	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Council Tax Revenues	137,440	145,751	153,743	159,690	165,851	172,185
Business Rates Income	60,670	69,026	69,830	69,830	69,830	69,830
Corporate Grant Income	63,687	66,782	61,560	61,996	62,443	62,343
<b>Total Recurrent Funding</b>	<b>261,797</b>	<b>281,559</b>	<b>285,133</b>	<b>291,516</b>	<b>298,124</b>	<b>304,358</b>
Collection Fund Surplus	(54)	4,451	1,200	1,600	0	0
Release of COVID-19 Reserves	1,535	0	0	0	0	0
Rebuilding Reserves	0	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
<b>Total One-Off Funding</b>	<b>1,481</b>	<b>2,951</b>	<b>(300)</b>	<b>100</b>	<b>(1,500)</b>	<b>(1,500)</b>
<b>Total Resources</b>	<b>263,278</b>	<b>284,510</b>	<b>284,833</b>	<b>291,616</b>	<b>296,624</b>	<b>302,858</b>

35. Income from Council Tax is projected to grow by £34,745k over the period to 2028/29 as a result of inflationary uplifts in the headline rate, further use of the Social Care Precept and growth in the taxbase. The first two years of the budget strategy include below inflationary increases but utilise the revised Council Tax referendum thresholds announced in the Autumn Statement, with an uplift of 2.99% per annum factored into this budget for 2024/25, reducing to 1.8% in 2025/26, together with 2.0% per annum increases in the Social Care Precept in line with the Government's approach to managing demand in this area. From 2026/27 onwards, in line with the Council's inflation assumptions, Council Tax is forecast to increase at the lower rate of 1.8% per annum for the core uplift alongside a further 1% Social Care Precept. Together, these increases secure £26,751k of the additional funding to meet growing demand and inflationary pressures.
36. The remaining £7,994k additional income from Council Tax is driven by growth in the taxbase as a result of 6,027 Band D equivalent properties from new residential development in the borough over the next five years and a 20% reduction in demand for the Council Tax Reduction Scheme as the economic impact of COVID-19 unwinds. Projections for new development represent a 4% increase in the number of homes in the borough, a growth rate which remains consistent with recent experience, while reflecting both planned new development in the borough and medium-term population projections. The Council is proposing to review the Council Tax Reduction Scheme shortly and improve the targeting of the service to provide the most effective support to local residents.

37. Business Rates revenues are projected to grow by £9,160k, primarily driven by the Council releasing some of the benefit from the national 2023/24 revaluation of commercial property that the Council offset in the 2023/24 budget with an increase in the provision whilst the new rating list was embedded, and appeal data was monitored. The Provisional Settlement confirmed a 6.7% increase for 2024/25 against the multiplier for the first year of the budget strategy, albeit with the lower multiplier remaining cash flat and the Government funding the lost income to local authorities via grant income. In the following years the multiplier is held flat in the absence of a Government announcement on local government funding beyond this point. Under the Business Rates Retention Scheme, the Council retains circa 15% of locally raised income, with the remainder being distributed between the Government, Greater London Authority and other local authorities.
38. The Final Local Government Finance Settlement published in February 2024 provides the basis for the funding assumptions in this report, with the Government's late announcement of a further £500m to support Social Care being included in this position, with this budget strategy assuming this additional funding continues into 2025/26 and beyond.
39. Last year's Autumn Statement confirmed the upcoming Social Care reforms set to introduce a cap on personal care costs alongside the Fair Cost of Care reform have both been delayed for two years with no further updates on these provided at this time, with this budget strategy assuming the £5,140k funding allocation for these reforms that was released early in 2023/24 will be clawed back to pay for the reforms when they emerge. The funding refresh from the Final Settlement, confirms the Council's business rates baseline income and revenue support grant will increase by 6%, offset by a reduction in the Services Grant, to see a net favourable impact on funding of 7.6% from the Final Settlement.
40. There remain a number of areas of uncertainty regarding future funding levels, the most salient of the funding risks include:
  - i. Following the publication of the Final Settlement, the Council's funding is now confirmed for 2024/25 across the majority of the Council's grant income, however, there is no data available from 2025/26 onwards, with the sector awaiting an update from Central Government on the future of local government funding.
  - ii. The delayed review of the formula for distribution of grant funding between local authorities by the Department for Levelling Up, Housing and Communities is expected to marginally benefit Hillingdon as a result of the borough's higher than average population growth since the distribution method was last reviewed for 2013/14. The progress of this review will continue to be closely monitored, in particular relation to the potential impact of the levelling up agenda.
  - iii. Alongside the formula review, a reset of the Business Rates Retention system is planned which would redistribute growth secured since 2013/14. As Hillingdon has

delivered strong growth over this period, this would be expected to adversely impact funding levels, which would probably eliminate any gains arising from distributional changes, with the revised budget strategy presented in this report increasing our exposure to this risk due to the increasing benefit from retained growth as revaluation gains are firmed up.

41. Prior to the COVID-19 pandemic, pooling of Business Rates income across London secured additional income on occasions and has thus been beneficial to Hillingdon. This may offer similar such opportunities in the future and hence will be held under continuing review and scrutiny; however, London will not be pooling Business Rates in 2024/25 as it is deemed to not generate a benefit at this time. The exposure to losses across London has increased due to the uncertainty on revaluation appeals following the publication of the 2023 list, with the potential for greater exposure to rating appeals in Central London being the driver of this decision.
42. The Council will continue to review and track progress against these risks, with some of these requiring a longer review period and will be reported through the Council's budget monitoring process. The Council will continue to review and assess new and emerging risks and call upon existing strategies to manage and mitigate these risks.

## SERVICE EXPENDITURE

43. Service expenditure will grow due to inflationary pressures, demand-led growth and other corporate items including capital financing costs. The below table sets out the impact of these expenditure movements across the Council's Cabinet Portfolios.

**Table 3: Cabinet Portfolio Service Expenditure**

	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Property, Highways & Transport	10,798	9,700	9,987	10,227	10,473	10,725
Finance	33,213	38,359	42,880	47,941	48,378	49,003
Corporate Services	24,893	24,165	23,759	22,914	23,473	24,044
Residents' Services	22,681	24,746	26,317	27,724	29,478	31,273
Children, Families & Education	58,231	60,757	60,966	63,145	65,387	67,692
Health & Social Care	114,084	128,553	132,967	138,309	143,704	149,285
Corporate Budgets	(622)	(1,770)	(4,929)	(6,832)	(8,733)	(10,632)
<b>Total Service Expenditure</b>	<b>263,278</b>	<b>284,510</b>	<b>291,947</b>	<b>303,428</b>	<b>312,160</b>	<b>321,390</b>

44. The drivers behind these expenditure changes, alongside the draft savings programme, are expanded upon in the following section.

## Inflation

45. Due to the current economic climate impacting prices around the globe, nationally and locally, inflation is the key driver behind the Council's increases in Service Expenditure for a second year running, with inflationary cost pressures continuing to remain high and projected to total £48,097k against 2023/24 expenditure over the period to 2028/29, with material uplifts shown in relation to workforce budgets, care placements, contracted expenditure and energy costs in the table below. In order to ensure that budget plans are structured on the basis of robust projections, local inflation estimates have been reached following review of a broad range of economic forecasts – including EY Item Club, the Council's treasury advisors Arlingclose, the Bank of England and Office for Budget Responsibility.
46. These inflation projections are predicated on a mix of CPI and service weighted measures broadly averaging 7% during 2023/24 and 2024/25 before returning to 3% in 2025/26 before reducing to the Bank of England target rate of 2% for the following years. As the Council set the 2023/24 budget with a lower inflation assumption for the pay award than has been agreed, this position includes an element of 'catch up' inflation to fund the forecast shortfall against the Council's Workforce Expenditure budgets which has been funded from the Council's price risk reserve in 2023/24. The following table and commentary provide an overview of this requirement, with further detail set out in Appendix A3.

**Table 4: Inflation Provision**

	<b>2023/24 Budget £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>2028/29 £'000</b>
Workforce Expenditure (including Pension Contributions)	135,913	8,445	2,744	2,941	3,001	3,062
Social Care Placements	122,840	8,500	3,940	4,058	4,180	4,306
Contracted Expenditure	42,462	3,460	1,358	931	950	968
SEND Transport	7,913	237	245	252	259	267
Energy & Fuel	7,868	(2,167)	285	300	314	330
Other Expenditure	11,026	376	230	233	238	243
Less: Externally Funded Items	(25,563)	(2,226)	(983)	(1,021)	(1,059)	(1,100)
Budgets Out of Scope of Inflation	(39,181)	0	0	0	0	0
<b>Total Inflation Requirement</b>	<b>263,278</b>	<b>16,625</b>	<b>7,819</b>	<b>7,694</b>	<b>7,883</b>	<b>8,076</b>

47. The workforce expenditure inflationary requirement is calculated to be £20,193k or 14.1% over the five-year budget strategy, which incorporates three discrete elements. Firstly, the requirement to fund the outcome of the 2023/24 pay award negotiations, reflecting a 5.7% uplift, with the approved budget for the year including a 4% inflationary requirement, with the Council therefore required to fund the 1.7% balance. Secondly, nationally negotiated pay settlements over the five-year period are forecast to be 8.4%, including a level of front-loading to reflect the current spike in general inflation.

48. Inflationary increases of 7.78% have been added to Adult Social Care Placements for 2024/25 in order to reflect inflationary pressures faced by the sector alongside upward pressure on wages with the uplift being an outcome of a review carried out by the Association of Directors of Adult Social Services (ADASS), with 51% of this funded through Government grants aimed at supporting Market Sustainability. The following year is forecast to increase by 3% reflecting the underlying CPI uplift, with 2026/27 onwards forecast to remain at 3%, (i.e., 1% above CPI for the sector to support recruitment and retention and promote sustainability). Children's Social Care is forecast to be not as severely exposed to these exceptional uplifts and continues to track below Adult Social Care pressures, which is believed to be linked to high historical market rates, meaning providers are able to absorb much of the exceptional inflationary demand on their cost base. Future years are forecast to return to 3% per annum increases and track above the Bank of England target rate of 2% to reflect current conditions and demand. Across both care placements and other contracted expenditure, budgeted uplifts will be held centrally and released to departmental budgets on confirmation of contractual requirements. This position adds £8,500k to the 2024/25 inflation requirement, rising to £24,984k over the five-year budget strategy.
49. Whilst the 2022 Autumn Statement included the delay of the Social Care reforms by two years, when the Fair Cost of Care review goes live in October 2025, the impact on the Social Care provider market and is expected to drive up the cost of care provision, however, under the Government's new burdens doctrine, this Government driven review should be fully funded by Grant funding and not impact on the Council's net Service Expenditure. For these reasons, the impact from this review has not been accounted for in this iteration of the budget strategy.
50. Contracted Expenditure is forecast to rise in line with CPI, albeit with a delayed impact on the Council's expenditure with CPI forecast to be 7% for 2024 (with this being the average CPI forecast across various organisations and in line with the Office of Budget Responsibility forecasts) and being the driver behind the 2024/25 uplift in expenditure with some contracts expected to require a higher uplift where the cost base is predominantly staffing due to the London Living Wage increasing by 10%, driving an average rate of 7.8%. The Council will continue to monitor forecasts closely and overlay this against local experience based on uplift negotiations that have taken place over the last few years. For this reason, the Council is forecasting CPI to reduce to 3% from 2025/26, before returning to the Bank of England target rate of 2% by 2026/27 onwards. These assumptions add £3,460k in 2024/25, rising to £7,667k by 2028/29.
51. Special Educational Needs or Disability (SEND) Transport is forecast to require a 3% uplift per annum over the life of the budget strategy, with forecasts tracking below the Council's core CPI forecast, due to the service costs being materially driven by fuel prices, with fuel inflation being negative throughout 2023/24, offsetting pressures against other expenditure items within this service area. This position adds £237k to service operating budgets in 2024/25, rising to £1,260k over the life of the budget strategy.

52. Exceptional inflation adjustments of -34% have been included for energy and 5% for fuel budgets in 2024/25, as the initial spike in prices caused by the war in Ukraine begins to unwind, with energy inflation requirements in the medium term projected at 5% per annum in line with fuel inflation over the life of the MTFF. This position is reducing the Council's inflationary requirement by £2,167k in 2024/25, with £1,229k being added for the period 2025/26 to 2028/29 giving an overall impact of a £938k reduction in expenditure. Given current market volatility, this area will remain under close review and where possible mechanisms to minimise cost increases and/or minimise volatility will continue to be investigated.
53. Other inflation requirements relate primarily to levies payable to other public sector bodies, Business Rates payable on the Council's property portfolio and added years pension costs, all of which are expected to track with the headline rate of inflation in the medium term.
54. In a number of areas, an element of inflationary cost pressures can be directly recouped from external funding sources, such as external grants, partner organisations and self-funding social care service users. Over the period to 2028/29, such mechanisms are expected to reduce the net cost of inflation by £6,389k, with £2,226k of this landing in 2024/25.
55. In overall terms the Council has the ability to manage inflation risk through the Council's Balances & Reserve Policy and the amount contained within for inflation risk, alongside further cover available to the Council in a specific Earmarked Reserve to fund inflation volatility. To date, £3,622k of is forecast to be drawn down from the reserve in 2023/24, with £1,302k remaining available for new and emerging price related pressures. The Council is in a position where it should take a prudent approach to assessing inflation in view of the experience in the current financial year, which has seen a need to draw on earmarked reserves and some continuing uncertainty of inflation rates over the MTFF period. In this context there is a need to ensure service operating budgets are sufficiently resilient to cover forecast inflationary impacts and avoid any assumed reliance or expectation of reserve drawdowns.

### **Demand-Led Growth**

56. Demand-led service projections relate to Council services where the financial impacts are driven by demand levels, and in some services, the markets in which those services are procured. These items are projected to add £28,224k or approximately 21% to the £134,905k budget for these functions in 2023/24, with this movement expanded upon below and in Appendix A4.



**Table 5: Demand-led Growth**

	2023/24 Budget £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Waste Disposal Levy & Contracts	14,631	1,724	633	598	599	620
WLWA One-Off Income	(1,000)	1,000	0	0	0	0
Support for Looked After Children	16,560	733	373	392	412	433
Support for Children with Disabilities	2,756	36	38	40	42	44
SEND Transport	12,145	2,051	656	627	497	497
Adult Social Care Placements	63,697	6,011	1,463	1,554	1,650	1,749
ASC Market Sustainability and Improvement Fund	(2,438)	(2,117)	0	0	0	0
Investment in ASC Market Sustainability	2,438	2,117	0	0	0	0
ASC Discharge Fund	(1,047)	(698)	0	0	0	0
Investment in ASC Discharge Support	1,047	698	0	0	0	0
Homelessness Prevention	5,410	2,582	1,021	0	0	0
Asylum Funding Shortfall	1,774	(433)	0	0	0	0
Investment in Public Health	18,932	342	0	0	0	0
ULEZ Charges	0	240	0	0	0	0
<b>Total Demand-Led Growth</b>	<b>134,905</b>	<b>14,286</b>	<b>4,184</b>	<b>3,211</b>	<b>3,200</b>	<b>3,343</b>

57. An uplift of £4,174k is projected on waste disposal costs, with an average of 1.9% per annum growth in waste tonnages in 2024/25, tapering off to 1.5% over the five-year period and 4% per annum disposal costs in 2024/25, reducing to 2% per annum, thereafter, driving this sustained increase in costs, although there remains scope for volatility in both demand and price. The 2024/25 projection includes an element of rebasing for 2023/24 with both demand and price outstripping the 2023/24 budget setting. The Council continues to monitor demand and the effectiveness of the collection operation in an attempt to maximise efficiencies and reduce the environmental impact, with the Council required to use the West London Waste Authority (WLWA) for waste disposals and therefore having limited influence on unit costs but deriving benefits from the economies of scale of a six Borough partnership.
58. The demand for Looked After Children services continues to grow, with 2024/25 set to increase at a rate greater than population growth, with the budget adding £733k due to rising pressures in the final quarter of 2023/24, with a lack of General Needs housing causing delays in step-downs from care settings. From 2025/26 onwards, demand is forecast to grow by 2% per annum and accounts for the increase in the service requirement of £1,610k over the remaining four years.
59. Numbers of Children with Disabilities are expected to grow in line with historic trends, adding a further £200k to the cost of this service over the life of the budget strategy. As a result of

increasing numbers of children being supported by an Education, Health and Care Plan (EHCP), demand for SEND Transport is expected to grow by £4,328k by 2028/29 to finance transport to education settings within and outside the borough, with 2024/25 including funding to support above budgeted increase in demand in 2023/24.

60. Underlying demand for the Adult Social Care Placements is projected to continue to grow over the budget strategy period, which continues to have an ongoing COVID-19 legacy issue, with an element of the 2024/25 increase being required to fund a material increase in demand during 2023/24, before returning to pre-pandemic population increases. This position is therefore driving a demographic increase of £6,011k for 2024/25 before returning to a 2% per annum increase in client numbers, adding £6,416k from 2025/26 to 2028/29. Included in the proposed Savings Programme later in this report, are three savings initiatives aimed at reducing spend on Adult Social Care Placements by £2,304k by 2028/29, with the Demand-Led Growth bid representing the increase required before these initiatives are factored in to reduce the overall spend in this area.
61. Homelessness continues to see additional demand presenting to the service, however, up until recently this has been met by additional Government funding following the introduction of the Homelessness Reduction Act in 2017 and ongoing Central Government measures to specifically address the Rough Sleeping cohort. Based on the Council's current demand and levels of Government funding, it is forecast that this service area will require additional demand funding of £2,582k in 2024/25 with this position including £3,809k of management action from the HRA Commissioning Plan. The details are included later in this report, with the plan increasing the number of Council dwellings and maximising incentive payments, with resulting management action also factored into the £1,021k growth in 2025/26. These demography pressures are being driven by additional numbers being placed in high-cost nightly accommodation and the wider supply constraints across the housing market. This service area is particularly volatile and is being impacted by the cost-of-living crisis and pandemic legacy demand as well as an ongoing increase in private sector evictions. In the context of consultation on the Government funding allocations this area will continue to be kept under review, with any further changes to the Council's Service Expenditure to be presented in future refreshes of the Council's budget strategy.
62. Demand pressures associated with supporting Unaccompanied Asylum-Seeking Children (UASC), some of which is being driven by global crises, are intended to be met through specific grant. Within this area, a reduction in the service expenditure requirement of £433k is presented, driven by increased UASC funding increasing over 2023/24. However, it should be noted, that grant funding remains significantly below that required to meet the financial burden on the Local Authority and the net budget for this service area remains at £1,341k with government funding continuing to lag behind expenditure and the Council continuing its lobbying efforts in this area.

63. With Public Health continuing to be a ringfenced fund, the increase in service expenditure relates to the forecast increase in the Council's Public Health Grant allocations based on the 2021 Spending Review which set a multi-year settlement. With the Council required to spend any increase in Government funding on Public Health, this increase ensures the Council meets its statutory obligations and re-invests the increased funding into Public Health services, the remaining balance of the increased funding being utilised to fund inflationary uplifts reported under contracted expenditure.
64. Following the London Mayor's rollout of the Ultra Low Emission Zone (ULEZ) expansion into Outer London Boroughs, the Council is required to create a budget to fund the Council's own ULEZ charges, this budget therefore includes a proposal to create a £240k budget to fund these charges.

### Corporate Items

65. Adjustments to centrally managed or cross-cutting elements of the Council's budgets are presented within Corporate Items. These are projected to add £15,202k to service expenditure by 2028/29, with the servicing and repayment of borrowing undertaken in support of capital investment representing the most significant element of this movement. These adjustments are summarised below and within Appendix A4 of this report.

**Table 6: Corporate Items**

	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Capital Financing Costs	2,735	2,505	3,108	(202)	(42)
Flexible Use of Capital Receipts to finance Service Transformation	73	916	0	0	0
Hillingdon First Enabling Developments	(250)	0	0	0	0
Cost of Older People Discount	(85)	(80)	(75)	(70)	(65)
Earmarked Reserves use for Older People Discount	1,422	0	0	0	0
Concessionary Fares	2,103	1,492	1,342	0	0
Housing Benefit Subsidy (Recovery of Overpayments)	100	100	100	100	100
Movement in Added Years Pension Costs	(25)	(25)	(25)	(25)	(25)
<b>Total Corporate Items</b>	<b>6,073</b>	<b>4,908</b>	<b>4,450</b>	<b>(197)</b>	<b>(32)</b>

66. Capital investment plans set out within this budget will require £104,316k borrowing over the period to 2028/29, the servicing and repayment of which will add £8,104k to the capital financing budgets over this period. In addition, the planned switch of funding from capital to revenue for the Council's embedded transformation resources will contribute a further £989k to service expenditure between 2024/25 and 2025/26.

67. With the Council Tax Older People's Discount Scheme closed to new entrants, the cost of providing this discount is expected to decline over the medium-term, albeit that this will no longer be financed from £1,422k Earmarked Reserves from 2024/25 onwards, resulting in a net £1,047k addition to service expenditure as this sum is offset by anticipated reductions in spend over the MTFF period.
68. The consequential impacts of reduced tube and bus usage by those residents making use of the Freedom Pass both during, and after, the pandemic has led to reductions in the Council's Concessionary Fares levy from Transport for London with the position presented above reflecting the return to pre-pandemic levels of demand, with this position compounded by inflationary pressures on the sector, requiring total funding of £4,937k over the budget strategy. The combination of migration of claimants to Universal Credit and real time information sharing with the Department for Work and Pensions are expected to result in a £500k reduction in income recouped through the Housing Benefit Subsidy System by 2027/28. In addition, legacy added years pension payments are projected to decline by £125k over the same period.
69. Corporate risks are monitored via the Council's monthly monitoring process, with outputs from this feeding into the medium-term budget strategy. This includes reviewing the impact of capital financing assumptions, both in terms of the Council's Capital Programme and cashflow management as well as the financial markets and the impact on the cost of borrowing and investment income due to interest rate changes both in the short and medium terms. An element of cover is included in the Council's Balances & Reserve Policy, with the Council also well placed manage cashflow requirements on a proactive basis through the regular review of the financial markets.

## **SAVINGS PROGRAMME**

70. A programme of savings proposals totalling £15,752k have been developed for the 2024/25 financial year, with a further £17,659k of measures from 2025/26 expected to secure £33,411k savings over the course of the five-year life of the budget strategy. This savings programme will continue to be delivered through a similar range of themes to proposals delivered in previous years, which include:
- i. Service Transformation – fundamentally reviewing service models with a view to ensuring the most cost effective and efficient ways of working are in place across Council services, delivering for residents within the available resource envelope.
  - ii. Digital Strategy – closely aligned to service transformation and focused on leveraging technology to further enhance and streamline the Council's business operations, alongside promoting self-service models internally and externally.

- iii. Workforce – seeking to release savings through an enhanced level of scrutiny on recruitment decisions across all service areas.
  - iv. Income Generation & Commercialisation – ensuring that those services empowered to secure income through user charging are offsetting growth in the cost of delivery where appropriate.
  - v. Zero Based Reviews – a structured programme of activity seeking to align service budgets to outcomes across the full range of Council services.
71. Over the next five years, these themes will be pursued to secure efficiencies and continue to deliver local services within the available financial envelope – a challenge made all the greater in the context of the high levels of inflation, increasing demand for services and ongoing constraints on funding. A thematic overview of this programme is set out below, with measures totalling £33,411k.

**Table 7: Medium Term Outline Savings Programme**

Theme	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Service Transformation	(8,998)	(3,622)	(46)	60	57
Digital Strategy	(920)	(2,450)	(1,900)	(200)	(200)
Workforce	(2,500)	0	0	0	0
Income Generation & Commercialisation	(2,723)	(2,597)	(2,270)	(2,050)	(2,050)
Zero Based Reviews	(1,250)	(1,250)	0	0	0
Impact on Other Funds	639	445	342	36	36
<b>Total Savings by Theme</b>	<b>(15,752)</b>	<b>(9,474)</b>	<b>(3,874)</b>	<b>(2,154)</b>	<b>(2,157)</b>

72. To support the delivery of the Council's Saving Programme, pump priming expenditure will be required, with the level to be determined as savings proposals are fully developed ahead of the February Budget Setting report. In line with the Government's direction, Local Authorities are permitted to fund such expenditure from Capital Receipts generated through the sale of assets by the Council. Furthermore, in line with the 2023/24 Month 9 Budget Monitoring position presented to Cabinet on the same agenda as this report, a further £7,088k is forecast to be funded in this way in support of the Council's General Fund savings delivery.
73. The following paragraphs provide an overview of specific savings proposed to balance the 2024/25 budget position, with appendix A6 providing a summary of savings proposals by Cabinet Member portfolio and theme, with appendix A6a setting out the Council's pump priming proposals to support delivery of the programme. Where savings relate to back-office functions shared between General Fund and Housing Revenue Account, an element

of the saving will benefit other funds, i.e., the Housing Revenue Account (HRA) and Schools Budgets (£1,498k) as set out in Table 8 below.

**Table 8: 2024/25 to 2028/29 Savings Programme**

<b>Portfolio</b>	<b>Gross Saving £'000</b>	<b>Impact on Other Funds £'000</b>	<b>Net General Fund Saving £'000</b>
Property, Highways & Transport	(2,143)		(2,143)
Finance	(1,614)	289	(1,325)
Corporate Services	(6,732)	1,209	(5,523)
Residents' Services	(6,629)		(6,629)
Children, Families & Education	(3,810)		(3,810)
Health & Social Care	(2,981)		(2,981)
Cross-Cutting Initiatives	(11,000)		(11,000)
<b>Total Savings by Portfolio</b>	<b>(34,909)</b>	<b>1,498</b>	<b>(33,411)</b>

74. As shown in table 7 above and expanded upon in the following paragraphs, £15,752k of General Fund savings proposals have been incorporated into the draft budget for 2024/25, with a net General Fund benefit of £33,411k across the MTFF. Proposals are itemised in the savings appendix alongside this report, which will continue to present risk in terms of both delivery and phasing.
75. Property, Highways & Transport: Maximising the use of assets is core to the wider transformation programme and projects are underway to review assets across the Borough including a wide-ranging programme for the use of the Civic Centre, which will reduce running costs by £975k in 2024/25 and an asset review of the Garage Sites delivering a further £250k. As part of the review of assets, leases to voluntary sector organisations will be considered with a view to consolidating assets, which is anticipated to deliver £50k.
76. A comprehensive review of contracts within Facilities Management along with the appropriate recharging of works to leaseholders and licensors will deliver £360k. Zero-based reviews across Operational Assets and Highways will target a reduction of £145k from budgets.
77. Implementation of electric vehicle charging point (EVCP) infrastructure across the borough over the next 7 years is expected to deliver £36k in 2024/25. Sites include staff car parks, Harlington Road Depot, High Street and on and off-street parking locations.
78. New maintenance technology has been implemented in the Highways Team resulting in cost savings for highways asset maintenance in 2024/25 of £30k.
79. A further £117k is to be delivered for this portfolio from a Zero Based Budgeting exercise the Council is carrying out.

80. Finance: Significant transformation continues within the Finance portfolio with the planned implementation of new ERP/EPM system in early 2024/25 enabling a streamlining of back office financial processes, improved reporting & analysis capabilities and self-service for internal managers & external suppliers / customers. This digital investment will facilitate a streamlining of business processes, enabling efficiency savings of £600k to be realised on the new model achieving maturity in 2025/26, with a part-year benefit of £300k in 2024/25. Looking beyond this initial implementation, savings of £100k per annum are anticipated from 2026/27 through leveraging wider efficiencies from this investment on an ongoing basis.
81. Revenues & Benefits Operating Model: Savings of £420k are expected to be delivered through the reconfiguration of back-office functions to coincide with the termination of the current outsourced contract in June 2024. Savings of £120k are badged against the 2024/25 financial year with a further £300k to be delivered across the three-year period 2026/27 through to 2028/29 from the increased use of self-service technology.
82. Energy Consumption & Review of Civic Centre Opening Times: Following unprecedented levels of inflationary price increases for energy during 2023/24 due to market pressures arising from geopolitical events, suppliers are forecasting price reductions for 2024/25 following a period of comparatively stable prices – albeit at a level which remains over and above the lower average price trends in previous years. Further savings for 2024/25 are expected to be driven by a continuation of the current year reduction in consumption levels facilitated by the implementation of carbon reduction measures across a range of assets including the Civic Centre and Council Car Parks (Cedars and Granges). Additional reductions in consumption are expected to arise through the continued rationalisation of Council assets including a review of opening hours for the Civic Centre.
83. The level of savings to be delivered will be contingent upon the final energy price for 2024/25 confirmed by Suppliers towards the end of March 2024 and the continued pace of both the Carbon Reduction and Asset Utilisation strategy implementation. Any short-term spikes in energy prices and / or slower than expected progress in the implementation of Carbon Reduction will impact on savings delivery.
84. A further £277k is to be delivered for this portfolio from a Zero Based Budgeting exercise the Council is carrying out.
85. Corporate Services: Service redesign, commercialisation of services and better use of technology will enable £5,523k of savings from Corporate Services across the MTF, with the breakdown of savings provided below.
86. Review of Human Resources: £150k is expected to be delivered in 2024/25 through the conclusion of wider HR transformation, with efficiencies relating to contract management, systems and resources.

87. Customer Engagement: £50k is expected to be delivered in 2024/25 from initiatives related to the redesign of Hillingdon Card for residents.
88. Review of Central Services: Review undertaken to ensure that Central services operating model remains fit for purpose to meet requirements across the Council while also continuing to provide best value for Residents. Savings of £700k are expected to be delivered for 2024/25 with £130k for 2025/26 - £830k in total across the MTFE through the modernisation and reshaping of the service offer, and delivery model including the reduction of external spend.
89. Commercialisation of Filming Income: Continued commercialisation of the Councils filming offer is expected to generate additional revenue income for future years based on expanding the provision of a range of services for film and television productions, including increased access to council land or buildings for film locations, space for support vehicles and buildings, road closures, parking dispensations and traffic management and general advice. Additional income of £20k is to be delivered for 2025/26 with further income streams to be identified as the business model evolves.
90. Commercialisation of Mortuary Training Offer: Maximisation of opportunities for income generation through training provision at the Mortuary is expected to deliver £30k initially - £10k for 2024/25 with a further £20k to be delivered for 25/26. Income streams are expected to increase beyond these levels for future years as provision of this initiative is embedded.
91. Digital Road Map: Savings of £500k are expected to be delivered in 2024/25 with a further £3.7m to be delivered from 2025/26 onwards. Focused on the three strategic programmes of Automation and Integration, Business Intelligence and Customer Experience, the digital road map seeks to deliver total savings of £4.2m through leveraging digital, data and technology to deliver transformational change in service delivery models as part of end-to-end service redesign to ensure cost effective and efficient ways of working. This will include implementation of a new data platform to enhance organisational analytic capability and strategic data driven decision making, and the utilisation of AI to drive efficiencies in council processes.
92. A further £404k is to be delivered for this portfolio from a Zero Based Budgeting exercise the Council is carrying out.
93. Residents Services: A restructure has been undertaken across the Library Service ensuring that a robust and efficient structure is in place, following adoption of the new Library Strategy for the service. This restructure will deliver £250k in 2024/25, with an additional £135k achieved through new ways of working.
94. Ongoing reviews across Green Spaces are expected to secure savings of £1,100k through improvements to operating models, contract management and maximising income where appropriate. Zero-based review savings are included within the Residents Services portfolio,



ensuring value for money and maximising alternative funding streams. These total £1,568k in 2024/25 and include an increase in application of S106 monies (£1,500k) and a reduction in Business rates expenditure following rate changes to Museums and Theatres (£68k).

95. A review of the Christmas lights programme will deliver £126k through the adoption of a corporate sponsorship model, allowing independent sponsorship for various Council schemes.
96. Across Waste Services, a series of projects are underway focusing on increasing levels of recycling and reducing contamination to ensure waste can be disposed of in the most cost-effective manner. These projects totalling £573k include; the review of resources and the introduction of an apprenticeship programme to improve customer service standards and support learning and development within the team (£136k), further work to improve capacity at the Household recycling centre (£100k), continued management of demographic growth through effective recycling and disposal (£100k), the promotion of food waste separation and a change in the style of caddy used (£107k), implementing fortnightly Garden Waste collections in winter months (£105k), improved waste and recycling facilities for privately owned flats (£7k) and increasing levels of cardboard separation at flatted properties (£18k). Further workstreams include the development of the trade waste operation to increase market share £260k, the introduction of advertising on Waste Vehicles £6k, and participation in a campaign against fly-tipping £7k.
97. Within Residents Services, there are a number of opportunities to generate further income across Parking Services; £1,832k relating to the full year effect of proposals agreed as part of 2023/24 budget setting including enforcement of Yellow Box Junctions, the potential PCN banding change from B to A, and full year effect of Residents Parking Permits. Environmental Enforcement fines income of £110k is anticipated to be generated through stronger use of CCTV.
98. In addition to the specific savings programme, there are further expected cross-cutting savings of £370k from a review of discretionary spend and a further £575k is to be delivered for this portfolio from a Zero Based Budgeting exercise the Council is carrying out.
99. Children, Families & Education: Demand management and innovation to reduce costs are the key focus within Children's Services. Hillingdon is facing a shortage of foster carers, so the Council is seeking to improve and modernise its fostering offer by addressing barriers to fostering and adopting a customer service approach to both recruit and retain foster carers. Lack of fostering households can result in children and young people being accommodated in inappropriate high-cost residential settings and prevent children returning from residential settings to stable home environments. Savings of £462k are anticipated in 2024/25 as a result of this work, with a further £1,300k targeted in 2025/26.
100. Alongside improving and modernising the Council's fostering offer, the Council is committed to reducing the costs of Childrens Placements through the increasing the number of in-

borough residential placements, ensuring children are close to their original Hillingdon community when safe to do so, and have uninterrupted access to local education and professional support networks delivering better outcomes for the child. Grant funding has been secured and work is underway to develop two sites creating additional capacity for 14 beds within the borough, reducing the reliance on high cost out of borough placements. Savings of £950k will be delivered across the MTFF through the creation of additional in-house registered care beds.

101. Health and Social Care: Within Health and Social Care, as in previous years, the Council continues to adopt a strong Early Intervention approach to deliver better outcomes for residents and contain placement costs despite continuing to experience the impact of demographic growth and inflationary pressures. The Service is continuously looking to innovate and develop current ways of working and service provision to help manage these pressures. This is evident in the savings within this area that are linked to investment in digital solutions; investment in new Care Diagnostic Equipment is expected to better identify appropriate levels of support and reduce care costs by £150k in 2024/25 and a further £150k in 2025/26. Furthermore, as part of a wider Digital Front Door project, the automating of initial contact with prospective service users will enable effective triage to third sector providers or Care Act assessments which is expected to yield staffing savings of £150k in 2025/26. Finally, a review of the Telecare operating model and charging policy is expected to produce savings of £54k in 24/25 and a further £100k in each of the following 5 years.
102. Cross-Cutting Initiatives: As detailed above, in addition to the specific portfolio savings programmes, there is a programme of strategic, multi-year activity, which cuts across all Council services, with £500k expected to be delivered in 2024/25 through a review of discretionary spend, and £1,250k released through a programme of Zero Based Reviews. Additional cross-cutting savings in the MTFF relate to ongoing fees and charges uplifts in line with inflation and a further £1,250k in 2025/26 from the Zero Based Review exercise. The incremental impact of inflationary fees and charges uplifts and new proposals to be developed is proposed to deliver £2,000k per year from 2025/26 onwards.
103. Where implementation of savings proposals requires upfront investment, it is recommended that these costs are funded through a combination of Earmarked Reserves and Capital Receipts as permitted by Government Direction. In order to make use of Capital Receipts, it is necessary for the Council to adopt and report on an efficiency strategy, with the London Borough of Hillingdon's Medium Term Financial Forecast serving this purpose. Regular reporting on use of these powers will be included in the monthly budget monitoring reports to Cabinet throughout 2024/25, with final outturn positions similarly reported to Cabinet.

## CAPITAL PROGRAMME (2024/25 to 2028/29)

### Capital Expenditure

104. Capital investment of £248,012k over the period 2024/25 to 2028/29 has been incorporated into the wider General Fund budget strategy set out within this report, with £104,040k investment in major projects, primarily delivering new or expanded infrastructure, and £133,972k investment in recurrent programme of works, ensuring that existing infrastructure is maintained and improved and a £10,000k general contingency to fund unforeseen pressures such as above budgeted inflationary impacts. An overview of these investment plans including changes from the programme approved by Council in February 2023 is detailed below, with further detail available in Appendix A8.

### Changes to the Approved Programme

105. Development of the Capital Programme flows from the consultation budget presented to Cabinet in December 2023, which presented a capital programme budget of £217,772k. Since this time, £30,240k has been added to the programme with £10,000k being added to fund expected increased in delivering the increase in the SEND provision programme, which supports the Council's Safety Valve agreement. A further £5,000k has been added to the investment in care home capacity programme budget, £3,000k has been added to fund further investment in technology and innovation, a further £2,000k in Highways Structural Works and £240k being added to a new capital programme item to support improvements to the Waste Service. Finally, a contingency budget of £10,000k has been added due to the ongoing impacts of inflation and to support economic uncertainty.

### Capital Programme By Cabinet Portfolio

106. The revised draft capital programme of £248,012k from 2024/25 to 2028/29 by Cabinet Member portfolio is set out in the table below.

**Table 9: Capital Programme by Portfolio 2024/45 to 2028/29**

Cabinet Member Portfolio	Major Projects £'000	Programme of Works £'000	Total £'000
Property, Highways & Transport	70,034	90,736	160,770
Finance	11,000	1,945	12,945
Corporate Services	0	15,816	15,816
Residents' Services	772	8,500	9,272
Children, Families & Education	11,734	2,725	14,459
Health & Social Care	10,500	14,250	24,750
<b>Subtotal</b>	<b>104,040</b>	<b>133,972</b>	<b>238,012</b>
<b>General Contingency</b>			<b>10,000</b>
<b>Grand Total</b>			<b>248,012</b>

107. **Property, Highways and Transport** – total investment of £160,770k from 2024/25 to 2028/29 includes £16,738k to complete the construction of the new West Drayton Leisure Centre in 2025/26, and £23,296k to develop the new Hillingdon Water Sports facility, replacing facilities dispersed by the HS2 project. Other projects include £6,500k on the redevelopment of the Uxbridge Civic Centre to provide a modern base for Council services and release land for housing delivery, £4,736k investment in initiatives to reduce the borough's carbon footprint and £10,858k funding for Hillingdon First Limited to deliver high quality homes. In addition, major projects to deliver new libraries in Yiewsley and Northwood as part of wider developments, and a range of new investment in other Council assets have been included in this budget.
108. Complementing major projects investment is £90,736k programme of works spend, including £42,000k for the borough's roads and footways infrastructure, £18,497k works to improve the fabric of the borough's existing schools, and £10,730k investment in adaptations for residents through the Disabled Facilities Grant Programme. Other programmes include the cyclical renewal of the Council's existing asset base, ensuring that this remains fit for purpose.
109. **Finance** – the £11,000k budget under Major Projects relates to capitalisation support to cover costs of transformation (£3,000k in 2024/25) and the DSG recovery plan (£8,000k in total over two years). These costs are required to be financed by capital receipts which have been included in the capital financing budget. Under Programmes of Works, the budget of £1,945k focuses upon the programmed renewal of the Council's vehicle fleet.
110. **Corporate Services** – The portfolio includes an investment of £15,816k in Corporate Technology and Innovation, with this investment driving the Digital Savings included in the Council's saving programme commented on above, with £1,000k investment for the older people's initiatives.
111. **Residents' Services** – the draft budget of £9,272k includes £7,500k for the Chrysalis and playground replacement programmes, and a further £1,000k for environmental and recreational initiatives, including tennis court upgrades, providing various facilities to residents, and £532k for various shopping parades initiatives to improve local high streets. A new capital programme budget of £240k has been added to this portfolio to support improvements in waste services.
112. **Children, Families and Education** – within Major Projects a total of £11,734k based on current confirmed grant funding is included for increasing special educational needs places at several identified school sites, supporting the DSG recovery plan, with this being the remaining investment on a much larger project that is due to conclude in 2024/25. There is also £2,725k under Programmes of Works for providing new uniformed scout/guide groups facilities (£800k) and devolved capital to schools.

113. **Health and Social Care** – the budget of £24,750 includes investment in care home capacity, investing £10,500k which will support an ongoing revenue saving for the service of £550k per annum from 2025/26, with the remaining £14,250k is for continuing investment in Social Care equipment for service users.

## Capital Financing

114. The capital programme is financed from a range of sources, including government grants, developer contributions, capital receipts secured from disposal of surplus assets and borrowing. Where borrowing is utilised to support investment, resulting interest costs and ultimately repayment of loans will be met from the revenue budget, with appropriate provision having been made in the Corporate Items section of these budget proposals. The following table and commentary provide an overview of capital financing changes and resulting levels of borrowing.

**Table 10: General Fund Capital Financing**

	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total £'000
Grants	44,418	13,441	10,285	10,285	10,285	<b>88,714</b>
CIL	3,750	3,750	4,500	4,500	4,500	<b>21,000</b>
Capital Receipts	40,332	13,338	7,240	7,403	6,903	<b>75,216</b>
Borrowing	6,766	41,066	6,250	4,500	4,500	<b>63,082</b>
<b>TOTAL</b>	<b>95,266</b>	<b>71,595</b>	<b>28,275</b>	<b>26,688</b>	<b>26,188</b>	<b>248,012</b>

115. Prudential Borrowing has been increased by £30,240k from the level presented as part of the consultation budget, as set out in the above narrative changes to the approved programme. This additional investment will support increased investment in local services.

116. The capital receipts target remains unchanged from the level of £75,216k presented in the consultation budget. Substantial receipts are expected to be generated through the planned reconfiguration of the Civic Centre site which will finance the gross £6,500k capital budget, alongside a broader review of the estate. Overall, this target for asset sales is deemed to be achievable, although there remains inherent risk from the necessary engagement with the market which will necessitate a level of investment to secure value for money in potentially challenging economic conditions.

117. Grants available to support planned investment include Department for Education funds for investment in special needs school places and condition works, Department of Health and Social Care monies routed through the Better Care Fund to support Social Care services, Transport for London funding for transport infrastructure and High Speed 2 Funding linked to the provision of new uniformed groups facilities. In addition, a number of smaller grants have been secured for specific projects and Section 106 contributions are applied to eligible expenditure.

118. The Community Infrastructure Levy is available to meet the additional infrastructure requirements of new development in the borough, with a requirement that spending plans are approved annually for this funding stream. For 2024/25 it is proposed that the majority of the levy is applied to fund the New West Drayton Leisure Centre, with the community-led element being used to fund the Chrysalis Programme.
119. Planned borrowing of £63,082k, together with the Council's historic capital investment will result in the forecast Capital Financing Requirement peaking at £324,326k in 2025/26 and declining thereafter. Of this sum, £279,200k is expected to necessitate external borrowing, with £45,126k being financed through General Fund reserves and working capital as outlined in the table below.

**Table 11: General Fund Borrowing**

	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
<b>Capital Financing Requirement</b>	<b>282,831</b>	<b>324,326</b>	<b>318,981</b>	<b>310,888</b>	<b>302,472</b>
Projected External Borrowing	(239,205)	(279,200)	(272,355)	(262,762)	(252,846)
Projected Internal Borrowing	(43,626)	(45,126)	(46,626)	(48,126)	(49,626)

120. The ongoing cost of servicing and repaying this projected Capital Financing Requirement has been factored into the Council's budget strategy, with new borrowing and associated repayments to be matched to the useful life of relevant assets – estimated at 25 years. This level of investment and associated costs have been considered by the Corporate Director of Finance in the context of CIPFA's Prudential Code for Capital Financing and judged to be prudent, affordable and sustainable.
121. In addition to assessing forward-looking capital investment plans against the Prudential Code framework, a retrospective assessment of the Council's existing borrowing requirement provides a rounded view of the Council's capital health. As of 31 March 2023, the Council held General Fund assets valued at £1,088m, against which the outstanding Capital Financing Requirement stood at £257m or 25%. Provision to write-down this balance in full through Minimum Revenue Provision is in place, with 80% of the liability cleared over the next 24 years, reflecting a prudent estimate of the period over which these assets will be available for local service provision.
122. Financing plans set out within this draft budget include the application of £75,216k of Capital Receipts to be secured from the disposal of assets, with £11,000k of this sum being applied in line with Government direction towards the write-down of the Dedicated Schools Grant Deficit and funding investment in service transformation to secure future revenue savings. The residual £64,216k proceeds from projected asset sales will be applied to finance new investment as an alternative to borrowing, in the event that receipts are not available and

subject to assessing prudence, affordability and sustainability, such new investment could be financed through additional borrowing.

## **SCHOOLS BUDGET**

123. The 2024/25 Schools Budget, with the exception of the High Needs Block, was agreed by Schools Forum on 17 January 2024 and is presented elsewhere on this agenda for approval by Cabinet. This budget deploys £385,990k of Dedicated Schools Grant and associated funding to the borough's schools, early years setting and other providers, including a High Needs Block allocation of £65,760k of support for pupils with high needs. Schools Forum rejected a transfer of 0.75% from the Schools Block to support the previously noted demand for high needs places, with the Council submitting a disapplication request to the DfE on 20 December 2023, with the application being approved.
124. The Dedicated Schools Grant (DSG) monitoring position being reported for Month 9 is an in-year overspend of £12,820k when compared to the budgeted position, in line with the position at Month 7 which continues to be driven by High Needs placement demand and cost pressures. This position and reflects ongoing pressures in the cost of High Needs placements, which are largely being driven by inflationary factors which are not reflected in the funding which the Council is receiving from the DfE. The cumulative deficit carried forward to 2024/25 is forecast at £26,487k.
125. The below table shows the split of the funding allocation of £385,990k, split into the respective blocks within the Schools budgets:

**Table 14: Schools Funding Allocation Breakdown**

<b>Funding Block</b>	<b>DSG Funding 2023/24</b>	<b>DSG Funding 2024/25</b>	<b>Change in Funding</b>	<b>% change</b>
Schools	276,404	280,971	4,567	1.7%
High Needs	62,530	65,760	3,230	5.2%
Central Services	2,481	2,430	(51)	-2.1%
Early Years	26,014	36,829	10,815	41.6%
<b>Total DSG Budget</b>	<b>367,429</b>	<b>385,990</b>	<b>18,561</b>	<b>5.1%</b>

126. Both General Fund and Schools Budgets have been developed in parallel ensuring that consistent assumptions are applied across both funds where appropriate, similarly where proposals span both funds these have been treated consistently.

## **HOUSING REVENUE ACCOUNT**

### **BUDGET STRATEGY AND SUMMARY OF PROPOSALS**

127. The HRA is a ringfenced, self-financing account whereby rental income from the Council's 10,381 social housing units are reinvested in the management, maintenance and expansion of stock for the benefit for tenants. Underlying detailed budget proposals for the 2024/25 financial year and the period to 2028/29 is a 30 Year Business Plan, which demonstrates that over the longer term the HRA is financially sustainable and that proposed capital investment will maintain this position.
128. The HRA budget strategy over the Council's five-year budget strategy period is structured around three key work programmes:
- i. Housing Supply – delivering 300 new homes in 2024/25, returning to 100 per annum thereafter to support increasing demand for social housing in a growing borough.
  - ii. Estate Regeneration – delivery of 370 new homes across the Avondale and Hayes Town Centre estates, a net increase of 72 during the MTFP period on the current configuration.
  - iii. Works to Stock – an enhanced programme of works to ensure that properties are refreshed on a rolling programme.
129. Development of HRA budgets over the five-year has been undertaken in the context of significant inflationary pressures, with CPI remaining stubbornly high throughout 2024/25 which is being exacerbated by the relatively high proportion of construction and building-related expenditure which has been particularly affected during this period of high inflation. In order to manage this inflation in the context of Government capping rent increases below the prevailing rate of inflation at 7%, a programme of efficiency savings will be required over the MTFP period.
130. Further cost pressures have arisen during 2023/24 with HRA Operating Costs forecast to overspend by £2,207k, predominantly as a result of increased expenditure required to meet damp and mould remedial work. This position is being mitigated in-year by a reduction in capital financing costs linked mainly to the rephasing of the Hayes Regeneration Programme into future years, however, with this programme being rephased into 2024/25 and beyond, a permanent funding solution will be required to fund these emerging pressures.
131. Forward looking financial plans are based on solid foundations, with a forecast balanced budget for 2023/24 and unallocated reserves projected to total £15,101k at 31 March 2024. Given that £15,000k reserves are judged to provide sufficient capacity for risk management purposes and considering the economic context, the budget strategy maintains unallocated reserves at the target level.



**Table 12: Housing Revenue Account Budget Strategy**

	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
Total Resources	67,164	73,938	79,474	83,013	85,976	88,542
Total Service Expenditure	45,652	51,336	55,166	58,673	60,659	63,442
Contribution to Finance Capital Programme	21,597	22,703	24,308	24,340	25,317	25,100
<b>Cumulative Budget Gap</b>	<b>(85)</b>	<b>(101)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Closing General Balances	15,101	15,000	15,000	15,000	15,000	15,000

132. Capital investment plans will result in the HRA Capital Financing Requirement reaching £472,385k in 2028/29, with both the budget strategy and 30 Year Business Plan demonstrating that the ongoing servicing and repayment of this level of borrowing is sustainable.
133. Further commentary on the HRA budget strategy is provided below, with detailed schedules included in Appendix B.

## RENTAL INCOME

134. HRA Dwelling Rental Income is projected to grow from £67,164k in 2023/24 to £88,542k by 2028/29, with this £21,378k increase in funding driven by a combination of inflationary rent increases and net growth of 395 dwellings as investment in delivery of new stock outstrips projected losses through Right to Buy sales and the Hayes Estates Regeneration Scheme properties come into operation. Within these projections, levels of void losses are projected to marginally decline from 1.18% to 1.14% as a result of investment in service capacity to improve property turnaround times.
135. As part of the November 2022 Autumn Statement, the Government established a 7% cap on rent increases within the sector, which formed the basis of the 2023/24 budget, with 2024/25 expected to return to CPI+1% and yield a 7.7% increase based on September's CPI rate of 6.7%. Thereafter, the CPI rate for September has been forecast to be 3.4% in 2025/26 before reaching the Bank of England's target rate of 2% in the medium-term.
136. The table below provides an overview of projected changes in stock numbers, with new units being delivered through the capital investment plans expanded upon later in this report while units are sold under Right to Buy.

**Table 13: HRA Stock Numbers**

Tenanted Stock	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Change
Projected Opening Stock	10,253	10,295	10,518	10,603	10,714	10,694	N/A
Forecast Right-to-Buy Sales	(50)	(40)	(40)	(40)	(40)	(25)	(235)
New Units	114	300	100	100	20	20	654
Housing Regeneration voids	(22)	(37)	(66)	0	(79)	(94)	(298)
Housing Regeneration new build	0	0	91	51	79	53	274
<b>Projected Closing Stock</b>	<b>10,295</b>	<b>10,518</b>	<b>10,603</b>	<b>10,714</b>	<b>10,694</b>	<b>10,648</b>	<b>395</b>
Projected Average Stock	10,407	10,561	10,659	10,704	10,671	10,407	n/a

## INFLATION

137. Inflationary cost pressures of £7,186k are projected within the HRA, with material uplifts relating to workforce costs, materials in relation to repairs and maintenance works and energy inflation, with an element of this cost pressure being required to provide permanent funding for 2023/24 inflationary pressures which are forecast to be greater than budgeted for in February 2023, with this pressure being primarily linked to the 2023/24 pay award being greater than the 4% budgeted uplift, the HRA having a larger percentage uplift than the General Fund due to the recent pay awards being for a fixed uplift in cash terms, leading to a higher percentage for the HRA due to the average salary being lower in the HRA than the General Fund. Further analysis of the inflation requirement is presented in Appendix B2.
138. Workforce costs reflect anticipated pay awards of 16.1% over the budget strategy period, with 2023/24 including an element of 'catch up' inflation following a higher than budgeted pay award in 2023/24. The Council's overarching inflation assumptions are for CPI to continue to average at 7% for 2023, with a time lag on contract uplifts meaning this value is realised in 2024/25, before declining to 3% in 2025/26, before reaching the Bank of England target rate of 2% thereafter, with elements of the Council's expenditure and income being driven by alternative indices. Material costs are projected to grow by the September RPI rate of 8.9% in light of ongoing supply chain issues with energy budget expected to remain flat in 2024/25, with contracted expenditure and energy forecast to increase by 3% in the medium term.

## **CAPITAL CHARGES**

139. Capital investment plans expanded upon later in this report necessitate £299,324k of new borrowing over the period to 2028/29, the ongoing servicing and repayment of which will add £10,104k to HRA service expenditure over the MTFF period. These financing charges reflect current borrowing costs, with underlying investment continuing to meet the thresholds for affordability, sustainability and prudence.

## **GROWTH**

140. Specific uplifts of £1,500k in planned service expenditure have been incorporated into this draft budget to ensure that sufficient organisational capacity is in place to deliver on local and national priorities. The growth is funding two key emerging areas with £1,000k of growth being included to fund repairs work, with the majority of this growth linked to the damp and mould remedial work including the resourcing of a specialist dedicated team, with the remaining £500k being required to fund Housing Management resources to ensure Housing Regulator requirements are met alongside the stock increases and associated demand pressures.

## **SAVINGS**

141. With the HRA operating as a ringfenced self-financing account, it is incumbent upon the Council to match expenditure to available resources. In the context increasing expenditure associated with damp and mould work alongside the additional demands on the Housing Management service, it is therefore necessary to identify cost reductions to ensure the HRA remains financially sustainable. In order to ensure that capacity exists to continue to invest in existing and new housing stock, these cost reductions will be secured through identification of efficiency savings using similar programmes to those deployed by the Council across General Fund services.

142. In line with the approach taken to managing service transformation on General Fund services, these HRA proposals will be developed alongside the existing workstreams and support work undertaken to maximise efficiencies within shared back office functions, with reductions in spend in these areas generating a benefit against the HRA's Contribution to Shared Services budget, with a particular focus on the Council's digital strategy that benefits both the General Fund and the HRA. As a result, the HRA is expected to contribute to this work and reduce expenditure by £500k per annum in 2024/25 and 2025/26.

## CAPITAL PROGRAMME (2024/25 to 2028/29)

### Capital Expenditure

143. Capital investment of £550,150k in expansion and enhancement of the housing stock over the period 2024/25 to 2028/29 has been fully reflected within this draft budget, including £373,331k funding to deliver 814 new dwellings gross and £176,819k investment in existing housing stock. Further detail on these investment plans can be found in Appendix B4, with a brief overview set out below.
144. Investment in new housing includes £131,248k budgets for the flagship regeneration projects on the Avondale and Hayes Town Centre estates which are expected to deliver 370 new homes, a net increase of 72 on the current configuration. A further £222,083k has been allocated to deliver 340 units through internal development and acquisitions, with project timelines set out to maximise use of retained Right to Buy receipts over the MTFP period.
145. £176,819k has been budgeted for an enhanced programme of works to stock, based around a five-year cycle and including renewal of key components such as kitchens, bathrooms, roofs, windows and boilers. Through these works and further investment in insulation measures, this programme of investment is intended to increase energy efficiency and thereby contribute towards tackling fuel poverty. Additionally, investment in major adaptations to properties will continue, ensuring that the wider needs of HRA tenants can be supported in their own homes where appropriate.

### Capital Financing

146. Planned capital investment is to be financed from a range of sources, including external grant funding, capital receipts, direct contributions from the rental income and borrowing. Overall financing plans are summarised below, with a brief overview and further commentary on the sustainability of borrowing plans.

**Table 14: HRA Capital Financing**

	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total £'000
Revenue Contributions	22,337	22,579	22,311	22,507	21,522	111,257
Prudential Borrowing	106,265	56,354	56,507	45,412	34,787	299,324
Grants	36,718	15,426	15,081	18,391	13,242	98,857
Capital Receipts	19,597	7,003	7,253	3,379	3,480	40,711
<b>Total</b>	<b>184,917</b>	<b>101,362</b>	<b>101,151</b>	<b>89,689</b>	<b>73,030</b>	<b>550,150</b>

147. External grant funding has been secured in support of the estate regenerations schemes and a number of smaller development projects, together with external funding to support energy efficiency measures across the estate and Department of Health and Social Care monies being applied to support an element of the adaptations programme. The primary application of capital receipts is from the retained element of Right to Buy sales.

148. A substantial element of the cyclical investment in works to stock is financed directly from rental income, with borrowing focused on delivery of new housing units, whereby servicing and repayment of this debt can be managed from additional rental income on the new units. Provision for the servicing and repayment of existing HRA borrowing and the £299,324k planned borrowing has been factored into the 30-year business plan, demonstrating that proposed investment is sustainable in the longer term. The outlook for debt levels of the MTF period are shown below.

**Table 15: HRA Borrowing**

	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000
<b>Capital Financing Requirement</b>	321,508	367,529	413,604	448,488	472,385
Projected External Borrowing	(316,404)	(362,424)	(408,499)	(443,383)	(467,280)
Projected Internal Borrowing	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)

## CHANGES SINCE REPORT TO CABINET ON 14 DECEMBER 2023

149. Funding Updates: Following the publication of the Provisional Settlement, a number of the Council's grant income streams were firmed up, with settlement confirming increased Social Care funding (£802k) and Revenue Support Grant (£222k), offset by reductions in the Service Grant (£648k) and New Homes Bonus (£953k). The Government have since released the Final Settlement, which confirmed Hillingdon's share of the £500m announcement (£2,169k), plus an increased Services Grant allocation (£29k) and an allocation from the centrally held business rates levy (£395k). Other funding updates include releasing a further £750k of Business Rates income, as realisation of the 5% increase in the rating list from the 2023 uplift is crystallised into the position. Further details have been made available on the UK Shared Prosperity Fund (UKSPF), with confirmation that an element will be top-sliced to support West London initiatives, leading to a reduction of £1,042k.
150. Inflation Updates: The Council purchased energy in advance each financial year, with a higher percentage of the requirement now purchased, the inflationary requirement becomes surer, with this update releasing £210k in 2024/25, rising to £255k by 2028/29. Furthermore, contracted services inflation has increased by £176k in 2024/25.
151. Demand-Led Growth Updates: During the winter, the Council has seen additional demand presenting across a number of demand-led service areas, with increased demand for Adult Social Care Placements being the most material, with the service often seeing winter pressures, with 2023/24 being exceptionally high. The reason for this increase in demand is believed to be linked to a number of reasons, including industrial action in the NHS leading to delays in surgery, that particularly impacts on older people's long-term health. Other reasons for increased demand include, but are not limited to, the cost-of-living crisis impacting on the level of informal care and heat poverty, as well as people returning to office-based work, reducing the amount of informal care friends and relatives can provide.
152. Other areas of Demand-Led Growth include delays in step down to General Needs properties for Looked After Children, meaning these clients continue to be supported in Children's Social Care, with the shortage of General Needs properties also being one of the factors leading to additional demand for homelessness prevention support and increased temporary accommodation demand. SEND Transport has also seen an increase in demand in 2023/24, this is due to increased demand above budgeted levels and delays in increasing the in-borough SEND capacity linked to structural issues at school sites with these ultimately expected to be delivered, these updates add £3,832k to the Council's saving requirement.
153. Following the refresh of the Capital Programme and increased use of prudential borrowing, the Council's capital financing projections have been updated, with no impact in 2024/25 but with increased expenditure of £1,129k from 2025/26 onwards.

## **OVERALL BUDGET FOR COUNCIL TAX SETTING 2024/25**

### **CORPORATE DIRECTOR OF FINANCE'S COMMENTS REGARDING RESPONSIBILITIES UNDER THE LOCAL GOVERNMENT ACT 2003**

154. Under Section 25 of the Local Government Act 2003 the Corporate Director of Finance as the Council's nominated section 151 officer, has a responsibility as a minimum to comment on:
- i. The robustness of the estimates for the coming year.
  - ii. The adequacy of the Council's reserves.
155. This statement sets out these comments within a broader context of the current unprecedented state of local government finance, particularly those faced by Hillingdon across the following areas:
- i. Economic conditions.
  - ii. Government Policy.
  - iii. Robustness of Estimates and Budget setting processes.
  - iv. Reserves and Financial Resilience.
  - v. Conclusion.

#### **Economic Conditions**

156. The 2024/25 budget report and MTFS has been compiled against a backdrop of continued and significant macro-economic uncertainty. The national cost-of-living crisis continues to severely impact residents and the Council with persistently high levels of inflation exceeding initial government forecasts and exacerbating the inflationary lags that impacts on council pay settlements, major contract inflation costs and other costs of service provision. This situation particularly impacts demand-driven services such as Adult Social Care, Children and Young People, Housing, and those income streams that are sensitive to economic fluctuations, which is being evidenced through the in-year financial position, despite the 2023/24 budget including additional inflation and demand-led growth of over £33m.
157. Despite this significant growth in the budget and good progress on 2023/24 savings delivery the latest month 9 budget monitoring position is supported by a range of one-off mitigations including an earmarked reserve drawdown of £9.5m which is £5.0m greater than anticipated at the start of the financial year. Any further deterioration in this position will impact the council's budget in 2024/25 and will be a further drain on the council's earmarked reserves which have a projected closing balance of £10.5m as at 31 March 2024. A further indication of the scale of demand-led pressures is the requirement in 2024/25 to increase inflation and demand-led growth provisions by a similar sum to 2023/24 which is almost double the requirement anticipated when that budget was set and represents over 10% of the Council's net revenue expenditure.

## Government Policy

158. The delayed reforms in local government funding mechanisms and the increasing reliance on ad hoc, yet significant, grant funding underscore the challenges facing the sector, especially for outer-London Boroughs such as Hillingdon, with 2024/25 representing the sixth consecutive one-year settlement. The outlook for government funding over the medium-term continues to be negative. With a general election due to be held before January 2025 no significant policy developments are expected and local government funding is expected to remain an unprotected area of central government spending.
159. As government funding is unlikely to provide the route to restoring the Council's financial sustainability the ongoing and urgent development of further transformation and savings plans is critical. The full increases for Council Tax and Rents are also expected to be necessary over the medium-term given the need to both rebuild and sustain the Council's financial base. The Council should also continue to consider the scope for increasing its wider income base including fees and charges, where despite recent uplifts it remains at the lower end of benchmark comparisons across London.

## Robustness of estimates and budget setting processes

160. The Corporate Director of Finance can provide surety on the robustness of the estimates in general for the coming year. The MTFF has continued to be updated throughout the year in wake of the volatile economic conditions which in turn reflect in the monthly budget monitoring forecasts. This view is supported by the following processes:
- i. The use of an established, rigorous process for developing the budget through the Medium-Term Financial Forecast (MTFF) process. This includes close alignment with the service planning process and the Transformation Programme, with the overall approach to managing the Council's finances within the framework established in CIPFA's Financial Management Code (see Appendix A10 for Code principles).
  - ii. A comprehensive monthly budget monitoring process using a locally developed budget management system to capture up to date projections across all areas of the Council, which enables effective challenge and scrutiny of the Council's financial position from individual budget managers, through to Corporate Directors and Cabinet. This will be enhanced by implementation of a new integrated solution from the next financial year as part of the Council's Oracle Cloud solution implementation.
  - iii. The maintenance of a robust approach to tracking delivery of budgeted savings through a monthly savings tracker presented to the Corporate Management Team and Cabinet alongside proposals for mitigation of any adverse movements.



- iv. A series of robust, internally peer-reviewed financial models supporting forecasting in more volatile and/or material elements of the budget, providing projections for both in-year performance and the overall savings requirement over the medium term.
- v. Corporate Risk Management processes operate in parallel with the budgeting process, with linkages between financial exposure tracked in risk registers (which are updated throughout the financial year) and the MTFF. The Council will be implementing a new risk management system in 2024/25 following a review of its risk management framework. This process will continue to identify and highlight those risks that are specific to Hillingdon relating to its status as a port authority.
- vi. The integration of capital investment plans and associated financing costs into the Council's Medium Term Financial Forecast, ensuring that the sustainability of investment decisions can be considered in the context of the overall budget position.
- vii. The implementation of a comprehensive, Council-wide and accelerated Zero-Based Budgeting process to inform future transformation and savings plans.

## **Reserves and Financial resilience**

161. CIPFA's Resilience Index and the Office of Local Government's Data Explorer, show Hillingdon as having one of the lowest level of reserves of its nearest neighbour group and when compared to other London Boroughs and are therefore ranked by CIPFA as a 'higher-risk' authority. A combination of factors including economic conditions and a policy stance based on preserving frontline services has seen the balances position continue to deteriorate in recent years and as a result, the Council has less flexibility to rely on these balances to manage risks. This budget includes provision to commence rebuilding reserve levels, with net reserves now forecast to be £37m at the end of 2023/24 increasing to £45m by 2028/29, with the minimum level now set at £32m as outlined elsewhere in this report.
162. As this report notes the Council retains no material interest in investment property or other commercial interests on its balance sheet, with assets held primarily for delivery of services to local residents. Furthermore, with the Council the sole shareholder of Hillingdon First, the Council's housing development company, currently totalling £4.9m, the risk of this operation adversely affecting the Council's broader financial resilience is very limited.
163. On capital health the Council's low level of gross debt and external interest payments continues to see it ranked as a 'lower-risk' authority within the various indices and when compared to London Boroughs and nearest neighbours. This has allowed to Council to manage the impact of the recent interest rates increases on revenue borrowing costs, and increasingly develop invest to save proposals which can generate future savings. The current MTFF strategy is dependent on the achievement of asset sales of £75 million with these providing the financing towards the Council's transformation programme, DSG Safety Valve agreement requirements and ensuring that headroom is maintained to allow financing of new projects.

164. The MTFF process for the Housing Revenue Account (HRA) applies similar principles to those applied to the General Fund with this five-year strategy complemented by an updated 30-year business plan to demonstrate the resilience of this ring-fenced account. The HRA has a specific set of challenges with the increasing regulatory requirements an important consideration amongst the competing priorities of stock enhancement, development of new housing units and energy efficiency. These are set against the backdrop of an inflationary environment and challenging period for the construction sector. The policy of retaining a minimum £15m of general balances across the MTFF period proves a robust contingency against the range of risks faced by the HRA. This sum represents 20% of the HRA turnover and 30% of service expenditure in 2024/25. As this report notes these various priorities and pressures alongside government policy restrictions will continue to require the Council to carefully review funding options over the long-term.
165. The Dedicated Schools Grant and wider Schools funding regime is also impacted by the adverse economic conditions, with pressures in the High Needs block and wider Schools sector not matched by government funding increases and representing an ongoing area of risk to the Council's Medium Term Financial Forecast. The cumulative deficit carried forward to 2024/25 is forecast at £26.5m. As this report notes there is currently a time-limited statutory override in place until 31 March 2025 which ensures that this deficit does not impact upon general reserves, and the Council's General Fund budget strategy is predicated on the further continuation of this override, with the Council being one of many local authorities exposed to this potential risk. Although the Safety Valve mechanism provides some funding and a mechanism to address the deficit position, over the medium-term this position continues to represent a significant call on the Council's financial and organisational capacity.

## Conclusion

166. While the Section 151 officer considers estimates are sufficiently robust for the purposes of setting the 2024/25 budget the continuing financial challenges which have driven an ongoing reliance on earmarked reserve drawdowns in successive financial years now represent a clear risk to the financial resilience of the Council. The inclusion of £7.5m to restore balances over the MTFF period offers a starting point for this process but needs to be considered in view of the Council's increasingly lean budgets and high-risk environment and therefore may not be sufficient on its own. It therefore remains critical that services operate within their budget envelopes, deliver on savings proposals, and contain demand-led pressures as far as practically possible. While the MTFF makes provision for material growth in the demand-led service areas it also assumes that a range of mitigation measures are effective at containing elements of these pressures.
167. The implementation of Zero-Based Budgeting exercise across all Council services, which is already underway, is a critical strategy for identifying necessary transformations and savings to navigate the future budget gaps, budget pressures and the scale of demand-led challenges. This will support informed, value-driven financial management within a constrained funding environment. However, given the level of risk and scale of demand-led pressures, the Council must be prepared, if necessary, to take decisions outside of these processes to ensure its financial sustainability.

## Statement on Balances and Reserves

168. The Corporate Director of Finance also has a duty to comment on the adequacy of the Council's reserves when the budget is being set. At the time of budget setting for 2024/25, the Corporate Director of Finance is setting a recommended range of balances of between £32,000k and £55,000k, with the ranges adjusted upwards to reflect the challenging environment and the Council's remaining reserves. The following paragraphs outline the approach taken in determining this recommended range.
169. The Corporate Director of Finance has undertaken a review of the risks currently facing the Council. This has enabled an update to the recommended range of balances that the Council should hold. This forms the basis of the guidance provided above in relation to his responsibilities under the Local Government Act 2003.
170. To assess the adequacy of general reserves, the Corporate Director of Finance has taken into account the strategic, operational and financial risks facing the Council. The Council should retain adequate reserves to cover unexpected expenditure and avoid costly short-term borrowing. Equally, the Council wishes to utilise the maximum resources available to achieve its objectives, therefore it plans to maintain reserves within the prudent level range.

171. To determine the recommended level of reserves the Council has assessed risk against the criteria as specified in Local Authority Accounting Panel (LAAP) Bulletin 99 (July 2014). This assessment includes the following:

- The robustness of the financial planning process (including the treatment of inflation and interest rates and the timing of capital receipts).
- How the Council manages demand led service pressures.
- The treatment of planned efficiency savings / productivity gains.
- The financial risks inherent in any major capital projects, outsourcing arrangements, or significant new funding partnerships.
- The strength of the financial monitoring and reporting arrangements.
- Cashflow management and the need for short term borrowing.
- The availability of reserves, Government grants and other funds to deal with major contingencies and the adequacy of provisions.
- The general financial climate to which the Council is subject and its track record in budget and financial management.

172. A breakdown of the recommended range of balances is provided in Appendix A9 of this report.

## **THE COUNCIL TAX REQUIREMENT FOR 2024/25**

173. Budget proposals for 2024/25 include a 4.99% increase in the headline rate of Council Tax. This comprises a core Council Tax increase of 2.99% alongside a further 2% increase relating to an Adult Social Care Precept to fund ongoing pressures within Adult Social Care.

174. The budget proposals also include the continuation of the cash discounts offered to those currently in receipt of the Older People's Discount in 2024/25, however, the scheme was closed to new entrants as of 1 April 2021.

## **Council Tax Referendum**

175. The Localism Act 2011 introduced a power for the Secretary for Communities and Local Government to issue principles that define what should be considered as excessive Council Tax including proposed limits. If the Council proposes to raise its Council Tax above the proposed limits set, a referendum will need to be held. The result of the referendum will be binding upon the Council.

176. The general Council Tax increase at which local authorities would be required to hold a referendum for 2024/25 as directed by the Secretary of State for Communities and Local Government is 3%. As the budget proposals outlined in this report maintain core Council Tax increases below this level, the referendum threshold will not be triggered for the financial year 2024/25.

177. For 2017/18 additional flexibility to levy a precept in support of Social Care expenditure was introduced by the Government, with the 2024/25 threshold being set at 2%, due to the high level of demand on Social Care being driven by the pandemic, the Council has opted to set the Adult Social Care Precept in 2024/25 at 2%.

### **Greater London Authority Precept**

The Mayor of London's final budget proposals for 2024/25 are scheduled for consideration and approval by the London Assembly on 22 February 2024. The proposals result in a 8.6% increase in the element of Council Tax relating to GLA functions, equivalent to a £37.26 increase in annual bills for Band D Households.

## **RESIDENT BENEFIT & CONSULTATION**

### **The benefit or impact upon Hillingdon residents, service users and communities?**

178. The Medium Term Financial Forecast sets out the resources available for delivering the Council's objectives. The effects on residents, service users and communities are therefore extremely wide ranging and managed through the performance targets and outcomes that will be delivered through the resources approved through the budget setting process. The budget proposals for 2024/25 have been developed to maintain service provision through a 4.99% increase in the headline rate of Council.

179. This draft budget has been developed with due regard for the ongoing economic challenges, the consequential cost-of-living crisis and legacy pandemic related pressures alongside the usual growing demand from population increases and the impacts of ongoing reductions in Government support for local services since the Government's austerity measures began in 2010, while minimising the impact on the level of service provision to residents. Overall, the package of proposals is designed to secure the most effective combination of service outcomes across the whole of the Council's business by improving Value for Money in delivery and maximising funding, procurement, efficiency and service gains where possible.

180. Proposals within this budget have been developed in the context of the Council's commitment to achieving carbon neutrality and 100% clean energy by 2030. In addition, projects within the Capital Programme will be further developed and implemented with a view to impacting favourably on the Council's carbon footprint.

### **Consultation carried out or required**

181. Each of the Select Committees has received reports setting out the proposed revenue budget and Capital Programme proposals relevant to their remit. This was approved by Cabinet on 14 December 2023 for consultation at the January to February 2024 round of meetings. Each Select Committee prepared an agreed set of comments on the budget proposals presented within their remit, with these comments presented to Cabinet in Appendix F.

182. The Council also has a statutory responsibility to consult on its budget proposals with business ratepayers and residents in the Borough. A budget consultation survey was published on the Council's website in relation to the Cabinet's budget proposals after the meeting on 14 December 2023, with the full report to December Cabinet also being available to view. Analysis of responses to this consultation and also presented within Appendix F to this report for information.
183. The Council received 210 responses from residents, representing a 66% decrease on the volume of responses received to the consultation launched in December 2022.
184. Of those responses 48% of respondents were satisfied with the budget proposals, 46% agree that they represent Value for Money and 56% felt well informed about the proposals. Where respondents expressed dissatisfaction with budget proposals, with analysis of responses attached in Appendix F.

## CORPORATE CONSIDERATIONS

### Corporate Finance

185. This is a Corporate Finance report and corporate financial implications are noted throughout.

### Legal

186. The Budget and Policy Framework Procedure Rules as set out in the Council's Constitution require the Cabinet to make proposals on the Council's budget. This requires them to be in accordance with the timetable which it has published. The Cabinet proposals are set out in this report for the consideration of full Council.

187. In respect of income the Council provides a number of services in respect of which it can impose charges and fees to users. In certain instances, those fees or charges may be set by Government. In other cases, the Council has discretion as to the level of charges it sets. It should be noted that in respect of certain matters the Council can only impose a fee or charge which reflects the actual cost to the Council of providing such services. This has to be considered when setting the overall budget.

188. The Corporate Director of Finance's duties under the Local Government Act 2003, insofar as they relate to budget setting, are set out in the body of the report. Of importance to Members is the duty for him to comment on the robustness of estimates for the forthcoming year and on the adequacy of the Council's reserves.

189. As the Council's Section 151 Officer, it is the Corporate Director of Finance's professional duty to propose to Members a budget which is soundly based, balanced and adequate to fund the expected level of service provision in the forthcoming financial year. This duty is reinforced in the Council's Constitution. This requires the Corporate Director of Finance to ensure the lawfulness and financial prudence of decision-making.

190. The comments of the Corporate Director of Finance are contained in paragraphs 153-171 of the report. Of particular importance are the comments in paragraph 165 about the importance of services operating within their budgets, achieving savings targets and taking appropriate mitigation measures as necessary during the year.

191. Members must have regard to section 106 Local Government Finance Act 1992. This is in respect of a Member who has not paid an amount due in respect of Council Tax for at least two months after it becomes payable. They may not vote on matters concerning the level of Council Tax or the administration of it. Therefore, any Members who are more than two months in arrears with their Council Tax payments must make a declaration to this effect at the beginning of the meeting.

## Comments from other relevant service areas

192. The draft budget proposals included in this report result from a substantial corporate process involving all service Groups. In particular, individual Corporate Directors and CMT collectively have endorsed the proposals in this report. The implications for all services of the individual budget proposals are set out in detail in the attached appendices.

## APPENDICES

Appendix A: General Fund Budget Schedules

Appendix B: Housing Revenue Account Budget Schedules

Appendix C: Fees and Charges Proposals

Appendix D: Capital & Investment Strategies

Appendix E: Pay Policy Statement

Appendix F: Budget Consultation Feedback

## BACKGROUND PAPERS

Report to [Cabinet 14 December 2023](#) – Consultation budget

Report to [Cabinet \(16 February 2023\)](#) and [Council \(23 February 2023\)](#) - The Council's Budget: Medium Term Financial Forecast 2023/24 - 2027/28



The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A1

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<b>Resources</b>								
Increase in Council Tax (%)	2.99%	2.99%	1.80%	1.80%	1.80%	1.80%		
Increase in Social Care Precept (%)	2.00%	2.00%	2.00%	1.00%	1.00%	1.00%		
<b>Band D Council Tax (£)</b>	<b>£1,326.32</b>	<b>£1,392.51</b>	<b>£1,445.43</b>	<b>£1,485.90</b>	<b>£1,527.51</b>	<b>£1,570.29</b>	<b>£159.58</b>	<b>£243.97</b>
Increase in Council Tax Base (Band D)	(215)	1,043	1,697	1,105	1,106	1,076		
Council Tax Base (Band D)	103,625	104,668	106,365	107,470	108,576	109,652	4,951	6,027
<i>Change from Tax Base (£'000)</i>	<i>(272)</i>	<i>1,383</i>	<i>3,634</i>	<i>5,100</i>	<i>6,567</i>	<i>7,994</i>	<i>6,839</i>	<i>7,994</i>
<i>Change from Tax Increase (£'000)</i>	<i>6,533</i>	<i>6,928</i>	<i>12,669</i>	<i>17,150</i>	<i>21,844</i>	<i>26,751</i>	<i>15,311</i>	<i>26,751</i>
<b>Council Tax Revenues</b>	<b>137,440</b>	<b>145,751</b>	<b>153,743</b>	<b>159,690</b>	<b>165,851</b>	<b>172,185</b>	<b>28,411</b>	<b>34,745</b>
Baseline Business Rates Income	48,988	51,887	51,887	51,887	51,887	51,887	2,899	2,899
Retained Business Rates Growth	11,682	17,139	17,943	17,943	17,943	17,943	6,261	6,261
<b>Business Rates Income</b>	<b>60,670</b>	<b>69,026</b>	<b>69,830</b>	<b>69,830</b>	<b>69,830</b>	<b>69,830</b>	<b>9,160</b>	<b>9,160</b>
Revenue Support Grant	8,122	8,660	8,660	8,660	8,660	8,660	538	538
Other Central Government Funding	55,565	58,122	52,900	53,336	53,783	53,683	(1,782)	(1,882)
<b>Corporate Grant Income</b>	<b>63,687</b>	<b>66,782</b>	<b>61,560</b>	<b>61,996</b>	<b>62,443</b>	<b>62,343</b>	<b>(1,244)</b>	<b>(1,344)</b>
<b>Total Recurrent Funding</b>	<b>261,797</b>	<b>281,559</b>	<b>285,133</b>	<b>291,516</b>	<b>298,124</b>	<b>304,358</b>	<b>36,327</b>	<b>42,561</b>
Collection Fund Prior Year Deficit	(490)	0	0	0	0	0	490	490
Collection Fund Surplus	436	3,651	0	0	0	0	(436)	(436)
Additional In-Year Collection Fund Surplus	0	800	1,200	1,600	0	0	0	0
Prior Release of COVID-19 Reserves	1,535	0	0	0	0	0	(1,535)	(1,535)
Rebuilding Reserves	0	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
<b>Total One-Off Funding</b>	<b>1,481</b>	<b>2,951</b>	<b>(300)</b>	<b>100</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(2,981)</b>	<b>(2,981)</b>
<b>Total Resources</b>	<b>263,278</b>	<b>284,510</b>	<b>284,833</b>	<b>291,616</b>	<b>296,624</b>	<b>302,858</b>	<b>33,346</b>	<b>39,580</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A1

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<b>Service Expenditure</b>								
<b>Roll Forward Budget</b>	<b>251,047</b>	<b>263,278</b>	<b>284,510</b>	<b>291,947</b>	<b>303,428</b>	<b>312,160</b>		
Inflation	21,691	16,625	7,819	7,694	7,883	8,076	40,021	48,097
Demand-led Growth	9,080	14,286	4,184	3,211	3,200	3,343	24,881	28,224
Corporate Items	2,251	6,073	4,908	4,450	(197)	(32)	15,234	15,202
Savings Proposals	(20,791)	(15,752)	(9,474)	(3,874)	(2,154)	(2,157)	(31,254)	(33,411)
<b>Total Service Expenditure</b>	<b>263,278</b>	<b>284,510</b>	<b>291,947</b>	<b>303,428</b>	<b>312,160</b>	<b>321,390</b>	<b>48,882</b>	<b>58,112</b>
Of which:								
Property, Highways & Transport	10,798	9,700	9,987	10,227	10,473	10,725	(325)	(73)
Finance	33,213	38,359	42,880	47,941	48,378	49,003	15,165	15,790
Corporate Services	24,893	24,165	23,759	22,914	23,473	24,044	(1,420)	(849)
Residents' Services	22,681	24,746	26,317	27,724	29,478	31,273	6,797	8,592
Children, Families & Education	58,231	60,757	60,966	63,145	65,387	67,692	7,156	9,461
Health & Social Care	114,084	128,553	132,967	138,309	143,704	149,285	29,620	35,201
Corporate Budgets	(622)	(1,770)	(4,929)	(6,832)	(8,733)	(10,632)	(8,111)	(10,010)
<b>Total Service Expenditure</b>	<b>263,278</b>	<b>284,510</b>	<b>291,947</b>	<b>303,428</b>	<b>312,160</b>	<b>321,390</b>	<b>48,882</b>	<b>58,112</b>
<b>Year on Year Change in Budget (Gap) / Surplus</b>	<b>0</b>	<b>0</b>	<b>(7,114)</b>	<b>(4,698)</b>	<b>(3,724)</b>	<b>(2,996)</b>	<b>(11,812)</b>	<b>(18,532)</b>
<b>Cumulative Budget (Gap) / Surplus for the Year</b>	<b>0</b>	<b>0</b>	<b>(7,114)</b>	<b>(11,812)</b>	<b>(15,536)</b>	<b>(18,532)</b>		
<b>General Balances &amp; Reserves</b>	<b>37,384</b>	<b>38,884</b>	<b>40,384</b>	<b>41,884</b>	<b>43,384</b>	<b>44,884</b>	<b>6,000</b>	<b>7,500</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A2

General Fund Budget Funding Projections	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<b>Council Tax Base (Band D)</b>								
Residential Properties	126,311	126,007	127,019	128,031	129,043	130,243	2,732	3,932
MOD Properties	683	683	683	683	683	683	0	0
Discounts & Exemptions	(11,873)	(11,845)	(11,940)	(12,035)	(12,130)	(12,243)	(257)	(370)
Empty Property Premium	137	137	137	137	137	137	0	0
<b>Gross Council Tax Base</b>	<b>115,258</b>	<b>114,982</b>	<b>115,899</b>	<b>116,816</b>	<b>117,733</b>	<b>118,820</b>	<b>2,475</b>	<b>3,562</b>
Council Tax Reduction Scheme	(10,055)	(9,257)	(8,460)	(8,260)	(8,060)	(8,060)	1,995	1,995
Collection Rate (%)	98.50%	99.00%	99.00%	99.00%	99.00%	99.00%	0.50%	0.50%
Allowance for Losses in Collection	(1,578)	(1,057)	(1,074)	(1,086)	(1,097)	(1,108)	481	470
<b>Net Council Tax Base</b>	<b>103,625</b>	<b>104,668</b>	<b>106,365</b>	<b>107,470</b>	<b>108,576</b>	<b>109,652</b>	<b>4,951</b>	<b>6,027</b>
<b>Increase in Council Tax Base</b>	<b>(215)</b>	<b>1,043</b>	<b>1,697</b>	<b>1,105</b>	<b>1,106</b>	<b>1,076</b>	<b>4,951</b>	<b>6,027</b>
<b>Business Rates Revenues</b>								
Inflationary Uplift (%)	0.00%	6.70%	0.00%	0.00%	0.00%	0.00%	6.70%	6.70%
Implied Multiplier (0.xxx)	0.499	0.532	0.532	0.532	0.532	0.532	0.033	0.033
Annual Change in Rating List	(3,968)	0	0	0	0	0	3,968	3,968
Cash Value of Annual Changes	19,520	0	0	0	0	0	(19,520)	(19,520)
Retail Relief	10,567	0	0	0	0	0	(10,567)	(10,567)
Change in Business Rates Provisions	(25,100)	14,801	4,000	0	0	0	25,100	25,100
Non-Domestic Rating Income	348,309	386,447	390,447	390,447	390,447	390,447	42,138	42,138
Local Share of Business Rates Yield	30%	30%	30%	30%	30%	30%	0	0
	104,493	115,934	117,134	117,134	117,134	117,134	12,641	12,641
Section 31 Grant Income	15,246	19,099	19,303	19,303	19,303	19,303	4,057	4,057
<b>Forecast Business Rates Yield</b>	<b>119,739</b>	<b>135,033</b>	<b>136,437</b>	<b>136,437</b>	<b>136,437</b>	<b>136,437</b>	<b>16,698</b>	<b>16,698</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A2

General Fund Budget Funding Projections	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Less: Baseline Business Rates Income	(48,988)	(51,887)	(51,887)	(51,887)	(51,887)	(51,887)	(2,899)	(2,899)
Less: Business Rates Tariff	(53,459)	(56,281)	(56,281)	(56,281)	(56,281)	(56,281)	(2,822)	(2,822)
<b>Growth on Local Share</b>	<b>17,292</b>	<b>26,865</b>	<b>28,269</b>	<b>28,269</b>	<b>28,269</b>	<b>28,269</b>	<b>10,977</b>	<b>10,977</b>
Less: Section 31 Grants Out of Scope	(6,073)	(7,413)	(7,617)	(7,617)	(7,617)	(7,617)	(1,544)	(1,544)
Levy Rate on Growth 50%	50%	50%	50%	50%	50%	50%	0	0
Levy on Growth	(5,610)	(9,726)	(10,326)	(10,326)	(10,326)	(10,326)	(4,716)	(4,716)
<b>Retained Growth</b>	<b>11,682</b>	<b>17,139</b>	<b>17,943</b>	<b>17,943</b>	<b>17,943</b>	<b>17,943</b>	<b>6,261</b>	<b>6,261</b>
<b>Other Central Government Funding</b>								
Public Health Grant	19,143	19,532	19,532	19,532	19,532	19,532	389	389
Social Care Grant	15,607	20,578	15,663	15,877	16,095	16,095	488	488
Better Care Fund	8,338	8,338	8,505	8,675	8,849	8,849	511	511
Improved Better Care Fund	7,468	7,468	7,617	7,769	7,924	7,924	456	456
New Homes Bonus	1,494	541	541	541	541	541	(953)	(953)
Services Grant	1,910	330	330	330	330	330	(1,580)	(1,580)
Housing Benefit Administration Subsidy	724	624	524	424	324	224	(400)	(500)
Levy Allocation	396	395	0	0	0	0	(396)	(396)
UKSPF Funding	297	128	0	0	0	0	(297)	(297)
Local Voices & Community Reform	164	164	164	164	164	164	0	0
Extended Rights to Free Travel	24	24	24	24	24	24	0	0
<b>Other Central Government Funding</b>	<b>55,565</b>	<b>58,122</b>	<b>52,900</b>	<b>53,336</b>	<b>53,783</b>	<b>53,683</b>	<b>(1,782)</b>	<b>(1,882)</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

General Fund Budget Inflation Provision	2023/24	Annual Movement in Budget Requirement					Four Year	Five Year
	Budget	2024/25	2025/26	2026/27	2027/28	2028/29	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>Inflation Rates</u></b>								
Workforce Expenditure (including Pension Contributions)	N/A	6.2%	1.9%	2.0%	2.0%	2.0%	12.1%	14.1%
Added Years Pension Costs	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	8.0%	10.0%
Energy	N/A	-34.0%	5.0%	5.0%	5.0%	5.0%	-19.0%	-14.0%
Vehicle Fuel	N/A	5.0%	5.0%	5.0%	5.0%	5.0%	20.0%	25.0%
Contracted Expenditure	N/A	8.1%	3.0%	2.0%	2.0%	2.0%	15.0%	17.0%
Homecare Provision (Adult Social Care)	N/A	7.8%	3.0%	3.0%	3.0%	3.0%	16.8%	19.8%
Care Placements (Adult Social Care)	N/A	7.8%	3.0%	3.0%	3.0%	3.0%	16.8%	19.8%
Care Placements (Children's Services)	N/A	4.2%	3.0%	3.0%	3.0%	3.0%	13.2%	16.2%
SEND Transport	N/A	3.0%	3.0%	3.0%	3.0%	3.0%	12.0%	15.0%
Business Rates	N/A	6.8%	2.0%	2.0%	2.0%	2.0%	12.8%	14.8%
Levies	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	8.0%	10.0%
<b><u>Inflation Projections</u></b>								
Workforce Expenditure (including Pension Contributions)	135,913	8,445	2,744	2,941	3,001	3,062	17,131	20,193
Added Years Pension Costs	1,748	35	36	36	37	38	144	182
Energy	6,565	(2,232)	217	228	239	251	(1,548)	(1,297)
Vehicle Fuel	1,303	65	68	72	75	79	280	359
Contracted Expenditure	42,462	3,460	1,358	931	950	968	6,699	7,667
Homecare Provision (Adult Social Care)	13,489	1,049	436	449	463	477	2,397	2,874
Care Placements (Adult Social Care)	79,619	6,194	2,574	2,651	2,730	2,813	14,149	16,962
Care Placements (Children's Services)	29,732	1,257	930	958	987	1,016	4,132	5,148
SEND Transport	7,913	237	245	252	259	267	993	1,260
Business Rates & Council Tax	3,256	220	71	72	73	75	436	511
Levies	6,022	121	123	125	128	130	497	627
<b>Gross Inflation Requirement</b>	<b>328,022</b>	<b>18,851</b>	<b>8,802</b>	<b>8,715</b>	<b>8,942</b>	<b>9,176</b>	<b>45,310</b>	<b>54,486</b>
Less: Externally Funded Items	(25,563)	(2,226)	(983)	(1,021)	(1,059)	(1,100)	(5,289)	(6,389)
Budgets Out of Scope of Inflation	(39,181)	0	0	0	0	0	0	0
<b>Total Inflation Provision</b>	<b>263,278</b>	<b>16,625</b>	<b>7,819</b>	<b>7,694</b>	<b>7,883</b>	<b>8,076</b>	<b>40,021</b>	<b>48,097</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

General Fund Budget Demand-led Growth	2023/24	Annual Movement in Budget Requirement					Four Year	Five Year
	Budget	2024/25	2025/26	2026/27	2027/28	2028/29	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Waste Disposal Levy & Contracts	14,631	1,724	633	598	599	620	3,554	4,174
WLWA One-Off Income	(1,000)	1,000	0	0	0	0	1,000	1,000
Support for Looked After Children	16,560	733	373	392	412	433	1,910	2,343
Support for Children with Disabilities	2,756	36	38	40	42	44	156	200
SEND Transport	12,145	2,051	656	627	497	497	3,831	4,328
Adult Social Care Placements	63,697	6,011	1,463	1,554	1,650	1,749	10,678	12,427
ASC Market Sustainability and Improvement Fund	(2,438)	(2,117)	0	0	0	0	(2,117)	(2,117)
Investment in ASC Market Sustainability	2,438	2,117	0	0	0	0	2,117	2,117
ASC Discharge Fund	(1,047)	(698)	0	0	0	0	(698)	(698)
Investment in ASC Discharge Support	1,047	698	0	0	0	0	698	698
Homelessness Prevention	5,410	2,582	1,021	0	0	0	3,603	3,603
Asylum Funding Shortfall	1,774	(433)	0	0	0	0	(433)	(433)
Investment in Public Health	18,932	342	0	0	0	0	342	342
ULEZ Charges	0	240	0	0	0	0	240	240
<b>Total</b>	<b>134,905</b>	<b>14,286</b>	<b>4,184</b>	<b>3,211</b>	<b>3,200</b>	<b>3,343</b>	<b>24,881</b>	<b>28,224</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A5

General Fund Budget Corporate Items	Annual Movement in Budget Requirement					Four Year Outlook	Five Year Outlook
	2024/25	2025/26	2026/27	2027/28	2028/29		
	£'000	£'000	£'000	£'000	£'000		
<b>Adjustments to Financing &amp; Corporate Budgets</b>							
Capital Financing Costs	2,735	2,505	3,108	(202)	(42)	8,146	8,104
Flexible Use of Capital Receipts to finance Service Transformation	73	916	0	0	0	989	989
Hillingdon First Enabling Developments	(250)	0	0	0	0	(250)	(250)
Council Tax Support Fund Grant Income	474	0	0	0	0	474	474
Council Tax Support Fund Scheme	(474)	0	0	0	0	(474)	(474)
Cost of Older People Discount	(85)	(80)	(75)	(70)	(65)	(310)	(375)
Earmarked Reserves use for Older People Discount	1,422	0	0	0	0	1,422	1,422
Concessionary Fares	2,103	1,492	1,342	0	0	4,937	4,937
Housing Benefit Subsidy (Recovery of Overpayments)	100	100	100	100	100	400	500
Movement in Added Years Pension Costs	(25)	(25)	(25)	(25)	(25)	(100)	(125)
<b>Total Corporate Items</b>	<b>6,073</b>	<b>4,908</b>	<b>4,450</b>	<b>(197)</b>	<b>(32)</b>	<b>15,234</b>	<b>15,202</b>

General Fund Budget Savings Programme	Annual Movement in Budget Requirement					Four Year Outlook	Five Year Outlook
	2024/25	2025/26	2026/27	2027/28	2028/29		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Savings by Portfolio</b>							
Property, Highways & Transport	(1,784)	(88)	(88)	(90)	(93)	(2,050)	(2,143)
Finance	(587)	(246)	(164)	(164)	(164)	(1,161)	(1,325)
Corporate Services	(2,350)	(1,779)	(1,394)	0	0	(5,523)	(5,523)
Residents' Services	(5,840)	(1,061)	(128)	200	200	(6,829)	(6,629)
Children, Families & Education	(1,710)	(2,100)	0	0	0	(3,810)	(3,810)
Health & Social Care	(1,731)	(950)	(100)	(100)	(100)	(2,881)	(2,981)
Cross-Cutting Initiatives	(1,750)	(3,250)	(2,000)	(2,000)	(2,000)	(9,000)	(11,000)
<b>Specific Savings Proposals</b>	<b>(15,752)</b>	<b>(9,474)</b>	<b>(3,874)</b>	<b>(2,154)</b>	<b>(2,157)</b>	<b>(31,254)</b>	<b>(33,411)</b>
<b>Savings Programme by Theme</b>							
Service Transformation (T)	(8,998)	(3,622)	(46)	60	57	(12,606)	(12,549)
Digital Strategy (D)	(920)	(2,450)	(1,900)	(200)	(200)	(5,470)	(5,670)
Workforce (W)	(2,500)	0	0	0	0	(2,500)	(2,500)
Income Generation & Commercialisation (C)	(2,723)	(2,597)	(2,270)	(2,050)	(2,050)	(9,640)	(11,690)
Zero Based Reviews (Z)	(1,250)	(1,250)	0	0	0	(2,500)	(2,500)
Impact on Other Funds (O)	639	445	342	36	36	1,462	1,498
<b>Specific Savings Proposals</b>	<b>(15,752)</b>	<b>(9,474)</b>	<b>(3,874)</b>	<b>(2,154)</b>	<b>(2,157)</b>	<b>(31,254)</b>	<b>(33,411)</b>



Portfolio	Savings Description	Savings Amount				Flexible Use of Capital Receipts	
		2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000	2022/23 £'000	2024/25 £'000
Finance	Demand Management	(1,000)	0	0	(1,000)	60	
	Future of Financial Systems	0	(300)	(300)	(600)	1,123	
	Revenues & Benefits Operating Model	(100)	(120)	0	(220)	42	
<b>Finance Total</b>		<b>(1,100)</b>	<b>(420)</b>	<b>(300)</b>	<b>(1,820)</b>	<b>1,225</b>	<b>0</b>
Corporate Services	BID Review of Business Services	(446)	0	0	(446)	252	
	BID Review of Human Resources	(206)	(150)	0	(356)	11	
	BID Review of the Future of the Golf Offer	(267)	0	0	(267)	92	
	BID Review of Business Performance	(170)	0	0	(170)	50	
	BID Review of Democratic Services	(105)	0	0	(105)	90	
<b>Corporate Services Total</b>		<b>(1,194)</b>	<b>(150)</b>	<b>0</b>	<b>(1,344)</b>	<b>495</b>	<b>0</b>
Residents' Services	Re-routing of Waste Collection	(250)	0	0	(250)	9	
	BID Review of Green Spaces	(247)	0	0	(247)	14	
	BID Review of Review Management Structures	(200)	0	0	(200)	111	
	BID Review of Waste Bins	(84)	0	0	(84)	14	
	BID Review of Community Safety	(72)	0	0	(72)	220	
	BID Review of Parking Services	(45)	0	0	(45)	240	
<b>Residents' Services Total</b>		<b>(898)</b>	<b>0</b>	<b>0</b>	<b>(898)</b>	<b>608</b>	<b>0</b>
Other Savings Cross-Cutting Support for Service Transformation / BID Programme		(17,599)	(15,182)	(9,174)	(41,955)	4,760	3,000
<b>Grand Total</b>		<b>(20,791)</b>	<b>(15,752)</b>	<b>(9,474)</b>	<b>(46,017)</b>	<b>7,088</b>	<b>3,000</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<b>Service Expenditure by Portfolio</b>								
<u>Property, Highways &amp; Transport</u>								
Staffing	7,447	7,695	7,814	7,941	8,071	8,204	624	757
Non-Staffing	12,864	11,549	11,750	11,897	12,048	12,202	(816)	(662)
<b>Gross Expenditure</b>	<b>20,311</b>	<b>19,244</b>	<b>19,564</b>	<b>19,838</b>	<b>20,119</b>	<b>20,406</b>	<b>(192)</b>	<b>95</b>
Grant Income	0	0	0	0	0	0	0	0
Fees & Charges	(5,838)	(5,838)	(5,838)	(5,838)	(5,838)	(5,838)	0	0
Other Income	(3,675)	(3,706)	(3,739)	(3,773)	(3,808)	(3,843)	(133)	(168)
<b>Gross Income</b>	<b>(9,513)</b>	<b>(9,544)</b>	<b>(9,577)</b>	<b>(9,611)</b>	<b>(9,646)</b>	<b>(9,681)</b>	<b>(133)</b>	<b>(168)</b>
<b>Property, Highways &amp; Transport Total</b>	<b>10,798</b>	<b>9,700</b>	<b>9,987</b>	<b>10,227</b>	<b>10,473</b>	<b>10,725</b>	<b>(325)</b>	<b>(73)</b>
<u>Finance</u>								
Staffing	14,080	14,674	14,951	15,248	15,551	15,860	1,471	1,780
Non-Staffing	133,180	138,246	142,201	146,669	146,938	147,291	13,758	14,111
<b>Gross Expenditure</b>	<b>147,260</b>	<b>152,920</b>	<b>157,152</b>	<b>161,917</b>	<b>162,489</b>	<b>163,151</b>	<b>15,229</b>	<b>15,891</b>
Grant Income	(97,228)	(96,755)	(96,755)	(96,756)	(96,757)	(96,758)	471	470
Fees & Charges	(1,440)	(1,440)	(1,440)	(1,440)	(1,440)	(1,440)	0	0
Other Income	(15,379)	(16,366)	(16,077)	(15,780)	(15,914)	(15,950)	(535)	(571)
<b>Gross Income</b>	<b>(114,047)</b>	<b>(114,561)</b>	<b>(114,272)</b>	<b>(113,976)</b>	<b>(114,111)</b>	<b>(114,148)</b>	<b>(64)</b>	<b>(101)</b>
<b>Finance Total</b>	<b>33,213</b>	<b>38,359</b>	<b>42,880</b>	<b>47,941</b>	<b>48,378</b>	<b>49,003</b>	<b>15,165</b>	<b>15,790</b>
<u>Corporate Services</u>								
Staffing	19,034	19,712	20,860	21,243	21,633	22,032	2,599	2,998
Non-Staffing	7,696	6,290	4,736	3,508	3,677	3,849	(4,019)	(3,847)
<b>Gross Expenditure</b>	<b>26,730</b>	<b>26,002</b>	<b>25,596</b>	<b>24,751</b>	<b>25,310</b>	<b>25,881</b>	<b>(1,420)</b>	<b>(849)</b>
Grant Income	(50)	(50)	(50)	(50)	(50)	(50)	0	0
Fees & Charges	(1,318)	(1,318)	(1,318)	(1,318)	(1,318)	(1,318)	0	0
Other Income	(469)	(469)	(469)	(469)	(469)	(469)	0	0
<b>Gross Income</b>	<b>(1,837)</b>	<b>(1,837)</b>	<b>(1,837)</b>	<b>(1,837)</b>	<b>(1,837)</b>	<b>(1,837)</b>	<b>0</b>	<b>0</b>
<b>Corporate Services Total</b>	<b>24,893</b>	<b>24,165</b>	<b>23,759</b>	<b>22,914</b>	<b>23,473</b>	<b>24,044</b>	<b>(1,420)</b>	<b>(849)</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<u>Residents' Services</u>								
Staffing	33,748	35,149	35,831	36,562	37,307	38,068	3,559	4,320
Non-Staffing	31,997	32,676	33,570	34,251	35,266	36,306	3,269	4,309
<b>Gross Expenditure</b>	<b>65,745</b>	<b>67,825</b>	<b>69,401</b>	<b>70,813</b>	<b>72,573</b>	<b>74,374</b>	<b>6,828</b>	<b>8,629</b>
Grant Income	(5,437)	(5,452)	(5,457)	(5,462)	(5,468)	(5,474)	(31)	(37)
Fees & Charges	(37,652)	(37,652)	(37,652)	(37,652)	(37,652)	(37,652)	0	0
Other Income	25	25	25	25	25	25	0	0
<b>Gross Income</b>	<b>(43,064)</b>	<b>(43,079)</b>	<b>(43,084)</b>	<b>(43,089)</b>	<b>(43,095)</b>	<b>(43,101)</b>	<b>(31)</b>	<b>(37)</b>
<b>Residents' Services Total</b>	<b>22,681</b>	<b>24,746</b>	<b>26,317</b>	<b>27,724</b>	<b>29,478</b>	<b>31,273</b>	<b>6,797</b>	<b>8,592</b>
<u>Children, Families &amp; Education</u>								
Staffing	35,292	36,885	37,765	38,575	39,401	40,243	4,109	4,951
Non-Staffing	46,952	48,265	47,818	49,418	51,073	52,785	4,121	5,833
<b>Gross Expenditure</b>	<b>82,244</b>	<b>85,150</b>	<b>85,583</b>	<b>87,993</b>	<b>90,474</b>	<b>93,028</b>	<b>8,230</b>	<b>10,784</b>
Grant Income	(14,178)	(14,552)	(14,771)	(14,997)	(15,231)	(15,474)	(1,053)	(1,296)
Fees & Charges	(3,875)	(3,875)	(3,875)	(3,875)	(3,875)	(3,875)	0	0
Other Income	(5,960)	(5,966)	(5,971)	(5,976)	(5,981)	(5,987)	(21)	(27)
<b>Gross Income</b>	<b>(24,013)</b>	<b>(24,393)</b>	<b>(24,617)</b>	<b>(24,848)</b>	<b>(25,087)</b>	<b>(25,336)</b>	<b>(1,074)</b>	<b>(1,323)</b>
<b>Children, Families &amp; Education Total</b>	<b>58,231</b>	<b>60,757</b>	<b>60,966</b>	<b>63,145</b>	<b>65,387</b>	<b>67,692</b>	<b>7,156</b>	<b>9,461</b>
<u>Health &amp; Social Care</u>								
Staffing	24,707	25,686	26,119	26,583	27,057	27,541	2,350	2,834
Non-Staffing	122,086	138,415	142,661	147,798	152,971	158,311	30,885	36,225
<b>Gross Expenditure</b>	<b>146,793</b>	<b>164,101</b>	<b>168,780</b>	<b>174,381</b>	<b>180,028</b>	<b>185,852</b>	<b>33,235</b>	<b>39,059</b>
Grant Income	(4,514)	(7,336)	(7,338)	(7,340)	(7,343)	(7,346)	(2,829)	(2,832)
Fees & Charges	(702)	(702)	(702)	(702)	(702)	(702)	0	0
Other Income	(27,493)	(27,510)	(27,773)	(28,030)	(28,279)	(28,519)	(786)	(1,026)
<b>Gross Income</b>	<b>(32,709)</b>	<b>(35,548)</b>	<b>(35,813)</b>	<b>(36,072)</b>	<b>(36,324)</b>	<b>(36,567)</b>	<b>(3,615)</b>	<b>(3,858)</b>
<b>Health &amp; Social Care Total</b>	<b>114,084</b>	<b>128,553</b>	<b>132,967</b>	<b>138,309</b>	<b>143,704</b>	<b>149,285</b>	<b>29,620</b>	<b>35,201</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<u>Corporate Budgets</u>								
Development & Risk Contingency	500	500	500	500	500	500	0	0
Unallocated Budget Items	2,328	2,328	2,328	2,328	2,328	2,328	0	0
Cross-Cutting Initiatives	(3,450)	(4,598)	(7,757)	(9,660)	(11,561)	(13,460)	(8,111)	(10,010)
<b>Corporate Budgets Total</b>	<b>(622)</b>	<b>(1,770)</b>	<b>(4,929)</b>	<b>(6,832)</b>	<b>(8,733)</b>	<b>(10,632)</b>	<b>(8,111)</b>	<b>(10,010)</b>
<b>Total</b>	<b>263,278</b>	<b>284,510</b>	<b>291,947</b>	<b>303,428</b>	<b>312,160</b>	<b>321,390</b>	<b>40,150</b>	<b>58,112</b>
<b>Total Resources</b>	<b>263,278</b>	<b>284,510</b>	<b>284,833</b>	<b>291,616</b>	<b>296,624</b>	<b>302,858</b>	<b>28,338</b>	<b>39,580</b>
<b>Budget Gap</b>	<b>0</b>	<b>0</b>	<b>(7,114)</b>	<b>(11,812)</b>	<b>(15,536)</b>	<b>(18,532)</b>	<b>(11,812)</b>	<b>(18,532)</b>

General Fund Budget Capital Programme Summary	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total From 2024/25	Grand Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Expenditure</b>								
Major Projects	80,607	63,181	39,859	500	500	0	104,040	184,647
Programme of Works	36,680	30,085	29,736	25,775	24,188	24,188	133,972	170,652
Contingency	11,810	2,000	2,000	2,000	2,000	2,000	10,000	21,810
<b>Total Capital Expenditure</b>	<b>129,097</b>	<b>95,266</b>	<b>71,595</b>	<b>28,275</b>	<b>26,688</b>	<b>26,188</b>	<b>248,012</b>	<b>377,109</b>
<b>Capital Financing</b>								
Grants & Contributions	(56,666)	(44,418)	(13,441)	(10,285)	(10,285)	(10,285)	(88,714)	(145,380)
Community Infrastructure Levy - Neighbourhood CIL	(369)	(563)	(563)	(675)	(675)	(675)	(3,151)	(3,520)
<b>Council Resourced Investment</b>								
Community Infrastructure Levy	(2,094)	(3,187)	(3,187)	(3,825)	(3,825)	(3,825)	(17,849)	(19,943)
Capital Receipts	(28,734)	(40,332)	(13,338)	(7,240)	(7,403)	(6,903)	(75,216)	(103,950)
<b>Prudential Borrowing</b>	<b>(41,234)</b>	<b>(6,766)</b>	<b>(41,066)</b>	<b>(6,250)</b>	<b>(4,500)</b>	<b>(4,500)</b>	<b>(63,082)</b>	<b>(104,316)</b>
<b>Borrowing Projections</b>								
<b>Capital Financing Requirement</b>	<b>275,048</b>	<b>282,831</b>	<b>324,326</b>	<b>318,981</b>	<b>310,888</b>	<b>302,472</b>		
Projected External Borrowing	(232,244)	(239,205)	(279,200)	(272,355)	(262,762)	(252,846)		
Projected Internal Borrowing	(42,804)	(43,626)	(45,126)	(46,626)	(48,126)	(49,626)		

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
	<b>Major Projects</b>						
	<b>Property, Highways and Transport</b>						
11,410	New West Drayton Leisure Centre	25,259	0	(25,259)	36,669	36,669	100%
2,109	Hillingdon Water Sports Facility	24,391	(24,391)	0	26,500	6,366	24%
145	Carbon Zero Initiatives	19,855	(19,855)	0	20,000	20,107	101%
97	Civic Centre Transformation	19,903	0	(19,903)	20,000	5,177	26%
10,142	Housing Company Financing	14,858	0	(14,858)	25,000	12,419	50%
2,145	Cranford Park Heritage Lottery Project	1,556	(972)	(584)	3,701	3,701	100%
0	Northwood Hills Library Buyback	2,392	0	(2,392)	2,392	0	0%
2,858	Uxbridge Mortuary Extension	456	0	(456)	3,314	3,314	100%
4	Charville Lane - Children Specialist House	3,980	(3,102)	(878)	3,984	3,984	100%
0	Family Hub Programme	2,150	0	(2,150)	2,150	0	0%
11	Otterfield Road Library Buyback	1,974	0	(1,974)	1,985	0	0%
401	Battle of Britain Underground Bunker	1,230	0	(1,230)	1,631	1,630	100%
34	New Years Green Lane Extension	966	(200)	(766)	1,000	0	0%
221	Asha Day Centre Refurbishment	391	0	(391)	612	612	100%
47	Motor Vehicle Workshop	470	0	(470)	517	28	5%
9	Parking Improvements	491	0	(491)	500	128	26%
0	Uxbridge Cemetery Gatehouse	500	0	(500)	500	0	0%
0	Botwell Leisure Centre Adaptations	250	0	(250)	250	0	0%
419	Flood Alleviation - Bessingby Park	105	0	(105)	524	187	36%
0	Botwell Leisure Centre Football Pitch	200	0	(200)	200	0	0%
2,070	Yiewsley / West Drayton Community Centre	44	0	(44)	2,114	2,114	100%
2,608	Cedars & Grainges Car Park Improvement Works	63	0	(63)	2,671	2,671	100%
203	Battle of Britain Visitors Centre Enhancements	58	0	(58)	261	261	100%
0	Appropriation of Townfield to General Fund	100	0	(100)	100	0	0%

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
	<b>Finance</b>						
0	DSG Capitalisation Support	12,000	0	(12,000)	12,000	0	0%
0	Transformation Capitalisation Support	6,000	0	(6,000)	6,000	0	0%
	<b>Residents' Services</b>						
808	Shopping Parades Initiatives	2,241	(1,087)	(1,154)	3,049	984	32%
9,882	Hayes Town Centre Improvements	218	0	(218)	10,100	9,882	98%
2,028	Uxbridge Change of Heart	0	0	0	2,028	2,028	100%
0	Waste Services Improvements	240	0	(240)	240		
163	Tennis Courts Upgrades	107	(62)	(45)	270	270	100%
	<b>Health &amp; Social Care</b>						
	Investment in Care Home Capacity	10,500	0	(10,500)	10,500	0	0%
	<b>Children, Families and Education</b>						
6,509	SRP/SEND	28,822	(18,822)	(10,000)	35,331	7,166	20%
0	Additional Temporary Classrooms	2,780	0	(2,780)	2,780	0	0%
28,120	Secondary Schools Expansions	97	0	(97)	28,217	27,911	99%
<b>82,443</b>	<b>Total Major Projects</b>	<b>184,647</b>	<b>(68,491)</b>	<b>(116,156)</b>	<b>267,090</b>	<b>147,609</b>	<b>55%</b>
	<b>Programme of Works</b>						
	<b>Property, Highways and Transport</b>						
N/A	Highways Structural Works	49,000	(6,000)	(43,000)	49,000	6,749	14%
N/A	School Building Condition Works	23,237	(23,237)	0	23,237	1,268	5%
N/A	Disabled Facilities Grant	13,889	(13,889)	0	13,889	1,904	14%
N/A	Transport for London	10,397	(10,397)	0	10,397	3,107	30%
N/A	Property Works Programme	6,954	(170)	(6,784)	6,954	924	13%
N/A	Street Lighting Replacement	5,550	0	(5,550)	5,550	969	17%
N/A	Leisure Centre Refurbishment	1,400	0	(1,400)	1,400	128	9%
N/A	Highways Bridges and Structures	1,800	0	(1,800)	1,800	300	17%

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
N/A	CCTV Programme	1,259	0	(1,259)	1,259	258	20%
N/A	Road Safety	868	0	(868)	868	268	31%
N/A	Environmental and Recreational Initiatives - Pollution Screens	500	(500)	0	500	104	21%
N/A	HS2 Road Safety Fund	436	(436)	0	436	105	24%
N/A	HS2 Amenity Fund	296	(296)	0	296	296	100%
N/A	Civic Centre Works Programme	0	0	0	0	0	0%
N/A	Street Lighting LED Upgrade	0	0	0	0	0	0%
N/A	Parking Management Schemes	0	0	0	0	0	0%
N/A	Bowls Clubs Refurbishments	52	0	(52)	52	52	100%
N/A	Emergency Active Travel	41	(41)	0	41	41	100%
N/A	Harlington Road Depot Improvements	0	0	0	0	0	0%
N/A	Car Park Pay & Display Machines Replacement	0	0	0	0	0	0%
N/A	Highways Section 106 Projects	58	(58)	0	58	58	100%
N/A	Libraries Refurbishment Programme	0	0	0	0	0	0%
	<b>Finance</b>						
N/A	Purchase of Vehicles	4,724	0	(4,724)	4,724	0	0%
	<b>Corporate Services</b>						
N/A	Corporate Technology and Innovation	16,689	0	(16,689)	16,689	333	2%
N/A	Older Peoples Initiatives	1,200	0	(1,200)	1,200	0	0%
	<b>Residents' Services</b>						
N/A	Chrysalis Programme	8,870	(3,520)	(5,350)	8,870	1,192	13%
N/A	Playground Replacement Programme	1,305	0	(1,305)	1,305	125	10%
N/A	Environmental and Recreational Initiatives - Green Spaces	364	(102)	(262)	364	103	28%
N/A	Green Spaces Section 106 Projects	478	(478)	0	478	25	5%
	<b>Children, Families and Education</b>						
N/A	Devolved Capital to Schools	2,310	(2,310)	0	2,310	0	0%
N/A	Youth Provision	1,875	(1,875)	0	1,875	174	9%



Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
N/A	<b>Health and Social Care</b> Equipment Capitalisation - Social Care	17,100	(17,100)	0	17,100	0	0%
	<b>Total Programme of Works</b>	<b>170,652</b>	<b>(80,409)</b>	<b>(90,243)</b>	<b>170,652</b>	<b>18,483</b>	<b>11%</b>
	<b>Development &amp; Risk Contingency</b>						
N/A	General Contingency	21,810	0	(21,810)	21,810	0	0%
	<b>Total Development &amp; Risk Contingency</b>	<b>21,810</b>	<b>0</b>	<b>(21,810)</b>	<b>21,810</b>	<b>0</b>	<b>0%</b>
<b>82,443</b>	<b>Total GF Capital Programme</b>	<b>377,109</b>	<b>(148,900)</b>	<b>(228,209)</b>	<b>459,552</b>	<b>166,092</b>	<b>36%</b>

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
	<b>Major Projects</b>							
	<b>Property, Highways and Transport</b>							
11,410	New West Drayton Leisure Centre	8,521	6,153	10,585	0	0	0	<b>25,259</b>
2,109	Hillingdon Water Sports Facility	1,095	10,296	13,000	0	0	0	<b>24,391</b>
145	Carbon Zero Initiatives	15,119	4,736	0	0	0	0	<b>19,855</b>
97	Civic Centre Transformation	13,403	5,000	500	500	500	0	<b>19,903</b>
10,142	Housing Company Financing	4,000	5,858	5,000	0	0	0	<b>14,858</b>
2,145	Cranford Park Heritage Lottery Project	1,556	0	0	0	0	0	<b>1,556</b>
0	Northwood Hills Library Buyback	2,392	0	0	0	0	0	<b>2,392</b>
2,858	Uxbridge Mortuary Extension	456	0	0	0	0	0	<b>456</b>
0	Charville Lane - Children Specialist House	750	3,030	200	0	0	0	<b>3,980</b>
0	Family Hub Programme	300	1,750	100	0	0	0	<b>2,150</b>
11	Otterfield Road Library Buyback	0	0	1,974	0	0	0	<b>1,974</b>
401	Battle of Britain Underground Bunker	1,180	50	0	0	0	0	<b>1,230</b>
34	New Years Green Lane Extension	816	150	0	0	0	0	<b>966</b>
221	Asha Day Centre Refurbishment	371	20	0	0	0	0	<b>391</b>
47	Motor Vehicle Workshop	150	320	0	0	0	0	<b>470</b>
9	Parking Improvements	350	141	0	0	0	0	<b>491</b>
0	Uxbridge Cemetery Gatehouse	500	0	0	0	0	0	<b>500</b>
0	Botwell Leisure Centre Adaptations	250	0	0	0	0	0	<b>250</b>
419	Flood Alleviation - Bessingby Park	43	62	0	0	0	0	<b>105</b>
0	Botwell Leisure Centre Football Pitch	101	99	0	0	0	0	<b>200</b>
2,070	Yiewsley / West Drayton Community Centre	44	0	0	0	0	0	<b>44</b>
2,608	Cedars & Grainges Car Park Improvement Works	53	10	0	0	0	0	<b>63</b>
203	Battle of Britain Visitors Centre Enhancements	58	0	0	0	0	0	<b>58</b>
0	Appropriation of Townfield to General Fund	100	0	0	0	0	0	<b>100</b>

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
	<b>Finance</b>							
0	DSG Capitalisation Support	4,000	4,000	4,000	0	0	0	12,000
0	Transformation Capitalisation Support	3,000	3,000	0	0	0	0	6,000
	<b>Residents' Services</b>							
808	Shopping Parades Initiatives	1,709	532	0	0	0	0	2,241
9,882	Hayes Town Centre Improvements	218	0	0	0	0	0	218
2,028	Uxbridge Change of Heart	0	0	0	0	0	0	0
0	Waste Services Improvements	0	240	0	0	0	0	240
0	Tennis Courts Upgrades	107	0	0	0	0	0	107
	<b>Health &amp; Social Care</b>							
0	Investment in Care Home Capacity	0	6,000	4,500	0	0	0	10,500
	<b>Children, Families and Education</b>							
6,509	SRP/SEND	17,088	11,734	0	0	0	0	28,822
0	Additional Temporary Classrooms	2,780	0	0	0	0	0	2,780
28,120	Secondary Schools Expansions	97	0	0	0	0	0	97
<b>82,276</b>	<b>Total Major Projects</b>	<b>80,607</b>	<b>63,181</b>	<b>39,859</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>184,647</b>
	<b>Programme of Works</b>							
	<b>Property, Highways and Transport</b>							
N/A	Highways Structural Works	7,000	9,000	9,000	8,000	8,000	8,000	49,000
N/A	School Building Condition Works	4,740	4,829	3,417	3,417	3,417	3,417	23,237
N/A	Disabled Facilities Grant	3,159	2,146	2,146	2,146	2,146	2,146	13,889
N/A	Transport for London	3,107	1,458	1,458	1,458	1,458	1,458	10,397
N/A	Property Works Programme	3,054	1,336	429	603	766	766	6,954
N/A	Street Lighting Replacement	925	925	925	925	925	925	5,550
N/A	Leisure Centre Refurbishment	900	100	100	100	100	100	1,400
N/A	Highways Bridges and Structures	300	300	300	300	300	300	1,800
N/A	CCTV Programme	165	349	184	187	187	187	1,259
N/A	Road Safety	268	120	120	120	120	120	868
	<b>Environmental and Recreational Initiatives -</b>							
N/A	Pollution Screening	500	0	0	0	0	0	500
N/A	HS2 Road Safety Fund	436	0	0	0	0	0	436

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
N/A	HS2 Amenity Fund	296	0	0	0	0	0	296
N/A	Civic Centre Works Programme	0	0	0	0	0	0	0
N/A	Street Lighting LED Upgrade	0	0	0	0	0	0	0
N/A	Parking Management Schemes	0	0	0	0	0	0	0
N/A	Bowls Clubs Refurbishments	52	0	0	0	0	0	52
N/A	Emergency Active Travel	41	0	0	0	0	0	41
N/A	Harlington Road Depot Improvements	0	0	0	0	0	0	0
N/A	Car Park Pay & Display Machines Replacement	0	0	0	0	0	0	0
N/A	Highways Section 106 Projects	58	0	0	0	0	0	58
N/A	Libraries Refurbishment Programme	0	0	0	0	0	0	0
	<b>Finance</b>							
N/A	Purchase of Vehicles	2,779	1,945	0	0	0	0	4,724
	<b>Corporate Services</b>							
N/A	Corporate Technology and Innovation	1,873	2,042	6,122	3,384	1,634	1,634	16,689
N/A	Older Peoples Initiatives	200	200	200	200	200	200	1,200
	<b>Residents' Services</b>							
N/A	Chrysalis Programme	1,370	1,500	1,500	1,500	1,500	1,500	8,870
N/A	Playground Replacement Programme	305	200	200	200	200	200	1,305
N/A	Green Spaces	364	0	0	0	0	0	364
N/A	Green Spaces Section 106 Projects	478	0	0	0	0	0	478
	<b>Children, Families and Education</b>							
N/A	Devolved Capital to Schools	385	385	385	385	385	385	2,310
N/A	Youth Provision	1,075	400	400	0	0	0	1,875
	<b>Health and Social Care</b>							
N/A	Equipment Capitalisation - Social Care	2,850	2,850	2,850	2,850	2,850	2,850	17,100
	<b>Total Programme of Works</b>	<b>36,680</b>	<b>30,085</b>	<b>29,736</b>	<b>25,775</b>	<b>24,188</b>	<b>24,188</b>	<b>170,652</b>

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
N/A	<b>Development &amp; Risk Contingency</b>							
	General Contingency	11,810	2,000	2,000	2,000	2,000	2,000	<b>21,810</b>
	<b>Total Development &amp; Risk Contingency</b>	<b>11,810</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>21,810</b>
<b>82,276</b>	<b>Total GF Capital Programme</b>	<b>129,097</b>	<b>95,266</b>	<b>71,595</b>	<b>28,275</b>	<b>26,688</b>	<b>26,188</b>	<b>377,109</b>

## Appendix A9 - Balances & Reserves Policy - Assessment of General Fund Reserves Requirement

Assessment of General Fund Reserves Requirement	Minimum Level 2024/25 (£ million)	Maximum Level 2024/25 (£ million)	Minimum Level 2023/24 (£ million)	Maximum Level 2023/24 (£ million)	Principal Reasons for Requirement
General financial climate to which the Council is subject to in terms of funding	2.5 (+1.0)	7.0 (+2.0)	1.5	5.0	The council now is entering the final year of a 3-year settlement in terms of its core funding but there remains uncertainty going forward in terms of business rates reform and Health and Social Care reforms as well as uncertainty over specific grants. Furthermore, whilst the Government is increasing Social Care funding, an element of this additional funding is coming with new duties and therefore requires an element of investment by the Council with a net nil impact on existing services. With uncertainty over 2025/26, this element has been increased for 2024/25.
The overall financial standing of the authority	2.0 (+1.0)	4.0 (+2.0)	1.0	2.0	To manage any adverse movement in the Council's financial standing
Estimates of level of locally raised income	3.0	5.0	3.0	5.0	Locally raised income accounts for approximately 80% of corporate funding. With the impacts of uplifts applied to both Council Tax (4.99%) and the Council's fees and charges alongside inflationary pressures being felt across households and businesses, there remains a risk around the collectability of this income.
The treatment of planned efficiency savings / productivity gains	4.0 (+2.0)	7.0 (+2.0)	2.0	5.0	To manage risk around slippage of the Council's major savings programme, in response to a growing demographic and inflationary pressures. As the Council's saving programme remains materially larger than in recent times, this area has been increased by £2m for minimum and maximum levels.
The treatment of inflation and interest rates	6.0 (+2.0)	7.0 (+2.0)	4.0	5.0	Assumptions have been refreshed to reflect latest intelligence, however, an element of risk exists due to a level of inherent uncertainty in these areas. This area has been increased by £2.0m due to the current high levels of inflation and the time lag in seeing interest rates fall as inflation comes down.
The financial risk inherent in major contract arrangements	2.5	5.5	2.5	5.5	To manage any impact of services arising from supplier risk, particularly in respect of Social Care provision. This risk is continues to be high as businesses have been through an extended pandemic and continue to face supply side issues and a high inflationary environment.
The treatment of demand led pressures	4.0 (+2.0)	7.0 (+3.0)	2.0	4.0	Increased demand for services from an aging and increasing population, and the ongoing impact of the cost-of-living crisis on demand for services supporting vulnerable residents. With demand remaining high in 2023/24, these risk items have been increased for 2024/25.
The financial risks inherent in any major capital developments	2.0	3.5	2.0	3.5	Inherent risks due to significant level of investment within the Capital Programme, including securing contractors and managing inflation in challenging market conditions.
Estimates of the level and timing of capital receipts	1.0	2.0	1.0	2.0	Slippage on asset disposal programme could lead to increased borrowing
The availability of reserves and other funds to deal with major contingencies and pressures	5.0 (+2.0)	4.0 (+3.0)	3.0	4.0	Cover for unforeseen or exceptional events over and above the budgeted provision for General Contingency. With earmarked reserves falling by material sums in 2022/23 and forecast to do so in 2023/24, this element of the reserves calculation has been increased due to these reducing balances.
<b>Unallocated GF Reserves</b>	<b>32.0</b>	<b>55.0</b>	<b>22.0</b>	<b>41.0</b>	

## Appendix A10 – CIPFA Financial Management Code

1. The CIPFA Financial Management Code (FM Code), first published in October 2019, is designed to support good practice in financial management and assist local authorities in demonstrating their financial sustainability. The FM Code for the first time brings together the various statutory requirements, regulation and professional standards which govern local government finance to provide a single view of what constitutes Sound Financial Management.
2. The practices and requirements of the FM Code were to a significant extent already embedded in the local governance, practices and financial management framework in place at the Council. The FM Code requirements are presented in the form of seventeen financial management standards which are as follows:
  - A. The leadership team is able to demonstrate that the services provided by the authority provide value for money
  - B. The authority complies with the CIPFA Statement on the Role of the Chief Finance Officer in Local Government.
  - C. The leadership team demonstrates in its actions and behaviours responsibility for governance and internal control.
  - D. The authority applies the CIPFA/SOLACE Delivering Good Governance in Local Government: Framework (2016).
  - E. The financial management style of the authority supports financial sustainability.
  - F. The authority has carried out a credible and transparent financial resilience assessment.
  - G. The authority understands its prospects for financial sustainability in the longer term and has reported this clearly to members.
  - H. The authority complies with the CIPFA Prudential Code for Capital Finance in Local Authorities.
  - I. The authority has a rolling multi-year medium-term financial plan consistent with sustainable service plans.
  - J. The authority complies with its statutory obligations in respect of the budget setting process.
  - K. The budget report includes a statement by the chief finance officer on the robustness of the estimates and a statement on the adequacy of the proposed financial reserves.
  - L. The authority has engaged where appropriate with key stakeholders in developing its long-term financial strategy, medium-term financial plan and annual budget.
  - M. The authority uses an appropriate documented option appraisal methodology to demonstrate the value for money of its decisions.
  - N. The leadership team takes action using reports enabling it to identify and correct emerging risks to its budget strategy and financial sustainability.
  - O. The leadership team monitors the elements of its balance sheet that pose a significant risk to its financial sustainability.

- P. The chief finance officer has personal and statutory responsibility for ensuring that the statement of accounts produced by the local authority complies with the reporting requirements of the Code of Practice on Local Authority Accounting in the United Kingdom.
- Q. The presentation of the final outturn figures and variations from budget allows the leadership team to make strategic financial decisions.



<u>Housing Revenue Account</u> <u>Corporate Summary</u>	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five Year Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Resources</b>	<i>Capped</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	
Increase in rents	7.0%	7.7%	4.4%	3.0%	3.0%	3.0%	
<b>Gross Dwelling Rents</b>	<b>67,969</b>	<b>74,811</b>	<b>80,386</b>	<b>83,952</b>	<b>86,944</b>	<b>89,533</b>	<b>21,564</b>
Void Risk Contingency inc. Regen	(805)	(873)	(912)	(939)	(968)	(991)	(186)
<b>Net Dwelling Rents</b>	<b>67,164</b>	<b>73,938</b>	<b>79,474</b>	<b>83,013</b>	<b>85,976</b>	<b>88,542</b>	<b>21,378</b>
<b>Total Resources</b>	<b>67,164</b>	<b>73,938</b>	<b>79,474</b>	<b>83,013</b>	<b>85,976</b>	<b>88,542</b>	<b>21,378</b>
<b>Budget Requirement</b>							
Roll Forward Budget	42,329	45,652	51,336	55,166	58,673	60,659	18,330
Inflation	3,772	2,211	1,573	1,145	1,129	1,128	7,186
Capital Charges	(65)	2,473	2,757	2,362	857	1,655	10,104
Savings	(690)	(500)	(500)	0	0	0	(1,000)
Growth	306	1,500	0	0	0	0	1,500
<b>Total Budget Requirement</b>	<b>45,652</b>	<b>51,336</b>	<b>55,166</b>	<b>58,673</b>	<b>60,659</b>	<b>63,442</b>	<b>17,790</b>
Contribution to Finance Capital Programme	21,597	22,703	24,308	24,340	25,317	25,100	3,503
<b>(Drawdown) / Contribution to Reserves</b>	<b>(85)</b>	<b>(101)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Opening HRA General Balance</b>	<b>15,186</b>	<b>15,101</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	
<b>In-Year Monitoring Variance</b>							
<b>Closing HRA General Balance</b>	<b>15,101</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	
* Rent figures quoted above are inclusive of the different types of social housing stock e.g. formula rent, affordable rent, shared ownership rent, London Affordable Rent. Average rents for existing tenancies subject to the existing rent settlement agreement 2020/21-2025/26 limiting increases to CPI+1%.							

Housing Revenue Account Inflation Provision	2023/24 Budget	Annual Movement in Budget Requirement					Four Year Outlook	Five Year Outlook
		2024/25	2025/26	2026/27	2027/28	2028/29		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>Inflation Rates</u></b>								
Workforce Expenditure (including Pension costs)	N/A	6.7%	3.4%	2.0%	2.0%	2.0%	14.1%	16.1%
Contracted Expenditure and Materials	N/A	8.9%	4.5%	3.0%	3.0%	3.0%	19.4%	22.4%
Other Expenditure	N/A	6.7%	3.4%	2.0%	2.0%	2.0%	14.1%	16.1%
Energy Gas	N/A	0.0%	4.5%	3.0%	3.0%	3.0%	10.5%	13.5%
Energy Electricity	N/A	0.0%	4.5%	3.0%	3.0%	3.0%	10.5%	13.5%
<b><u>Inflation Projections</u></b>								
Housing & Tenancy Management	24,919	2,130	1,101	775	781	783	4,787	5,570
Repairs and Planned Maintenance	11,605	573	698	502	482	481	2,255	2,736
Development & Risk Contingency	912	79	43	29	31	32	182	214
<b>Gross Inflation Requirement</b>	<b>37,436</b>	<b>2,782</b>	<b>1,842</b>	<b>1,306</b>	<b>1,294</b>	<b>1,296</b>	<b>7,224</b>	<b>8,520</b>
Other Income	(7,227)	(571)	(269)	(161)	(165)	(168)	(1,166)	(1,334)
<b>Total Inflation Provision</b>	<b>30,209</b>	<b>2,211</b>	<b>1,573</b>	<b>1,145</b>	<b>1,129</b>	<b>1,128</b>	<b>6,058</b>	<b>7,186</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

HRA Service Budgets	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Rental Income	(67,164)	(73,938)	(79,474)	(83,013)	(85,976)	(88,542)	(18,812)	(21,378)
Other Income	(7,227)	(7,798)	(8,067)	(8,228)	(8,393)	(8,561)	(1,166)	(1,334)
<b>Net Income</b>	<b>(74,391)</b>	<b>(81,736)</b>	<b>(87,541)</b>	<b>(91,241)</b>	<b>(94,369)</b>	<b>(97,103)</b>	<b>(19,978)</b>	<b>(22,712)</b>
Housing & Tenancy Management	24,919	27,549	28,650	29,425	30,206	30,989	5,287	6,070
Repairs and Planned Maintenance	11,605	13,178	13,876	14,378	14,860	15,341	3,255	3,736
Capital Programme Funding	21,597	22,703	24,308	24,340	25,317	25,100	3,720	3,503
Interest & Investment Income	16,133	18,606	21,363	23,725	24,582	26,237	8,449	10,104
Development & Risk Contingency	912	991	1,034	1,063	1,094	1,126	182	214
Cross-Cutting	(690)	(1,190)	(1,690)	(1,690)	(1,690)	(1,690)	(1,000)	(1,000)
<b>Operating Costs</b>	<b>74,476</b>	<b>81,837</b>	<b>87,541</b>	<b>91,241</b>	<b>94,369</b>	<b>97,103</b>	<b>19,893</b>	<b>22,627</b>
<b>(Surplus) / Deficit</b>	<b>85</b>	<b>101</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(85)</b>	<b>(85)</b>
Opening HRA General Balance	(15,186)	(15,101)	(15,000)	(15,000)	(15,000)	(15,000)	186	186
In-Year Monitoring Variance								
<b>Closing HRA General Balance</b>	<b>(15,101)</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>101</b>	<b>101</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

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Project	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total from 2024/25 £'000	Grand Total £'000
<b><u>Capital Expenditure</u></b>								
Major Projects	67,636	147,987	65,192	63,732	51,804	44,617	373,331	440,967
Programme of Works	30,715	36,930	36,170	37,419	37,885	28,413	176,819	207,534
<b>Total HRA Capital Programme</b>	<b>98,351</b>	<b>184,917</b>	<b>101,362</b>	<b>101,151</b>	<b>89,689</b>	<b>73,030</b>	<b>550,150</b>	<b>648,501</b>
<b><u>Capital Financing</u></b>								
Revenue Contributions	24,715	22,337	22,579	22,311	22,507	21,522	111,257	135,972
Prudential Borrowing	24,634	106,265	56,354	56,507	45,412	34,787	299,324	323,958
Grants	39,961	36,718	15,426	15,081	18,391	13,242	98,857	138,819
Capital Receipts	9,041	19,597	7,003	7,253	3,379	3,480	40,711	49,752
<b>Total</b>	<b>98,351</b>	<b>184,917</b>	<b>101,362</b>	<b>101,151</b>	<b>89,689</b>	<b>73,030</b>	<b>550,150</b>	<b>648,501</b>
<b><u>Borrowing Projections</u></b>								
Capital Financing Requirement	225,487	321,508	367,529	413,604	448,488	472,385		
Projected External Borrowing	(220,382)	(316,404)	(362,424)	(408,499)	(443,383)	(467,280)		
Projected Internal Borrowing	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)		

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Project	Estimated Unit Numbers	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total from 2024/25 £'000	Grand Total £'000
<b>Major Projects</b>									
Development - in contract	58	11,254	1,731	0	0	0	0	1,731	12,985
Development - allocated	0	0	0	0	0	0	0	0	0
Acquisitions	117	7,000	7,623	7,962	8,201	8,447	8,701	40,934	47,934
Acquisition & Development Unallocated	383	25,741	103,884	37,209	38,325	0	0	179,418	205,159
HRA General Contingency		0	4,000	4,000	4,000	4,000	4,000	20,000	20,000
<b>Total Internal Developments and Acquisitions</b>	<b>558</b>	<b>43,995</b>	<b>117,238</b>	<b>49,171</b>	<b>50,526</b>	<b>12,447</b>	<b>12,701</b>	<b>242,083</b>	<b>286,078</b>
<b>Housing Regeneration Programme</b>									
Housing Regeneration Programme*	370	8,046	23,622	16,021	13,206	39,357	31,916	124,121	132,167
Regeneration Land Assembly	0	15,595	7,127	0	0	0	0	7,127	22,722
<b>Total Housing Regeneration Programme</b>	<b>370</b>	<b>23,641</b>	<b>30,749</b>	<b>16,021</b>	<b>13,206</b>	<b>39,357</b>	<b>31,916</b>	<b>131,248</b>	<b>154,889</b>

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

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Project	Estimated Unit Numbers	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total from 2024/25 £'000	Grand Total £'000
<b><u>HRA Programmes of Work</u></b>									
Works to Stock programme		21,340	26,767	25,242	25,975	26,727	17,832	122,543	143,883
House Extension programme		1,303	950	949	948	947	947	4,741	6,044
Major Adaptations to Property		2,226	2,457	2,577	2,651	2,728	1,934	12,347	14,573
Green Homes Initiatives		5,846	6,756	7,402	7,845	7,483	7,701	37,187	43,034
<b>Total Works to Stock</b>	<b>0</b>	<b>30,715</b>	<b>36,930</b>	<b>36,170</b>	<b>37,419</b>	<b>37,885</b>	<b>28,413</b>	<b>176,819</b>	<b>207,534</b>
<b>Total HRA Capital Programme Expenditure</b>	<b>928</b>	<b>98,351</b>	<b>184,917</b>	<b>101,362</b>	<b>101,151</b>	<b>89,689</b>	<b>73,030</b>	<b>550,150</b>	<b>648,501</b>

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>1. Corporate Communications</b>										
<b>Advertising charges in Hillingdon People</b>										
Full page	B	2,293.00	2,293.00	STD	2,408.00	5.02%	2,408.00	5.02%	01-Apr-23	01-Apr-24
Half page	B	1,310.00	1,310.00	STD	1,376.00	5.04%	1,376.00	5.04%	01-Apr-23	01-Apr-24
Quarter page	B	683.00	683.00	STD	717.00	4.98%	717.00	4.98%	01-Apr-23	01-Apr-24
Eighth page	B	410.00	410.00	STD	431.00	5.12%	431.00	5.12%	01-Apr-23	01-Apr-24
Display box	B	198.00	198.00	STD	208.00	5.05%	208.00	5.05%	01-Apr-23	01-Apr-24
Back page	B	2,621.00	2,621.00	STD	2,752.00	5.00%	2,752.00	5.00%	01-Apr-23	01-Apr-24
Inside front full page	B	2,457.00	2,457.00	STD	2,580.00	5.01%	2,580.00	5.01%	01-Apr-23	01-Apr-24
Inside front half page	B	1,392.00	1,392.00	STD	1,462.00	5.03%	1,462.00	5.03%	01-Apr-23	01-Apr-24
<b>Advertising</b>										
Notice Board Display - Rental Charge	R	50.70	53.30	STD	53.20	4.93%	56.00	5.07%	01-Apr-23	01-Apr-24
Bill posting fee - Up to 3 posters	R	266.50	282.10	STD	279.80	4.99%	296.20	5.00%	01-Apr-23	01-Apr-24
<b>2. Revenues And Benefits</b>										
<b>Court Summons</b>										
Council Tax	R	125.00	125.00	NB	125.00	0.00%	125.00	0.00%	01-Apr-11	
NNDR	R	165.00	165.00	NB	165.00	0.00%	165.00	0.00%	01-Apr-11	
<b>3. Registrar</b>										
<b>Certificates</b>										
<input type="checkbox"/> Birth Certificates	M	11.00	11.00	NB	11.00	0.00%	11.00	0.00%	01-Apr-19	
<b>Register</b>										
<input type="checkbox"/> Registration of name of child or of alteration of name	M	40.00	40.00	NB	40.00	0.00%	40.00	0.00%	01-Apr-19	
<input type="checkbox"/> Correction to Register - person with custody of register	M	75.00	75.00	NB	75.00	0.00%	75.00	0.00%	01-Apr-19	
<input type="checkbox"/> Correction to Register - person with custody of register on authority of General Registrar	M	90.00	90.00	NB	90.00	0.00%	90.00	0.00%	01-Apr-19	
<b>Marriages/Civil Partnerships (Statutory fees)</b>										
Entry of each notice	M	35.00	35.00	NB	35.00	0.00%	35.00	0.00%	01-Apr-12	
Notice of Marriage - Immigration Checks	M	47.00	47.00	NB	47.00	0.00%	47.00	0.00%	01-Apr-19	
Letter provided by General Registrar confirming that no record of marriage found	M	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	01-Apr-19	
Basic ceremony/Schedule in Superintendent's Office	M	46.00	46.00	NB	46.00	0.00%	46.00	0.00%	01-Apr-12	
Registrar's attendance at Registered Building	M	86.00	86.00	NB	86.00	0.00%	86.00	0.00%	01-Apr-12	
<b>Ceremony Fees (Non - Statutory fees)</b>										
Ceremony in Four Seasons Room (Mon-Thurs)	M	268.00	268.00	STD	281.00	4.85%	281.00	4.85%	01-Apr-23	01-Apr-24
Ceremony in Four Seasons Room (Fri)	M	290.00	290.00	STD	360.00	24.14%	360.00	24.14%	01-Apr-23	01-Apr-24
Ceremony Fee in Four Seasons Room (Sat)	M	410.00	410.00	STD	431.00	5.12%	431.00	5.12%	01-Apr-23	01-Apr-24
Ceremony Fee in Four Seasons Room (Sat)	M	553.00	553.00	STD	581.00	5.06%	581.00	5.06%	01-Apr-23	01-Apr-24
Ceremony Fee in four seasons room (Out of Hours and Bank Holiday	M	615.00	615.00	STD	646.00	5.04%	646.00	5.04%	01-Apr-23	01-Apr-24
Ceremony at approved Premises (Mon - Thurs)	M	512.00	512.00	EXP	538.00	5.08%	538.00	5.08%	01-Apr-23	01-Apr-24
Ceremony at approved Premises (Fri-Sat)	M	615.00	615.00	EXP	646.00	5.04%	646.00	5.04%	01-Apr-23	01-Apr-24
Ceremony at approved Premises (Sun)	M	683.00	683.00	EXP	717.00	4.98%	717.00	4.98%	01-Apr-23	01-Apr-24
Ceremony Fee at approved premises (Out of Hours and Bank Holidays)	M	1,024.00	1,024.00	EXP	1,024.00	0.00%	1,024.00	0.00%	01-Apr-23	
Webcasting of wedding ceremonies	M	96.00	96.00	STD	101.00	5.21%	101.00	5.21%	01-Apr-23	01-Apr-24

TYPE  
 B-Business R-Resident  
 M-Mixed C-Concession

VAT STATUS  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Citizenship ceremony</b>										
Citizenship ceremony (Home Office set fee)	M	80.00	80.00	NB	80.00	0.00%	80.00	0.00%	01-Apr-11	
<b>Electoral</b>										
Edited registers	B	30.00	30.00	NB	30.00	0.00%	30.00	0.00%	01-Apr-11	
Credit reference agencies registers	B	500.00	500.00	NB	500.00	0.00%	500.00	0.00%	01-Apr-11	
<b>Certificate Priority Service</b>										
24 Hour	M	35.00	35.00	STD	35.00	0.00%	35.00	0.00%	01-Apr-19	
<b>Citizenship ceremony</b>										
Individual Citizenship ceremony (cost in addition to statutory charge) - Midweek Charge	M	136.50	136.50	NB	143.50	5.13%	143.50	5.13%	01-Apr-23	01-Apr-24
Individual Citizenship ceremony (cost in addition to statutory charge) - Saturday Charge	M	170.75	170.50	NB	179.25	4.98%	179.00	4.99%	01-Apr-23	01-Apr-24
<b>Civil Funerals</b>										
Conducting Civil Funerals (Civil Celebrants)	M	300.00	300.50	STD	315.00	5.00%	315.50	4.99%	01-Apr-23	01-Apr-24
<b>4. Facilities Management</b>										
<b>Civic Centre Room Hire Rates</b>										
CR2 per hour	M	31.70	31.70	EXP	33.30	5.05%	33.30	5.05%	01-Apr-23	01-Apr-24
CR3 per hour	M	42.10	42.10	EXP	44.20	4.99%	44.20	4.99%	01-Apr-23	01-Apr-24
CR3a per hour	M	38.00	38.00	EXP	39.90	5.00%	39.90	5.00%	01-Apr-23	01-Apr-24
CR3/3a combined per hour	M	63.30	63.30	EXP	66.50	5.06%	66.50	5.06%	01-Apr-23	01-Apr-24
CR4 per hour	M	50.60	50.60	EXP	53.10	4.94%	53.10	4.94%	01-Apr-23	01-Apr-24
CR4a per hour	M	38.00	38.00	EXP	39.90	5.00%	39.90	5.00%	01-Apr-23	01-Apr-24
CR4/4a combined per hour	M	63.40	63.40	EXP	66.60	5.05%	66.60	5.05%	01-Apr-23	01-Apr-24
CR5 per hour	M	63.40	63.40	EXP	66.60	5.05%	66.60	5.05%	01-Apr-23	01-Apr-24
CR6 per hour	M	63.40	63.40	EXP	66.60	5.05%	66.60	5.05%	01-Apr-23	01-Apr-24
CR7 per hour	M	29.60	29.60	EXP	31.10	5.07%	31.10	5.07%	01-Apr-23	01-Apr-24
CR9 per hour	M	31.70	31.70	EXP	33.30	5.05%	33.30	5.05%	01-Apr-23	01-Apr-24
Interview rooms per hour	M	19.90	19.90	EXP	20.90	5.03%	20.90	5.03%	01-Apr-23	01-Apr-24
Council Chamber per hour	M	121.70	121.70	EXP	127.80	5.01%	127.80	5.01%	01-Apr-23	01-Apr-24
Middlesex Suite (Day) per hour	M	110.40	110.40	EXP	115.90	4.98%	115.90	4.98%	01-Apr-23	01-Apr-24
Middlesex Suite (Night) per hour	M	154.30	154.30	EXP	162.00	4.99%	162.00	4.99%	01-Apr-23	01-Apr-24
Bar Area per hour	M	60.50	60.50	EXP	63.50	4.96%	63.50	4.96%	01-Apr-23	01-Apr-24
<b>5. Estates &amp; Valuation</b>										
Licence to assign leases: initial flat rate	M	487.40	487.40	EXP	511.80	5.01%	511.80	5.01%	01-Apr-23	01-Apr-24
Thereafter: fee scale at officer rate: Principal Valuer	M	107.30	107.30	EXP	112.70	5.03%	112.70	5.03%	01-Apr-23	01-Apr-24
Qualified Valuer	M	86.30	86.30	EXP	90.60	4.98%	90.60	4.98%	01-Apr-23	01-Apr-24
Assistant / admin officer	M	65.40	65.40	EXP	68.70	5.05%	68.70	5.05%	01-Apr-23	01-Apr-24
<b>Licence to make alterations to leases fee scale at officer rate:</b>										
Principal Valuer	M	107.30	107.30	EXP	112.70	5.03%	112.70	5.03%	01-Apr-23	01-Apr-24
Qualified Valuer	M	86.30	86.30	EXP	90.60	4.98%	90.60	4.98%	01-Apr-23	01-Apr-24
Assistant Valuer / admin officer	M	65.40	65.40	EXP	68.70	5.05%	68.70	5.05%	01-Apr-23	01-Apr-24
<b>Licence to change or extend leases fee scale at officer rate:</b>										
Principal Valuer	M	107.30	107.30	EXP	112.70	5.03%	112.70	5.03%	01-Apr-23	01-Apr-24
Qualified Valuer	M	86.30	86.30	EXP	90.60	4.98%	90.60	4.98%	01-Apr-23	01-Apr-24
Assistant Valuer / admin officer	M	65.40	65.40	EXP	68.70	5.05%	68.70	5.05%	01-Apr-23	01-Apr-24



Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Arbitration of disputes regards leases related charges :</b>										
Photocopying Assistant / admin officer	M	65.40	65.40	EXP	68.70	5.05%	68.70	5.05%	01-Apr-23	01-Apr-24
Transport	M	LBH milage rates	LBH milage rates	EXP	LBH milage rates	N/A	LBH milage rates	N/A	01-Apr-23	01-Apr-24
Licence to install satellite dishes per licence	M	107.30	107.30	EXP	112.70	5.03%	112.70	5.03%	01-Apr-23	01-Apr-24
<b>6. Highways</b>										
<b>Cars for Sale on the Highway</b>										
Removals - full cost and storage of removed vehicle until collection by owner.	B	N/A	N/A	NB	N/A	N/A	N/A	N/A	01-Apr-23	01-Apr-24
<b>"A"Board fees &amp; charges - if have to remove these full costs charged to relevant party.</b>										
Initial application fee	B	71.50	71.50	NB	75.00	4.90%	75.00	4.90%	01-Apr-23	01-Apr-24
Once approved by Planning a further:	B	134.00	134.00	NB	140.50	4.85%	140.50	4.85%	01-Apr-23	01-Apr-24
Thereafter annual fee	B	206.00	206.00	NB	216.50	5.10%	216.50	5.10%	01-Apr-23	01-Apr-24
<b>Public Rights of Way</b>										
Application to change definitive map & statement	M	208.50	208.50	NB	219.00	5.04%	219.00	5.04%	01-Apr-23	01-Apr-24
<b>Highways Enquires</b>										
For legal purposes requiring a written response	M	69.50	69.50	NB	73.00	5.04%	73.00	5.04%	01-Apr-23	01-Apr-24
<b>Streetworks Inspection / Licensing</b>										
Sample Inspection	B	N/A	50.00	NB	N/A	0.00%	50.00	0.00%	01-Apr-17	
Defected Works	B	N/A	47.50	NB	N/A	0.00%	47.50	0.00%	01-Apr-17	
License new plant	B	N/A	696.00	NB	N/A	N/A	731.00	5.03%	01-Apr-23	01-Apr-24
License old plant	B	N/A	696.00	NB	N/A	N/A	731.00	5.03%	01-Apr-23	01-Apr-24
Statutory charge for Streetworks Overruns (min/day)	B	N/A	250.00	NB	N/A	0.00%	250.00	0.00%	01-Apr-17	
Streetworks Overruns (max/day)	B	N/A	10,000.00	NB	N/A	0.00%	10,000.00	0.00%	01-Apr-17	
Bar marks in front of vehicle crossings	M	188.00	188.00	NB	197.50	5.05%	197.50	5.05%	01-Apr-23	01-Apr-24
<b>Section 50 Street Works Licence</b>										
Excavations up to 1.5m deep	B	845.00	845.00	NB	887.50	5.03%	887.50	5.03%	01-Nov-22	01-Nov-22
Excavations over 1.5m deep	B	2,080.00	2,080.00	NB	2,184.00	5.00%	2,184.00	5.00%	01-Nov-22	01-Nov-22
Refundable bond	B	300.00 per m²	300.00 per m²	NB	300.00 per m²	N/A	300.00 per m²	N/A	01-Nov-22	01-Nov-22
<b>Section 96</b>										
Call out fee to inspect damage to highways infrastructure/equipment	B	65.00	65.00	NB	68.50	5.38%	68.50	5.38%	01-Nov-22	01-Nov-22
Remedial works to repair damage to highways infrastructure/equipment	B	At cost	At cost		At cost	N/A	At cost	N/A	01-Nov-22	01-Nov-22
<b>Section 278 works design check</b>										
Initial check of outline proposals (non-refundable)	B	2,500.00	2,500.00	NB	5,000.00	100.00%	5,000.00	100.00%	01-Apr-01	01-Apr-24
Administration, design check and inspection of works	B	11% of works cost or 2,500 (whichever higher); less fee for initial check	11% of works cost or 2,500 (whichever higher); less fee for initial check	NB	11% of works cost or 5,000 (whichever higher); less fee for initial check	100.00%	11% of works cost or 5,000 (whichever higher); less fee for initial check	100.00%	01-Apr-01	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Minor Highways Fees</b>										
Vehicle crossing application fee (non-refundable)	R	118.00	N/A	NB	124.00	5.08%	N/A	N/A	01-Apr-23	01-Apr-24
Vehicle crossing application fee (as part of planned works) (non-refundable)	R	118.00	N/A	NB	124.00	5.08%	N/A	N/A	01-Apr-23	01-Apr-24
Vehicle Crossings contstruction fee	R	At cost	N/A	NB	At cost	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Vehicle Crossings contstruction fee (as part of planned works)	R	At 50% cost	N/A	NB	At 50% cost	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Vehicle crossing supervision Fee	R	218.00	N/A	NB	229.00	5.05%	N/A	N/A	01-Apr-23	01-Apr-24
Oversail Licences (e.g. cranes and canopies) Additional charges per hr	B	N/A	69.70	NB	N/A	N/A	73.20	5.02%	01-Apr-23	01-Apr-24
All Highways enquiries for legal purposes requiring written response	M	66.30	69.70	NB	69.60	4.98%	73.20	5.02%	01-Apr-23	01-Apr-24
Heavy duty vehicle crossing application fee (non-refundable)	R	900.00	900.00	NB	945.00	5.00%	945.00	5.00%	01-Apr-21	01-Apr-24
Heavy duty vehicle crossing supervision fee	R	500.00	500.00	NB	525.00	5.00%	525.00	5.00%	01-Apr-21	01-Apr-24
Heavy duty vehicle crossings contstruction fee	R	At cost	At cost	NB	At cost	N/A	At cost	N/A	01-Apr-21	01-Apr-24
<b>Additional Highways Enquiries</b>										
Standard Highways Adoption Question (1 to 3 questions)	M	47.45	50.05	NB	49.80	4.95%	52.55	5.00%	01-Apr-23	01-Apr-24
Additional Highways Questions (each)	M	16.90	17.60	NB	17.70	4.73%	18.50	5.11%	01-Apr-23	01-Apr-24
<b>Minor Highways Fees</b>										
Building Materials (charge per application)	B	199.50	202.00	NB	209.50	5.01%	212.00	4.95%	01-Apr-23	01-Apr-24
Application for Banners on Street Furniture	M	205.00	N/A	NB	215.50	5.12%	N/A	N/A	01-Apr-23	01-Apr-24
Application for Festive Lights & Decorations	M	205.00	N/A	NB	215.50	5.12%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Skip Licencing</b>										
(charge per application. (for 1-49)	B	68.25	68.25	NB	71.65	4.98%	71.65	4.98%	01-Apr-23	01-Apr-24
<b>Minor Highways Fees</b>										
Scaffold / Hoarding (charge per application)	B	0.00	253.00	NB	0.00	N/A	265.50	4.94%	01-Apr-23	01-Apr-24
Scaffold / Hoarding (Additional charge per hour)	B	N/A	N/A	NB	N/A	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Plant & Maintain Licences (Basic cost charged per application)	M	232.00	253.00	NB	243.50	4.96%	265.50	4.94%	01-Apr-23	01-Apr-24
Plant & Maintain Licences (Additional cost /hr)	B	68.25	68.25	NB	71.65	4.98%	71.65	4.98%	01-Apr-23	01-Apr-24
Mobile Construction Equipment (e.g. cranes on the highway)	B	0.00	253.00	NB	0.00	N/A	265.50	4.94%	01-Apr-23	01-Apr-24
Mobile Construction Equipment (e.g. cranes on the highway) Additional cost per hr	B	0.00	0.00	NB	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Oversail Licences (e.g. cranes and canopies)	B	0.00	253.00	NB	0.00	N/A	265.50	4.94%	01-Apr-23	01-Apr-24
Entrance to Cellars and Pavement Lights	B	Recharged at full cost	N/A	NB	Recharged at full cost	N/A	N/A	N/A	01-Apr-23	01-Apr-24
<b>Traffic Management</b>										
3 minutes	B	Delete		STD	Delete					
<b>Complete Road Closure - by notice (TTRO)</b>										
Emergency	B	1,790.00	1,794.00	STD	1,880.00	5.03%	1,883.50	4.99%	01-Apr-23	01-Apr-24
<b>Complete Road Closure - by order (TTRO)</b>										
Planned	B	3,770.00	3,770.00	STD	3,960.00	5.04%	3,958.50	5.00%	01-Apr-23	01-Apr-24
Events	B	650.00	650.00	STD	680.00	4.62%	682.50	5.00%	01-Nov-22	01-Nov-22

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>7. Libraries</b>										
<b>Charges</b>										
Compact Discs - every 3 weeks	R	1.45	2.25	NB	1.50	3.45%	2.35	4.44%	01-Apr-23	01-Apr-24
Compact Discs - every 3 weeks (12-17 students & young adults; Leisure card holders)	R	0.55	0.55	NB	0.60	9.09%	0.60	9.09%	01-Apr-23	01-Apr-24
DVDs - per week	R	3.00	4.40	NB	3.15	5.00%	4.60	4.55%	01-Apr-23	01-Apr-24
Children's videos - per week	R	0.80	1.15	NB	0.85	6.25%	1.20	4.35%	01-Apr-23	01-Apr-24
Language Courses - every 3 weeks	R	4.30	7.30	NB	4.50	4.65%	7.65	4.79%	01-Apr-23	01-Apr-24
Language Courses - every 3 weeks (12-17 students & young adults; Leisure card holders)	R	1.55	1.55	NB	1.65	6.45%	1.65	6.45%	01-Apr-23	01-Apr-24
Video Language Courses - every 3 weeks	R	4.30	7.30	NB	4.50	4.65%	7.65	4.79%	01-Apr-23	01-Apr-24
CD & Cassettes (Talking Books) - every 3 weeks	R	2.85	4.40	NB	3.00	5.26%	4.60	4.55%	01-Apr-23	01-Apr-24
CD & Cassettes (Talking Books) - every 3 weeks (12-17 students & young adults; Leisure card holders)	R	1.05	1.05	NB	1.10	4.76%	1.10	4.76%	01-Apr-23	01-Apr-24
eAudiobooks (downloadable) - every 3 weeks	R	2.85	4.40	NB	3.00	5.26%	4.60	4.55%	01-Apr-23	01-Apr-24
Hold (Reservations) - Self Placed	R	0.85	1.15	NB	0.00	-100.00%	1.20	4.35%	01-Apr-23	01-Apr-24
Hold (Reservations) - Staff Placed	R	0.85	1.15	NB	0.00	-100.00%	1.20	4.35%	01-Apr-23	01-Apr-24
Hold (Reservations) - Not in stock	R	4.30	7.30	NB	4.50	4.65%	7.65	4.79%	01-Apr-23	01-Apr-24
Hold (Reservations) - British Library Items	R	21.80	24.60	NB	22.90	5.05%	25.80	4.88%	01-Apr-23	01-Apr-24
Hold (Reservations) - Photocopies	R	2.40 +24p per A4 sheet	2.60 + 29p per A4 sheet	NB	2.60 +26p per A4 sheet	8.00%	2.80 + 30p per A4 sheet	8.00%	01-Apr-23	01-Apr-24
Lost Tickets	R	2.85	3.10	NB	0.00	-100.00%	0.00	-100.00%	01-Apr-23	01-Apr-24
Lost Tickets (Child and 12-17 12-17 students & young adults)	R	1.45	2.20	NB	1.50	3.45%	1.50	-31.82%	01-Apr-23	01-Apr-24
Overdue Reminders	R	1.15	1.45	NB	1.20	4.35%	1.50	3.45%	01-Apr-23	01-Apr-24
<b>Fines</b>										
Books	R	0.25	0.30	NB	0.25	0.00%	0.30	0.00%	01-Apr-19	
Books (12-17 students & young adults)	R	0.08	0.08	NB	0.10	25.00%	0.10	25.00%	01-Apr-19	01-Apr-24
Talking Books	R	0.25	0.30	NB	0.25	0.00%	0.30	0.00%	01-Apr-19	
Talking Books (12-17 students & young adults)	R	0.08	0.08	NB	0.10	25.00%	0.10	25.00%	01-Apr-19	01-Apr-24
Cassettes	R	0.25	0.30	NB	0.25	0.00%	0.30	0.00%	01-Apr-19	
Compact Discs	R	0.25	0.30	NB	0.25	0.00%	0.30	0.00%	01-Apr-19	
Compact Discs (12-17 students & young adults)	R	0.08	0.08	NB	0.10	25.00%	0.10	25.00%	01-Apr-19	01-Apr-24
Language Courses	R	0.25	0.30	NB	0.25	0.00%	0.30	0.00%	01-Apr-19	
Language Courses (12-17 students & young adults)	R	0.08	0.08	NB	0.10	25.00%	0.10	25.00%	01-Apr-19	01-Apr-24
DVDs	R	1.35	2.15	NB	1.40	3.70%	2.25	4.65%	01-Apr-23	01-Apr-24
Junior Videos	R	0.70	1.10	NB	0.75	7.14%	1.15	4.55%	01-Apr-23	01-Apr-24
<b>Fax</b>										
In the UK - 1st Page	R	1.45	1.50	STD	Delete		Delete		01-Apr-23	01-Apr-24
In the UK - Subsequent Page	R	0.70	0.80	STD	Delete		Delete		01-Apr-23	01-Apr-24
Western Europe - 1st Page	R	3.20	3.30	STD	Delete		Delete		01-Apr-23	01-Apr-24
Western Europe - Subsequent Page	R	1.55	1.65	STD	Delete		Delete		01-Apr-23	01-Apr-24
Rest of the World - 1st Page	R	5.05	5.35	STD	Delete		Delete		01-Apr-23	01-Apr-24
Rest of the World - Subsequent Page	R	2.60	2.75	STD	Delete		Delete		01-Apr-23	01-Apr-24
Per Fax (any length)	R	1.45	1.50	STD	Delete		Delete		01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
<b>Printing &amp; Photocopies</b>										
Black and White PC Prints per A4 sheets	R	0.25	0.25	STD	0.25	0.00%	0.25	0.00%	01-Apr-11	
Colour PC Prints per A4 sheets	R	0.50	0.50	STD	0.55	10.00%	0.55	10.00%	01-Apr-23	01-Apr-24
Black & White A4	R	0.15	0.15	STD	0.15	0.00%	0.15	0.00%	01-Apr-11	
Black & White A3	R	0.25	0.25	STD	0.25	0.00%	0.25	0.00%	01-Apr-11	
Colour A4	R	1.45	1.50	STD	1.50	3.45%	1.50	0.00%	01-Apr-23	01-Apr-24
Colour A3	R	2.20	2.25	STD	2.30	4.55%	2.30	2.22%	01-Apr-23	01-Apr-24
Room hire per hour - equipped (Small/Medium/Large). Non-commercial / charity	M	Small 10.70 Medium 11.20 Large 11.90	Small 16.50 Medium 17.30 Large 17.60	NB	Small 11.25 Medium 11.75 Large 12.50	5.00%	Small 17.30 Medium 18.20 Large 18.50	5.00%	01-Apr-23	01-Apr-24
Room hire per hour - equipped (S/M/L) Commercial	M	Small 17.10 Medium 17.90 Large 18.20	Small 24.30 Medium 25.40 Large 26.00	NB	Small 18.00 Medium 18.80 Large 19.10	5.00%	Small 25.50 Medium 26.70 Large 27.30	5.00%	01-Apr-23	01-Apr-24
<b>Family History Search Fee</b>										
Family History - Census search - one address - Address & year	R	5.00	7.30	STD	5.25	5.00%	7.65	4.79%	01-Apr-23	01-Apr-24
Family History - Census search - one address - same address subsequent year	R	2.55	7.30	STD	2.70	5.88%	7.65	4.79%	01-Apr-23	01-Apr-24
Family History - Census search - one address - same address subsequent year to include copies of six entries	R	2.55	7.30	STD	2.70	5.88%	7.65	4.79%	01-Apr-23	01-Apr-24
Family History - Local Newspapers Search - Article on one specific event	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History - Electoral Register Search - 1890-1914. Name & address. Occupant at one address. (5 year Search)	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History - Electoral Register Search- 1920 - onwards. Name & address. Occupant at one address. (5 year Search)	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History - Directories Search - Occupant at one address or trade. (5 year Search)	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History - Parish Registers Search - Entry of baptism, marriage or burial	R	2.55	4.35	STD	2.70	5.88%	4.55	4.60%	01-Apr-23	01-Apr-24
Family History -Rate Books Search - Occupant at one address	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History -Journals Search - Article on one specific topic	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History -Photographs Search - Photos of one specific place or topic	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Family History - Maps - Extract showing 1 area.	R	5.00	10.45	STD	5.25	5.00%	10.95	4.78%	01-Apr-23	01-Apr-24
Other Research - per half hour	R	21.60	29.20	STD	22.70	5.09%	30.65	4.97%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>8. Filming</b>										
<b>Filming - interior and/or exterior per day - subject to specific requirements</b>										
<b>Council owned principal location for production</b>										
Large production	B	3,150.00	3,150.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
Medium production	B	2,100.00	2,100.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
Small production (up to 3 crew, camera only)	B	1,050.00	1,050.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
<b>Council owned secondary location</b>										
Large production	B	2,100.00	2,100.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
Medium production	B	1,050.00	1,050.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
Small production (up to 3 crew, camera only)	B	525.00	525.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
<b>Administration fees (Site visits, drawing up of contracts, Liaising with other Council departments, Supervising street works on the highway, Monitoring location filming)</b>										
per hour	B	130.00	130.00	STD	Delete		Delete		01-Apr-22	01-Apr-24
<b>Street filming WITHOUT traffic control NEW CHARGES</b>										
Blockbuster production 70+ Cast / Crew	B			STD	2,200.00	NEW	2,200.00	NEW		01-Apr-24
Large production 26-70 Cast / Crew	B			STD	1,700.00	NEW	1,700.00	NEW		01-Apr-24
Medium production 11-25 Cast / Crew	B			STD	1,100.00	NEW	1,100.00	NEW		01-Apr-24
Small production 1-10 Cast / Crew	B			STD	350.00	NEW	350.00	NEW		01-Apr-24
<b>Street filming WITH traffic control NEW CHARGES</b>										
Blockbuster production 70+ Cast / Crew (Full Day)	B			STD	3,500.00	NEW	3,500.00	NEW		01-Apr-24
Blockbuster production 70+ Cast / Crew (Half Day)	B			STD	1,500.00	NEW	1,500.00	NEW		01-Apr-24
Large production 26-70 Cast / Crew (Full Day)	B			STD	2,250.00	NEW	2,250.00	NEW		01-Apr-24
Large production 26-70 Cast / Crew (Half Day)	B			STD	660.00	NEW	660.00	NEW		01-Apr-24
Medium production 11-25 Cast / Crew (Full Day)	B			STD	1,500.00	NEW	1,500.00	NEW		01-Apr-24
Medium production 11-25 Cast / Crew (Half Day)	B			STD	450.00	NEW	450.00	NEW		01-Apr-24
Small production 1-10 Cast / Crew (Full Day)	B			STD	550.00	NEW	550.00	NEW		01-Apr-24
Small production 1-10 Cast / Crew (Half Day)	B			STD	300.00	NEW	300.00	NEW		01-Apr-24
<b>Street filming with traffic control Additional Fees NEW CHARGES</b>										
Stop/Go simple shoots	B			STD	750.00	NEW	750.00	NEW		01-Apr-24
Stop/Go complex shoots	B			STD	750 x stop points	NEW	750 x stop points	NEW		01-Apr-24
Traffic Notice	B			STD	1,880.00	NEW	1,883.50	NEW		01-Apr-24
Traffic Order	B			STD	3,960.00	NEW	3,958.50	NEW		01-Apr-24
<b>Council owned principal location for production (Council buildings, Iconic landmarks and buildings, Greenspaces) NEW CHARGING STRUCTURE</b>										
Blockbuster production 70+ Cast / Crew (Full Day)	B			STD	6,000 minimum	NEW	6,000 minimum	NEW		01-Apr-24
Blockbuster production 70+ Cast / Crew (Half Day)	B			STD	4,000 - 6,000	NEW	4,000 - 6,000	NEW		01-Apr-24
Large production 26-70 Cast / Crew (Full Day)	B			STD	3,500 - 4,000	NEW	3,500 - 4,000	NEW		01-Apr-24
Large production 26-70 Cast / Crew (Half Day)	B			STD	3,000 - 3,500	NEW	3,000 - 3,500	NEW		01-Apr-24
Medium production 11-25 Cast / Crew (Full Day)	B			STD	1,500 - 3,000	NEW	1,500 - 3,000	NEW		01-Apr-24
Medium production 11-25 Cast / Crew (Half Day)	B			STD	700 - 1,500	NEW	700 - 1,500	NEW		01-Apr-24
Small production 1-10 Cast / Crew (Full Day)	B			STD	1,000 - 2,000	NEW	1,000 - 2,000	NEW		01-Apr-24
Small production 1-10 Cast / Crew (Half Day)	B			STD	250 - 1,000	NEW	250 - 1,000	NEW		01-Apr-24
Student/Charity	B			STD	50 - 250	NEW	50 - 250	NEW		01-Apr-24
Small Photography	B			STD	25 - 150 per hour	NEW	25 - 150 per hour	NEW		01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
Medium and Large Photography	B			STD	75 - 250 per hour	NEW	75 - 250 per hour	NEW		01-Apr-24
<b>Other Fees NEW</b>										
Application fee	B			STD	12.00	NEW	12.00	NEW		01-Apr-24
Unit Base	B			STD	1,000 - 3,500	NEW	1,000 - 3,500	NEW		01-Apr-24
Crane Licence	B			STD	450.00	NEW	450.00	NEW		01-Apr-24
Temporary Structure	B			STD	300.00	NEW	300.00	NEW		01-Apr-24
Admin Fee per Hour	B			STD	175.00	NEW	175.00	NEW		01-Apr-24
Film Officer fee (applied after two visits)	B			STD	150.00	NEW	150.00	NEW		01-Apr-24
<b>9. Contact Centre</b>										
<b>Blue Badge</b>										
Disabled Parking Blue Badge - New	R	10.00	N/A	EXP	10.00	0.00%	N/A	N/A	01-Apr-22	
Disabled Parking Blue Badge - Renewal	R	10.00	N/A	EXP	10.00	0.00%	N/A	N/A	01-Apr-22	
<b>10. Street Naming &amp; Numbering</b>										
Naming/renaming a road	M	377.00	N/A	NB	396.00	5.04%	N/A	N/A	01-Apr-23	01-Apr-24
Naming/renaming a commercial property/block of flats	B	410.00	N/A	NB	431.00	5.12%	N/A	N/A	01-Apr-23	01-Apr-24
Naming/renaming a single residential property	M	137.00	N/A	NB	144.00	5.11%	N/A	N/A	01-Apr-23	01-Apr-24
Numbering/renumbering of a building	M	195.00	N/A	8	205.00	5.13%	N/A	N/A	01-Apr-23	01-Apr-24
Numbering of a single flat/first flat in a block	M	195.00	N/A	NB	205.00	5.13%	N/A	N/A	01-Apr-23	01-Apr-24
Numbering/Renumbering of a flat - multiples of 2-19	M	74.00	N/A	NB	77.50	4.73%	N/A	N/A	01-Apr-23	01-Apr-24
Numbering/Renumbering of a flat - multiples of 20+	M	34.00	N/A	NB	35.50	4.41%	N/A	N/A	01-Apr-23	01-Apr-24
<b>11. Building Control</b>										
<b>Table 1 (Erection of New Housing &amp; Flats) - Building Notice Charge -Plan charge 50% : Inspection charge 50% STANDARD FEES</b>										
1	R	1,373.00	1,373.00	STD	1,373.00	0.00%	1,373.00	0.00%	01-Apr-23	
2	R	1,729.00	1,729.00	STD	1,729.00	0.00%	1,729.00	0.00%	01-Apr-23	
3	R	2,019.50	2,019.50	STD	2,019.50	0.00%	2,019.50	0.00%	01-Apr-23	
4	R	2,376.00	2,376.00	STD	2,376.00	0.00%	2,376.00	0.00%	01-Apr-23	
5 to 10	R	4,356.00	4,356.00	STD	4,356.00	0.00%	4,356.00	0.00%	01-Apr-23	
1 to 5 Flats	R	1,927.00	1,927.00	STD	1,927.00	0.00%	1,927.00	0.00%	01-Apr-23	
5 to 10 Flats	R	3,920.50	3,920.50	STD	3,920.50	0.00%	3,920.50	0.00%	01-Apr-23	
10 Flats +	R	266.00 p/h	266.00 p/h	STD	266.00 p/h	0.00%	266.00 p/h	0.00%	01-Apr-23	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Table 1 (Erection of New Housing &amp; Flats) - Building Notice Charge -Plan charge 50% : Inspection charge 50% REGULARISATION FEES (30% Penalty)</b>								0.00%		
1	R	1,485.00	1,485.00	NB	1,485.00	0.00%	1,485.00	0.00%	01-Apr-23	
2	R	1,870.00	1,870.00	NB	1,870.00	0.00%	1,870.00	0.00%	01-Apr-23	
3	R	2,189.00	2,189.00	NB	2,189.00	0.00%	2,189.00	0.00%	01-Apr-23	
4	R	2,574.00	2,574.00	NB	2,574.00	0.00%	2,574.00	0.00%	01-Apr-23	
5 to 10	R	4,719.00	4,719.00	NB	4,719.00	0.00%	4,719.00	0.00%	01-Apr-23	
1 to 5 Flats	R	2,090.00	2,090.00	NB	2,090.00	0.00%	2,090.00	0.00%	01-Apr-23	
6 to 10 Flats	R	4,246.00	4,246.00	NB	4,246.00	0.00%	4,246.00	0.00%	01-Apr-23	
10 Flats +	R	286.00 p/h	286.00 p/h	NB	286.00 p/h	0.00%	286.00 p/h	0.00%	01-Apr-23	
<b>Table 2 (Domestic Extension(s) - Plan charge 40% : Inspection charge 60% STANDARD FEES</b>								0.00%		
Less than 40m2	R	924.00	924.00	STD	924.00	0.00%	924.00	0.00%	01-Apr-23	
40m2 to 60m2	R	1,148.50	1,148.50	STD	1,148.50	0.00%	1,148.50	0.00%	01-Apr-23	
60m2 (up to 100m2)	R	1,333.00	1,333.00	STD	1,333.00	0.00%	1,333.00	0.00%	01-Apr-23	
100m2+	R	266.00 p/h	266.00 p/h	STD	285.00 p/h	0.00%	285.00 p/h	0.00%	01-Apr-23	
<b>Table 2 (Domestic Extension(s) - Plan charge 40% : Inspection charge 60% REGULARISATION FEES (30% Penalty)</b>								0.00%		
Less than 40m2	R	1,001.00	1,001.00	NB	1,001.00	0.00%	1,001.00	0.00%	01-Apr-23	
40m2 to 60m2	R	1,243.00	1,243.00	NB	1,243.00	0.00%	1,243.00	0.00%	01-Apr-23	
60m2 (up to 100m2)	R	1,441.00	1,441.00	NB	1,441.00	0.00%	1,441.00	0.00%	01-Apr-23	
100m2+	R	286.00 p/h	286.00 p/h	NB	286.00 p/h	0.00%	286.00 p/h	0.00%	01-Apr-23	
<b>Domestic Loft Conversions STANDARD FEES</b>										
Less than 40m2	R	911.00	911.00	STD	911.00	0.00%	911.00	0.00%	01-Apr-23	
40m2 to 60m2	R	977.00	977.00	STD	977.00	0.00%	977.00	0.00%	01-Apr-23	
60m2 (up to 100m2)	R	1,003.00	1,003.00	STD	1,003.00	0.00%	1,003.00	0.00%	01-Apr-23	
100m2+	R	266.00 p/h	266.00 p/h	STD	266.00 p/h	0.00%	266.00 p/h	0.00%	01-Apr-23	
<b>Domestic Loft Conversions REGULARISATION FEES (30% Penalty)</b>										
Less than 40m2	R	990.00	990.00	NB	990.00	0.00%	990.00	0.00%	01-Apr-23	
40m2 to 60m2	R	1,056.00	1,056.00	NB	1,056.00	0.00%	1,056.00	0.00%	01-Apr-23	
60m2 (up to 100m2)	R	1,089.00	1,089.00	NB	1,089.00	0.00%	1,089.00	0.00%	01-Apr-23	
100m2+	R	286.00 p/h	286.00 p/h	NB	286.00 p/h	0.00%	286.00 p/h	0.00%	01-Apr-23	
<b>Table 2 Other Domestic Buildings (Detached Garage/Carport or attached Conservatory) Plan charge 40% : Inspection charge 60% STANDARD FEES</b>								0.00	0.00%	
Less than 40m2	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
40m2 (up to 100m2)	R	1,003.00	1,003.00	STD	1,003.00	0.00%	1,003.00	0.00%	01-Apr-23	
100m2+	R	266.00 p/h	266.00 p/h	STD	266.00 p/h	0.00%	266.00 p/h	0.00%	01-Apr-23	
<b>Table 2 Other Domestic Buildings (Detached Garage/Carport or attached Conservatory) Plan charge 40% : Inspection charge 60% REGULARISATION FEES (3</b>								0.00	0.00%	
Less than 40m2	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
40m2 (up to 100m2)	R	1,089.00	1,089.00	NB	1,089.00	0.00%	1,089.00	0.00%	01-Apr-23	
100m2 +	R	286.00 p/h	286.00 p/h	NB	286.00 p/h	0.00%	286.00 p/h	0.00%	01-Apr-23	
<b>Table 2 Other Works to Single Dwelling Plan charge 50% : Inspection charge 50% STANDARD FEES</b>										
Installation of new WC/shower/bath or basin within existing room	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Removal of Chimney Breast(s)	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Formation of Structural Opening in wall e.g. simple through lounge	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Formation of Structural Opening in wall with additional building works	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	
Replacement of roof weathering (Flat & Pitched)	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Underpinning up to 6m	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
Replacement or installation of 5 or fewer new windows / rooflights)	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Re-plastering or re-rendering	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Electrical wiring (up to 4 bed dwelling - 12 circuits)	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Table 2 Other Works to Single Dwelling Plan charge 50% : Inspection charge 50% REGULARISATION FEE (30% Penalty)</b>										
Installation of new WC/shower/bath or basin within existing room	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Removal of Chimney Breast(s)	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Formation of Structural Opening in wall e.g. simple through lounge	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Formation of Structural Opening in wall with additional building works	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
Replacement of roof weathering (Flat & Pitched)	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Underpinning up to 6m	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
Replacement or installation of 5 or fewer new windows / rooflights)	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Re-plastering or re-rendering	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Electrical wiring (up to 4 bed dwelling - 12 circuits)	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
<b>Table 2 Conversion work Dwellings Plan charge 50% : Inspection charge 50% STANDARD FEES</b>										
0.00%										
Attached / detached Garage to habitable use	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
Conversion to habitable use (e.g. conservatory)	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
Conversion of existing building into 5 or fewer self contained flats	R	1,003.00	1,003.00	STD	1,003.00	0.00%	1,003.00	0.00%	01-Apr-23	
Conversion of one flat / house into two	R	1,003.00	1,003.00	STD	1,003.00	0.00%	1,003.00	0.00%	01-Apr-23	
<b>Table 2 Conversion work Dwellings Plan charge 50% : Inspection charge 50% REGULARISATION FEE (30% Penalty)</b>										
0.00%										
Attached / detached Garage to habitable use	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
Conversion to habitable use (e.g. conservatory)	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
Conversion of existing building into 5 or fewer self contained flats	R	1,089.00	1,089.00	NB	1,089.00	0.00%	1,089.00	0.00%	01-Apr-23	
Conversion of one flat / house into two	R	1,089.00	1,089.00	NB	1,089.00	0.00%	1,089.00	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges - Shops &amp; Offices (Small Extensions) Plan charge 50% : Inspection charge 50% STANDARD FEE</b>										
0.00%										
Less than 40m2	R	911.00	911.00	STD	911.00	0.00%	911.00	0.00%	01-Apr-23	
40m2 to 60m2	R	1,188.00	1,188.00	STD	1,188.00	0.00%	1,188.00	0.00%	01-Apr-23	
60m2 (up to 100m2)	R	1,465.00	1,465.00	STD	1,465.00	0.00%	1,465.00	0.00%	01-Apr-23	
100m2 +	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges - Shops &amp; Offices (Small Extensions) Plan charge 50% : Inspection charge 50% REGULARISATION FEE (30% Penalty)</b>										
0.00%										
Less than 40m2	R	990.00	990.00	NB	990.00	0.00%	990.00	0.00%	01-Apr-23	
40m2 to 60m2	R	1,287.00	1,287.00	NB	1,287.00	0.00%	1,287.00	0.00%	01-Apr-23	
60m2 (up to 100m2)	R	1,584.00	1,584.00	NB	1,584.00	0.00%	1,584.00	0.00%	01-Apr-23	
100m2 +	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges - Detached shed or covered yard Plan charge 50% : Inspection charge 50% STANDARD FEES</b>										
0.00%										
Less than 40m2	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
40m2 (up to 100m2)	R	1,003.00	1,003.00	STD	1,003.00	0.00%	1,003.00	0.00%	01-Apr-23	
100m2 +	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges - Detached shed or covered yard Plan charge 50% : Inspection charge 50% REGULARISATION FEE (30% Penalty)</b>										
0.00										
Less than 40m2	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
40m2 (up to 100m2)	R	1,089.00	1,089.00	NB	1,089.00	0.00%	1,089.00	0.00%	01-Apr-23	
100m2 +	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges - Other Minor works Plan charge 50% : Inspection charge 50% STANDARD FEES</b>										
Other Minor Works	R	277.00	277.00	STD	277.00	0.00%	277.00	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges - Other Minor works Plan charge 50% : Inspection charge 50% REGULARISATION FEES (30% Penalty)</b>										
0.00%										
Other Minor Works	R	297.00	297.00	NB	297.00	0.00%	297.00	0.00%	01-Apr-23	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Table 3 Commercial Charges (continued) - Fitting out works (including WC's, staff kitchen etc) Plan charge 50% :</b>								0.00%		
<b>Inspection charge 50% STANDARD FEES</b>								0.00%		
Up to 500m2	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	
More than 500m2 (up to 1000m2)	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
Formation of commercial kitchen	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	
Formation of structural opening (1 opening)	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Formation of structural openings (up to 5 openings)	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	
Formation of new WC / shower room / bathroom fit out	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
New partitions to form office / room(s) in existing building (up to 10m in length)	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Works Valued at £1,000 - £5,000	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	
Works Valued at £5,001 - £10,000	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
<b>Table 3 Commercial Charges (continued) - Fitting out works (including WC's, staff kitchen etc) Plan charge 50% :</b>								0.00%		
<b>Inspection charge 50% REGULARISATION FEE (30% Penalty)</b>								0.00%		
Up to 500m2	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
More than 500m2 (up to 1000m2)	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
Formation of commercial kitchen	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
Formation of structural opening (1 opening)	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Formation of structural openings (up to 5 openings)	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
Formation of new WC / shower room / bathroom fit out	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
New partitions to form office / room(s) in existing building (up to 10m in length)	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Works Valued at £1,000 - £5,000	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
Works Valued at £5,001 - £10,000	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
<b>Table 3 General to all commercial - New mezzanine floor - Plan charge 50% : Inspection charge 50% STANDARD FEES</b>								0.00%		
Up to 500m2	R	501.50	501.50	STD	501.50	0.00%	501.50	0.00%	01-Apr-23	
More than 500m2 (up to 1000m2)	R	673.00	673.00	STD	673.00	0.00%	673.00	0.00%	01-Apr-23	
Replacement roof covering	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
Underpinning (up to 10m in length)	R	1,003.00	1,003.00	STD	1,003.00	0.00%	1,003.00	0.00%	01-Apr-23	
New wall / partition (up to 10m in length)	R	330.00	330.00	STD	330.00	0.00%	330.00	0.00%	01-Apr-23	
<b>Table 3 General to all commercial - New mezzanine floor - Plan charge 50% : Inspection charge 50% REGULARISATION FEE (30% Penalty)</b>								0.00%		
Up to 500m2	R	539.00	539.00	NB	539.00	0.00%	539.00	0.00%	01-Apr-23	
More than 500m2 (up to 1000m2)	R	726.00	726.00	NB	726.00	0.00%	726.00	0.00%	01-Apr-23	
Replacement roof covering	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
Underpinning (up to 10m in length)	R	1,089.00	1,089.00	NB	1,089.00	0.00%	1,089.00	0.00%	01-Apr-23	
New wall / partition (up to 10m in length)	R	363.00	363.00	NB	363.00	0.00%	363.00	0.00%	01-Apr-23	
<b>Table 3 Other Commercial - Plan charge 40% : Inspection charge 60% STANDARD FEES</b>								0.00%		
Factory (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Warehouses (up to 1000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Schools (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Assembly Buildings (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Commercial Buildings (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Public Houses (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Hotels (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Hospitals (up to 2000m2)	R	304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
Commercial Quotes		304.00 p/h	304.00 p/h	STD	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	

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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase %	Proposed Charge Non residents	Increase %	Date of last change to charge	Effective Date
		£	£		£		£			
<b>Table 3 Other Commercial - Plan charge 40% : Inspection charge 60% REGULARISATION FEE (30% Penalty)</b>								0.00%		
Factory (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Warehouses (up to 1000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Schools (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Assembly Buildings (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Commercial Buildings (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Public Houses (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Hotels (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Hospitals (up to 2000m2)	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
Commercial Quotes	R	329.00 p/h	329.00 p/h	NB	329.00 p/h	0.00%	329.00 p/h	0.00%	01-Apr-23	
<b>Other Sales - Historic Data</b>								0.00%		
Historic Data - Completion Letter	R	58.50	58.50	NB	58.50	0.00%	58.50	0.00%	01-Apr-23	
Historic Data - Copies of decision Notices/Completion Certificates	R	46.00	46.00	NB	46.00	0.00%	46.00	0.00%	01-Apr-23	
Historic Data - Printed copies of drawings	R	58.50	58.50	NB	58.50	0.00%	58.50	0.00%	01-Apr-23	
Historic Data - Email copies of Drawings	R	23.00	23.00	NB	23.00	0.00%	23.00	0.00%	01-Apr-23	
Historic Data - Microfiche printing	R	115.50	115.50	NB	115.50	0.00%	115.50	0.00%	01-Apr-23	
<b>Other Fees</b>								0.00		
Demolition Notice Fees	R	231.00	231.00	NB	231.00	0.00%	231.00	0.00%	01-Apr-23	
Reversion Fee	R	304.00 p/h	304.00 p/h	NB	304.00 p/h	0.00%	304.00 p/h	0.00%	01-Apr-23	
<b>12. Leisure Centres</b>										
<b>Swimming-Indoor</b>										
Peak - Adult	R	5.20	6.00	STD	5.20	0.00%	6.00	0.00%	01-Dec-23	
Peak - Adult Concession	C	2.60	2.90	STD	2.60	0.00%	2.90	0.00%	01-Dec-23	
Peak - Child	R	2.70	2.70	STD	2.70	0.00%	2.70	0.00%	01-Dec-23	
Peak -Child Concession	C	1.70	1.70	STD	1.70	0.00%	1.70	0.00%	01-Dec-23	
Off Peak - Adult	R	4.30	4.80	STD	4.30	0.00%	4.80	0.00%	01-Dec-23	
Off Peak- Adult Concession	C	1.50	1.70	STD	1.50	0.00%	1.70	0.00%	01-Dec-23	
Off Peak - Child	R	2.30	2.30	STD	2.30	0.00%	2.30	0.00%	01-Dec-23	
Off Peak Child Concession	C	1.25	1.25	STD	1.25	0.00%	1.25	0.00%	01-Dec-23	
<b>Swimming-Outdoor</b>										
Adult	R	7.70	11.00	STD	7.70	0.00%	11.00	0.00%	01-Nov-22	
Adult Concession	C	5.20	7.25	STD	5.20	0.00%	7.25	0.00%	01-Nov-22	
Child	R	4.60	5.50	STD	4.60	0.00%	5.50	0.00%	01-Nov-22	
Child Concession	C	3.15	4.40	STD	3.15	0.00%	4.40	0.00%	01-Nov-22	
Under 3's	R	0.00	0.00	STD	0.00	0.00%	0.00	0.00%	01-Apr-12	
<b>Swimming - Other</b>										
Birthday Parties Sports hall and room hire incl host (90 minutes)	R	179.20	207.75	STD	179.20	0.00%	207.75	0.00%	01-Dec-23	
Swimming Instruction (per lesson) Adult	R	9.95	11.50	STD	9.95	0.00%	11.50	0.00%	01-Dec-23	
Swimming Instruction (per lesson) Adult Concession	C	7.10	7.60	STD	7.10	0.00%	7.60	0.00%	01-Dec-23	
Swimming Instruction (per lesson) Child	R	7.55	7.55	STD	7.55	0.00%	7.55	0.00%	01-Dec-23	
Swimming Instruction (per lesson) Child Concession	C	5.40	5.40	STD	5.40	0.00%	5.40	0.00%	01-Dec-23	
Swimming Instruction (per lesson) One to one tuition	R	28.90	32.50	STD	28.90	0.00%	32.50	0.00%	01-Dec-23	
Swim Crash Course 1/2 hour per day x 5 day (per half hour)	R	37.75	37.75	STD	37.75	0.00%	37.75	0.00%	01-Dec-23	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Private Hire (Hillingdon Pools from 25 to 33 metres)</b>										
Hourly rate (Other organisations)	R	N/A	165.40	STD	N/A	N/A	165.40	0.00%	01-Dec-23	
Hourly Rate (Hillingdon Clubs)	R	131.25	N/A	STD	131.25	0.00%	N/A	N/A	01-Dec-23	
Per lane per hour (Other organisations)	R	N/A	33.45	STD	N/A	N/A	33.45	0.00%	01-Dec-23	
Per lane per hour (Hillingdon Clubs)	R	26.60	N/A	STD	26.60	0.00%	N/A	N/A	01-Dec-23	
<b>Private Hire (50m Pool)</b>										
Hourly rate (Other organisations)	R	N/A	325.70	STD	N/A	N/A	325.70	0.00%	01-Dec-23	
Hourly Rate (Hillingdon Clubs)	R	245.10	N/A	STD	245.10	0.00%	N/A	N/A	01-Dec-23	
<b>Young at Heart</b>										
Single session(highgrove Pool)	R	5.05	5.60	STD	5.05	0.00%	5.60	0.00%	01-Dec-23	
<b>Gym</b>										
Gym Inductions ( Casual use ) Group	R	22.70	26.00	STD	22.70	0.00%	26.00	0.00%	01-Dec-23	
Gym Inductions ( Casual use ) Individual 1:2:1	R	33.10	36.75	STD	33.10	0.00%	36.75	0.00%	01-Dec-23	
Replacement Card Charge	R	3.85	3.80	STD	3.85	0.00%	3.80	0.00%	01-Dec-23	
Casual Gym Session Peak	R	8.95	10.20	STD	8.95	0.00%	10.20	0.00%	01-Dec-23	
Casual Gym Session Peak concession	C	5.70	5.90	STD	5.70	0.00%	5.90	0.00%	01-Dec-23	
Casual Gym Session Off-Peak	R	7.35	8.20	STD	7.35	0.00%	8.20	0.00%	01-Dec-23	
Casual Gym Session Off-Peak concession	C	3.60	4.30	STD	3.60	0.00%	4.30	0.00%	01-Dec-23	
Coached Fitness Classes Charges	R	8.40	9.10	STD	8.40	0.00%	9.10	0.00%	01-Dec-23	
Coached Fitness Classes Charges concession	C	6.50	7.25	STD	6.50	0.00%	7.25	0.00%	01-Dec-23	
Exercise Prescription	C	3.80	N/A	STD	3.80	0.00%	N/A	N/A	01-Dec-23	
<b>Health &amp; Fitness Membership</b>										
Site Specific Peak Membership (Hillingdon Sport & Leisure Complex only including Outdoor Pool)	R	61.20	73.50	STD	61.20	0.00%	73.50	0.00%	01-Dec-23	
Site Specific Peak Membership (Botwell Sport & Leisure Centre, Highgrove Pool, Hillingdon Sport & Leisure Complex excluding the Outdoor Pool)	R	53.55	67.40	STD	53.55	0.00%	67.40	0.00%	01-Dec-23	
Site Specific Peak Membership (Queensmead Sports Centre only)	R	46.60	53.30	STD	46.60	0.00%	53.30	0.00%	01-Dec-23	
Off Peak Site Specific Membership	R	40.45	49.00	STD	40.45	0.00%	49.00	0.00%	01-Dec-23	
<b>Main Hall Hire</b>										
Hillingdon Sport & Leisure Centre (4 courts)	R	53.60	64.30	STD	53.60	0.00%	64.30	0.00%	01-Dec-23	
Queensmead Sports Centre (6 courts)	R	76.90	88.35	STD	76.90	0.00%	88.35	0.00%	01-Dec-23	
Botwell Leisure Centre (4 courts)	R	53.60	64.30	STD	53.60	0.00%	64.30	0.00%	01-Dec-23	
<b>Badminton</b>										
Peak - Per court (Hillingdon Sport & Leisure Complex & Botwell Sport & Leisure Centre)	R	13.25	15.35	STD	13.25	0.00%	15.35	0.00%	01-Dec-23	
Peak - Per court (Queensmead Sports Centre)	R	13.25	14.50	STD	13.25	0.00%	14.50	0.00%	01-Dec-23	
Off Peak - Per court (All Sites)	R	8.20	9.45	STD	8.20	0.00%	9.45	0.00%	01-Dec-23	
<b>Other</b>										
Trampoline / Martial Arts etc.	R	26.50	30.25	STD	26.50	0.00%	30.25	0.00%	01-Dec-23	
Queensmead SC - Netball / 5-a-side External / AI (including floodlights) (per court)	R	35.70	41.20	STD	35.70	0.00%	41.20	0.00%	01-Dec-23	
Cricket Lane Charges	R	37.90	42.90	STD	37.90	0.00%	42.90	0.00%	01-Dec-23	
Table Tennis per table	R	7.90	8.80	STD	7.90	0.00%	8.80	0.00%	01-Dec-23	
Sports Parties	R	140.60	158.55	STD	140.60	0.00%	158.55	0.00%	01-Dec-23	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Athletics</b>										
Adult	R	4.15	4.75	STD	4.15	0.00%	4.75	0.00%	01-Dec-23	
Child	R	2.25	2.30	STD	2.25	0.00%	2.30	0.00%	01-Dec-23	
Meetings - Hillingdon Clubs / Schools (Monday - Friday)	R	52.85	N/A	STD	52.85	0.00%	N/A	N/A	01-Dec-23	
Meetings - Hillingdon Clubs / Schools (Weekends)	R	62.95	N/A	STD	62.95	0.00%	N/A	N/A	01-Dec-23	
Meetings - Other Organisations (Monday - Friday)	R	N/A	77.90	STD	N/A	N/A	77.90	0.00%	01-Dec-23	
Meetings - Other Organisations (Weekends)	R	N/A	86.40	STD	N/A	N/A	86.40	0.00%	01-Dec-23	
<b>Football Pitch</b>										
1 to 2 matches (per match)	R	231.00	265.65	STD	231.00	0.00%	265.65	0.00%	01-Dec-23	
3 to 5 matches (per match)	R	202.10	231.00	STD	202.10	0.00%	231.00	0.00%	01-Dec-23	
6 to 9 matches (per match)	R	173.25	196.35	STD	173.25	0.00%	196.35	0.00%	01-Dec-23	
10 or more matches (per match)	R	155.95	173.25	STD	155.95	0.00%	173.25	0.00%	01-Dec-23	
<b>Astroturf Pitch</b>										
Full pitch	R	128.70	153.15	STD	128.70	0.00%	153.15	0.00%	01-Dec-23	
1/3 pitch	R	70.45	82.70	STD	70.45	0.00%	82.70	0.00%	01-Dec-23	
<b>Botwell Green</b>										
Full Pitch (Botwell Green Sport & Leisure Centre)	R	99.30	116.45	STD	99.30	0.00%	116.45	0.00%	01-Dec-23	
Half Pitch (Botwell Green Sports & Leisure Centre)	R	71.00	79.65	STD	71.00	0.00%	79.65	0.00%	01-Dec-23	
<b>Petanque</b>										
Casual use	R	1.55	2.45	STD	1.55	0.00%	2.45	0.00%	01-Dec-23	
Full pitch (six)	R	31.90	39.20	STD	31.90	0.00%	39.20	0.00%	01-Dec-23	
1/6 pitch	R	6.40	8.55	STD	6.40	0.00%	8.55	0.00%	01-Dec-23	
<b>Gymnastics &amp; Other Junior Activities</b>										
Gym Tots & Pre School 45 minute lessons	R	6.60	6.60	STD	6.60	0.00%	6.60	0.00%	01-Dec-23	
Gym Tots & Pre School 45 minute lessons concession	C	5.55	5.55	STD	5.55	0.00%	5.55	0.00%	01-Dec-23	
General Gym 1-5	R	6.60	6.60	STD	6.60	0.00%	6.60	0.00%	01-Dec-23	
General Gym 1-5 concessions	C	5.30	5.30	STD	5.30	0.00%	5.30	0.00%	01-Dec-23	
Adult Gymnastics	R	10.75	11.65	STD	10.75	0.00%	11.65	0.00%	01-Dec-23	
Adult Gymnastics concession	C	8.30	9.40	STD	8.30	0.00%	9.40	0.00%	01-Dec-23	
Acro 1 Squad (8 hours per week)	R	4.50	4.50	STD	4.50	0.00%	4.50	0.00%	01-Dec-23	
Acro 2 Squad (14 hours per week)	R	3.20	3.15	STD	3.20	0.00%	3.15	0.00%	01-Dec-23	
Extra coach	R	29.50	29.50	STD	29.50	0.00%	29.50	0.00%	01-Dec-23	
Toddlers World	R	5.30	5.30	STD	5.30	0.00%	5.30	0.00%	01-Dec-23	
Toddlers World concession	C	4.60	4.60	STD	4.60	0.00%	4.60	0.00%	01-Dec-23	
<b>13. Hayes Carnival</b>										
Cost per pitch(commercial organisations)	B	103.00	157.00	EXP	DELETE		DELETE		01-Apr-23	01-Apr-24
Cost Per Pitch(commercial organisations) Prompt Payment borough based only	B	54.60	N/A	EXP	DELETE		DELETE		01-Apr-23	01-Apr-24
Cost per pitch (charities)	C	20.80	20.80	EXP	DELETE		DELETE		01-Apr-23	01-Apr-24

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<b>14. Golf Courses</b>										
<b>Golf Courses - Green Fees (Haste Hill) APR-OCT</b>										
Adult 18 holes (Monday to Friday)	R	22.00	22.00	STD	23.00	4.55%	23.00	4.55%	01-Apr-22	01-Apr-24
Adult 18 holes (Monday to Friday) 3 ball special offer after 12pm	R	20.00	20.00	STD	21.00	5.00%	21.00	5.00%	01-Apr-23	01-Apr-24
Adult 18 holes (Monday to Friday) 4 ball special offer after 12pm	R	18.00	18.00	STD	19.00	5.56%	19.00	5.56%	01-Apr-23	01-Apr-24
Adult 18 holes (weekends and bank holidays)	R	27.00	27.00	STD	28.50	5.56%	28.50	5.56%	01-Apr-22	01-Apr-24
Adult 18 holes (weekends and bank holidays) 3 ball special offer after 12pm	R	25	25	STD	26.50	6.00%	26.50	6.00%	01-Apr-23	01-Apr-24
Adult 18 holes (weekends and bank holidays) 4 ball special offer after 12pm	R	22	22	STD	23.00	4.55%	23.00	4.55%	01-Apr-23	01-Apr-24
Adult dusk (Monday to Friday)	R	15.00	15.00	STD	16.00	6.67%	16.00	6.67%	01-Apr-23	01-Apr-24
Adult dusk (Monday to Friday) Offer 1		12.00	12.00	STD	12.50	4.17%	12.50	4.17%	01-Apr-23	01-Apr-24
Adult dusk (weekends and bank holidays)	R	15.00	15.00	STD	16.00	6.67%	16.00	6.67%	01-Apr-22	01-Apr-24
Adult dusk (weekends and bank holidays) Offer 1		12.00	12.00	STD	12.50	4.17%	12.50	4.17%	01-Apr-23	01-Apr-24
Senior / Junior / Student (Monday to Friday) concession	C	13.00	13.00	STD	13.50	3.85%	13.50	3.85%	01-Apr-22	01-Apr-24
Junior / Student (weekends and bank holidays) concession	C	15.00	15.00	STD	16.00	6.67%	16.00	6.67%	01-Apr-22	01-Apr-24
<b>Golf Courses - Green Fees (Uxbridge)</b>										
Adult 12 holes (weekends and bank holidays)	R	14.00	14.00	STD	14.50	3.57%	14.50	3.57%	01-Apr-22	01-Apr-24
Adult 12 holes (Monday to Friday)	R	10.00	10.00	STD	10.50	5.00%	10.50	5.00%	01-Apr-22	01-Apr-24
Adult dusk (Monday to Friday)	R	8.00	8.00	STD	8.50	6.25%	8.50	6.25%	01-Apr-22	01-Apr-24
Adult dusk (weekends and bank holidays)	R	9.00	9.00	STD	9.50	5.56%	9.50	5.56%	01-Apr-22	01-Apr-24
Senior / Junior / Student (Monday to Friday)	R	9.00	9.00	STD	9.50	5.56%	9.50	5.56%	01-Apr-22	01-Apr-24
Junior / Student (weekends and bank holidays)	R	9.00	9.00	STD	9.50	5.56%	9.50	5.56%	01-Apr-22	01-Apr-24
<b>Golf Courses - Winter Green Fees (Haste Hill NOV-MAR)</b>										
Adult 18 holes (Monday to Friday)	R	18.00	18.00	STD	19.00	5.56%	19.00	5.56%	01-Apr-22	01-Apr-24
Adult 18 holes (weekends and bank holidays)	R	21.00	21.00	STD	22.00	4.76%	22.00	4.76%	01-Apr-22	01-Apr-24
Adult dusk (Monday to Friday)	R	11.00	11.00	STD	11.50	4.55%	11.50	4.55%	01-Apr-22	01-Apr-24
Adult dusk (weekends and bank holidays)	R	12.00	12.00	STD	12.50	4.17%	12.50	4.17%	01-Apr-22	01-Apr-24
Senior / Junior / Student (Monday to Friday) concession	C	11.00	11.00	STD	11.50	4.55%	11.50	4.55%	01-Apr-22	01-Apr-24
Junior / Student (weekends and bank holidays) concession	C	12.00	12.00	STD	12.50	4.17%	12.50	4.17%	01-Apr-22	01-Apr-24
<b>Golf Courses - Golf Society Prices (Haste Hill)</b>										
18 holes (Monday to Friday) (Haste Hill)	R	19.00	19.00	STD	20.00	5.26%	20.00	5.26%	01-Apr-22	01-Apr-24
18 holes (weekends and bank holidays) (Haste Hill)	R	25.00	25.00	STD	26.50	6.00%	26.50	6.00%	01-Apr-22	01-Apr-24
27 holes (Monday to Friday)	R	28.00	28.00	STD	29.50	5.36%	29.50	5.36%	01-Apr-22	01-Apr-24
27 holes (weekends and bank holidays)	R	33.00	33.00	STD	34.50	4.55%	34.50	4.55%	01-Apr-22	01-Apr-24
36 holes (Monday to Friday) (Haste Hill only)	R	35.00	35.00	STD	37.00	5.71%	37.00	5.71%	01-Apr-22	01-Apr-24
36 holes (weekends and bank holidays) (Haste Hill only)	R	45.00	45.00	STD	47.50	5.56%	47.50	5.56%	01-Apr-22	01-Apr-24
<b>Golf Courses - Hire</b>										
Single trolley - Haste Hill	R	4.50	4.50	STD	4.75	5.56%	4.75	5.56%	01-Apr-22	01-Apr-24
Single trolley - Uxbridge	R	4.50	4.50	STD	4.75	5.56%	4.75	5.56%	01-Apr-22	01-Apr-24
Standard buggy	R	25.00	25.00	STD	26.50	6.00%	26.50	6.00%	01-Apr-22	01-Apr-24
Set of clubs	R	10.00	10.00	STD	10.50	5.00%	10.50	5.00%	01-Apr-13	01-Apr-24
<b>Room hire (Haste Hill)</b>										
Per hour, per room	R	32.50	32.50	STD	34.00	4.62%	34.00	4.62%	01-Apr-23	01-Apr-24

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<b>Repairs (regripping)</b>										
Multi Compound	R	12.95	12.95	STD	13.50	4.25%	13.50	4.25%	01-Apr-22	01-Apr-24
Tour velvet (mid size)	R	9.95	9.95	STD	10.50	5.53%	10.50	5.53%	01-Apr-22	01-Apr-24
Tour velvet Std	R	8.50	8.50	STD	9.00	5.88%	9.00	5.88%	01-Apr-22	01-Apr-24
GC Tour std	R	7.50	7.50	STD	8.00	6.67%	8.00	6.67%	01-Apr-22	01-Apr-24
Putter Grips	R	9.95	9.95	STD	10.50	5.53%	10.50	5.53%	01-Apr-22	01-Apr-24
Super Stroke Putter Grips	R	29.95	29.95	STD	31.50	5.18%	31.50	5.18%	01-Apr-22	01-Apr-24
9 irons Offer (GC Tour)	R	60.00	60.00	STD	63.00	5.00%	63.00	5.00%	01-Apr-22	01-Apr-24
<b>15. Breakspear Crematorium</b>										
<b>Cremation Fees</b>										
Stillborn	R	0.00	0.00	EXP	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Children 6 years and under	R	0.00	0.00	EXP	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Children 7 - 11 years	R	0.00	0.00	EXP	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Children 12 - 17 years	R	0.00	0.00	EXP	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Over 17 years	R	851.00	851.00	EXP	894.00	5.05%	894.00	5.05%	01-Apr-23	01-Apr-24
Over 17 years. Early Morning (9.15am and 9.30am) Mon,Tue,Wed	R	434.00	434.00	EXP	456.00	5.07%	456.00	5.07%	01-Apr-23	01-Apr-24
Use of Chapel (prior to burial) 40 mins	R	426.00	426.00	STD	447.00	4.93%	447.00	4.93%	01-Apr-23	01-Apr-24
Surcharge 10 mins overrun	R	85.00	85.00	STD	89.00	4.71%	89.00	4.71%	01-Apr-23	01-Apr-24
Surcharge 20 mins overrun	R	171.00	171.00	STD	180.00	5.26%	180.00	5.26%	01-Apr-23	01-Apr-24
Surcharge 30 mins overrun	R	256.00	256.00	STD	269.00	5.08%	269.00	5.08%	01-Apr-23	01-Apr-24
Surcharge = flat base	R	55.00	55.00	STD	58.00	5.45%	58.00	5.45%	01-Apr-23	01-Apr-24
Surcharge + late paper fee	R	59.00	59.00	STD	62.00	5.08%	62.00	5.08%	01-Apr-23	01-Apr-24
Fee for DVD service	R	66.00	66.00	STD	69.00	4.55%	69.00	4.55%	01-Apr-23	01-Apr-24
Fee to view Webcast of service	R	85.00	85.00	STD	89.00	4.71%	89.00	4.71%	01-Apr-23	01-Apr-24
Cancellation fee (if less than 48 hours notice)	R	171.00	171.00	STD	180.00	5.26%	180.00	5.26%	01-Apr-23	01-Apr-24
<b>Cremation of retained organs</b>										
Additional Service Time	R	313.00	313.00	EXP	329.00	5.11%	329.00	5.11%	01-Apr-23	01-Apr-24
Cancellations	R	173.00	173.00	EXP	182.00	5.20%	182.00	5.20%	01-Apr-23	01-Apr-24
Certificates of Cremation - overseas	R	29.00	29.00	EXP	30.00	3.45%	30.00	3.45%	01-Apr-23	01-Apr-24
Scattering of Ashes	R	75.00	75.00	EXP	79.00	5.33%	79.00	5.33%	01-Apr-23	01-Apr-24
Retaining cremated remains(per month)	R	18.00	18.00	EXP	19.00	5.56%	19.00	5.56%	01-Apr-23	01-Apr-24
Postage & Packing in Polytainer UK only	R	80.00	80.00	EXP	84.00	5.00%	84.00	5.00%	01-Apr-23	01-Apr-24
Baby Urn - poly	R	14.00	14.00	STD	15.00	7.14%	15.00	7.14%	01-Apr-23	01-Apr-24
Supply New Garden Seat inc 10 years lease	R	2,143.00	2,143.00	STD	2,250.00	4.99%	2,250.00	4.99%	01-Apr-23	01-Apr-24
Trees & Shrubs - rose trees inc 5 years lease	R	463.00	463.00	STD	486.00	4.97%	486.00	4.97%	01-Apr-23	01-Apr-24
Trees & Shrubs - ornamental shrubs inc 5 years lease	R	403.00	403.00	STD	423.00	4.96%	423.00	4.96%	01-Apr-23	01-Apr-24
Trees & Shrubs - ornamental trees (10 years)	R	569.00	569.00	STD	597.00	4.92%	597.00	4.92%	01-Apr-23	01-Apr-24
Plaque for trees, shrubs, roses or seats	R	126.00	126.00	STD	132.00	4.76%	132.00	4.76%	01-Apr-23	01-Apr-24
Book of Remembrance - 2 line entry	R	84.00	84.00	STD	88.00	4.76%	88.00	4.76%	01-Apr-23	01-Apr-24
Book of Remembrance - 5 line entry	R	148.00	148.00	STD	155.00	4.73%	155.00	4.73%	01-Apr-23	01-Apr-24
Book of Remembrance - 8 line entry	R	219.00	219.00	STD	230.00	5.02%	230.00	5.02%	01-Apr-23	01-Apr-24

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		£	£		£	%	£	%		
Book of Remembrance - 10 line entry	R	268.00	268.00	STD	281.00	4.85%	281.00	4.85%	01-Apr-23	01-Apr-24
Extra - Floral Emblem	R	111.00	111.00	STD	117.00	5.41%	117.00	5.41%	01-Apr-23	01-Apr-24
Extra - Full Heraldic Device	R	166.00	166.00	STD	174.00	4.82%	174.00	4.82%	01-Apr-23	01-Apr-24
Memorial Cards - 2 line entry	R	61.00	61.00	STD	64.00	4.92%	64.00	4.92%	01-Apr-23	01-Apr-24
Memorial Cards - 5 line entry	R	89.00	89.00	STD	93.00	4.49%	93.00	4.49%	01-Apr-23	01-Apr-24
Memorial Cards - 8 line entry	R	136.00	136.00	STD	143.00	5.15%	143.00	5.15%	01-Apr-23	01-Apr-24
Memorial Cards - 10 line entry	R	175.00	175.00	STD	184.00	5.14%	184.00	5.14%	01-Apr-23	01-Apr-24
Memorial Booklets - 2 line entry	R	83.00	83.00	STD	87.00	4.82%	87.00	4.82%	01-Apr-23	01-Apr-24
Memorial Booklets - 5 line entry	R	114.00	114.00	STD	120.00	5.26%	120.00	5.26%	01-Apr-23	01-Apr-24
Memorial Booklets - 8 line entry	R	175.00	175.00	STD	184.00	5.14%	184.00	5.14%	01-Apr-23	01-Apr-24
Memorial Booklets - 10 line entry	R	218.00	218.00	STD	229.00	5.05%	229.00	5.05%	01-Apr-23	01-Apr-24
Additional lines in Booklets - 2 line entry	R	49.00	49.00	STD	51.00	4.08%	51.00	4.08%	01-Apr-23	01-Apr-24
Additional lines in Booklets - 5 line entry	R	74.00	74.00	STD	78.00	5.41%	78.00	5.41%	01-Apr-23	01-Apr-24
Additional lines in Booklets - 8 line entry	R	125.00	125.00	STD	131.00	4.80%	131.00	4.80%	01-Apr-23	01-Apr-24
Additional lines in Booklets - 10 line entry	R	161.00	161.00	STD	169.00	4.97%	169.00	4.97%	01-Apr-23	01-Apr-24
<b>Garden Niches</b>										
S2000 niche Initial lease 10 years	R	2,106.00	2,106.00	STD	2,211.00	4.99%	2,211.00	4.99%	01-Apr-23	01-Apr-24
S2000 niche Inscription Plate	R	216.00	216.00	STD	227.00	5.09%	227.00	5.09%	01-Apr-23	01-Apr-24
10 year lease	R	481.00	481.00	STD	505.00	4.99%	505.00	4.99%	01-Apr-23	01-Apr-24
inscription plate	R	248.00	248.00	STD	260.00	4.84%	260.00	4.84%	01-Apr-23	01-Apr-24
Combined Niche Intitial 10 year lease	R	1,536.00	1,536.00	STD	1,613.00	5.01%	1,613.00	5.01%	01-Apr-23	01-Apr-24
Inscription plate	R	203.00	203.00	STD	213.00	4.93%	213.00	4.93%	01-Apr-23	01-Apr-24
Renewal Lease for 10 years	R	743.00	743.00	STD	780.00	4.98%	780.00	4.98%	01-Apr-23	01-Apr-24
Columbarium Niches - single-inc 10 years lease	R	504.00	504.00	EXP	529.00	4.96%	529.00	4.96%	01-Apr-23	01-Apr-24
Columbarium Niches - double-inc 10 years lease	R	841.00	841.00	EXP	883.00	4.99%	883.00	4.99%	01-Apr-23	01-Apr-24
Langley casket up to 50 characters	R	298.00	298.00	EXP	313.00	5.03%	313.00	5.03%	01-Apr-23	01-Apr-24
Metal Urn	R	46.00	46.00	EXP	48.00	4.35%	48.00	4.35%	01-Apr-23	01-Apr-24
Cloister Spaces - single-inc 10 years lease	R	218.00	218.00	EXP	229.00	5.05%	229.00	5.05%	01-Apr-23	01-Apr-24
Inscription	R	120.00	120.00	EXP	126.00	5.00%	126.00	5.00%	01-Apr-23	01-Apr-24
Cloister Spaces - double-inc 10 years lease	R	498.00	498.00	EXP	523.00	5.02%	523.00	5.02%	01-Apr-23	01-Apr-24
Inscription	R	184.00	184.00	EXP	193.00	4.89%	193.00	4.89%	01-Apr-23	01-Apr-24
<b>Classic - inc 5 years lease</b>										
Window Spaces	R	351.00	351.00	EXP	369.00	5.13%	369.00	5.13%	01-Apr-23	01-Apr-24
Inscription	R	158.00	156.00	STD	166.00	5.06%	164.00	5.13%	01-Apr-23	01-Apr-24
New Flower Vases	R	633.00	633.00	STD	665.00	5.06%	665.00	5.06%	01-Apr-23	01-Apr-24
Memorial vase 5 year renewal	R	379.00	379.00	STD	398.00	5.01%	398.00	5.01%	01-Apr-23	01-Apr-24
Additional letters each	R	9.00	9.00	STD	9.00	0.00%	9.00	0.00%	01-Apr-23	01-Apr-24
Additional Guided Motif	R	178.00	178.00	STD	187.00	5.06%	187.00	5.06%	01-Apr-23	01-Apr-24
Additional Hand Painted Motif	R	264.00	264.00	STD	277.00	4.92%	277.00	4.92%	01-Apr-23	01-Apr-24
Mushroom Memorial (10 years)	R	329.00	329.00	STD	345.00	4.86%	345.00	4.86%	01-Apr-23	01-Apr-24
Kerb Vase 10 Year Lease	R	344.00	344.00	STD	361.00	4.94%	361.00	4.94%	01-Apr-23	01-Apr-24
Kerb Vase inscription plate	R	208.00	208.00	STD	218.00	4.81%	218.00	4.81%	01-Apr-23	01-Apr-24
Small photoplaque	R	158.00	158.00	STD	166.00	5.06%	166.00	5.06%	01-Apr-23	01-Apr-24
Photoplaque	R	264.00	264.00	STD	277.00	4.92%	277.00	4.92%	01-Apr-23	01-Apr-24
Renewal of garden seat 10 years	R	1,090.00	1,090.00	STD	1,145.00	5.05%	1,145.00	5.05%	01-Apr-23	01-Apr-24
New Windows -- Small -- 10 years -I colour	R	786.00	786.00	STD	825.00	4.96%	825.00	4.96%	01-Apr-23	01-Apr-24

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VAT STATUS  
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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>16. Cemeteries</b>										
<b>Adult Interments ( persons exceeding 17 years of age at death ) - In New Private Graves</b>										
Depth for 1 interment	R	928.00	1,713.00	EXP	974.00	4.96%	1,799.00	5.02%	01-Apr-23	01-Apr-24
Depth for 2 interment	R	1,024.00	1,888.00	EXP	1,075.00	4.98%	1,982.00	4.98%	01-Apr-23	01-Apr-24
Depth for 3 interment	R	1,218.00	2,239.00	EXP	1,279.00	5.01%	2,351.00	5.00%	01-Apr-23	01-Apr-24
Depth for 4 interment	R	1,403.00	2,584.00	EXP	1,473.00	4.99%	2,713.00	4.99%	01-Apr-23	01-Apr-24
<b>Adult Interments ( persons exceeding 17 years of age at death ) - In Re-Opened Private Graves</b>										
Depth for 1 interment	R	1,205.00	2,253.00	EXP	1,265.00	4.98%	2,366.00	5.02%	01-Apr-23	01-Apr-24
Depth for 2 interment	R	1,264.00	2,330.00	EXP	1,327.00	4.98%	2,447.00	5.02%	01-Apr-23	01-Apr-24
Depth for 3 interment	R	1,479.00	2,720.00	EXP	1,553.00	5.00%	2,856.00	5.00%	01-Apr-23	01-Apr-24
Depth for 4 interment	R	1,851.00	3,396.00	EXP	1,944.00	5.02%	3,566.00	5.01%	01-Apr-23	01-Apr-24
<b>Interment of Children ( a stillborn child or child whose age at death did not exceed 17 years )</b>										
In private grave for the child's interment plus 2 adults	R	305.00	556.00	EXP	320.00	4.92%	584.00	5.04%	01-Apr-23	01-Apr-24
In private grave for the child's interment plus 3 adults	R	381.00	691.00	EXP	400.00	4.99%	726.00	5.07%	01-Apr-23	01-Apr-24
In private grave for the child's interment plus 2 adults	R	508.00	933.00	EXP	533.00	4.92%	980.00	5.04%	01-Apr-23	01-Apr-24
In private grave for the child's interment plus 3 adults	R	643.00	1,173.00	EXP	675.00	4.98%	1,232.00	5.03%	01-Apr-23	01-Apr-24
<b>Interment of Cremated Remains (within full private graves)</b>										
When the grave is closed to full interments	R	441.00	829.00	EXP	463.00	4.99%	870.00	4.95%	01-Apr-23	01-Apr-24
To a depth to permit 1 further full interment	R	571.00	1,038.00	EXP	600.00	5.08%	1,090.00	5.01%	01-Apr-23	01-Apr-24
To a depth to permit 2 further full interment	R	829.00	1,503.00	EXP	870.00	4.95%	1,578.00	4.99%	01-Apr-23	01-Apr-24
To a depth to permit 3 further full interment	R	1,083.00	1,984.00	EXP	1,137.00	4.99%	2,083.00	4.99%	01-Apr-23	01-Apr-24
To scatter cremated remains ( within Cremation Section and Columbaria )	R	129.00	234.00	EXP	135.00	4.65%	246.00	5.13%	01-Apr-23	01-Apr-24
New and re-open cremation graves	R	420.00	788.00	EXP	441.00	5.00%	827.00	4.95%	01-Apr-23	01-Apr-24
Re-opening of Columbaria units	R	224.00	405.00	EXP	235.00	4.91%	425.00	4.94%	01-Apr-23	01-Apr-24
<b>Interments in Heritage Graves</b>										
Adults interment	R	786.00	1,443.00	EXP	825.00	4.96%	1,515.00	4.99%	01-Apr-23	01-Apr-24
Infants interment	R	186.00	339.00	EXP	195.00	4.84%	356.00	5.01%	01-Apr-23	01-Apr-24
<b>Grave Digging Surcharges</b>										
For a variation in size within 2"	R	230.00	421.00	EXP	242.00	5.22%	442.00	4.99%	01-Apr-23	01-Apr-24
For a variation in size between 2" and 4"	R	440.00	805.00	EXP	462.00	5.00%	845.00	4.97%	01-Apr-23	01-Apr-24
For a variation in size between 4" and 6"	R	664.00	1,218.00	EXP	697.00	4.97%	1,279.00	5.01%	01-Apr-23	01-Apr-24
For a variation in size in excess of 6"	R	875.00	1,593.00	EXP	919.00	5.03%	1,673.00	5.02%	01-Apr-23	01-Apr-24
<b>Exclusive rights of burial (Conventional Graves)</b>										
Grave space measuring 9 feet by 4 feet	R	3,339.00	7,486.00	EXP	3,506.00	5.00%	7,860.00	5.00%	01-Apr-23	01-Apr-24
Grave space measuring 9 feet by 8 feet	R	5,680.00	12,984.00	EXP	5,964.00	5.00%	13,633.00	5.00%	01-Apr-23	01-Apr-24
<b>Exclusive rights of burial (Lawn Section Graves)</b>										
Grave space measuring 9 feet by 4 feet	R	2,373.00	5,016.00	EXP	2,492.00	5.01%	5,267.00	5.00%	01-Apr-23	01-Apr-24
Grave space measuring 9 feet by 8 feet	R	4,058.00	8,655.00	EXP	4,261.00	5.00%	9,088.00	5.00%	01-Apr-23	01-Apr-24
<b>Exclusive rights of burial (Bricked Grave or Vault)</b>										
Traditional grave space measuring 9 feet by 4 feet	R	2,840.00	6,491.00	EXP	2,982.00	5.00%	6,816.00	5.01%	01-Apr-23	01-Apr-24
Traditional grave space measuring 9 feet by 8 feet	R	5,681.00	12,984.00	EXP	5,965.00	5.00%	13,633.00	5.00%	01-Apr-23	01-Apr-24
Lawn section grave space measuring 9 feet by 4 feet	R	2,029.00	4,328.00	EXP	2,130.00	4.98%	4,544.00	4.99%	01-Apr-23	01-Apr-24
Lawn section grave space measuring 9 feet by 8 feet	R	4,058.00	8,655.00	EXP	4,261.00	5.00%	9,088.00	5.00%	01-Apr-23	01-Apr-24
<b>Lined Muslim Graves</b>										
For traditional uncoffined burial	R	3,043.00	5,590.00	EXP	3,195.00	5.00%	5,870.00	5.01%	01-Apr-23	01-Apr-24

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<b>Woodland Graves ( West Drayton Cemetery ) Special Regulations Apply</b>										
Gravespace measuring 9 feet by 4 feet	R	1,268.00	2,329.00	EXP	1,331.00	4.97%	2,445.00	4.98%	01-Apr-23	01-Apr-24
<b>17. Development Control</b>										
<b>Planning Fees - in addition to the statutory charges detailed on the Planning Portal</b>										
Pre Application Fees - Category A Development	M	14,400.00	N/A	STD	14,400.00	0.00%	N/A	N/A	01-Apr-22	
Pre Application Fees - Category B Development	M	10,800.00	N/A	STD	10,800.00	0.00%	N/A	N/A	01-Apr-22	
Pre Application Fees - Category C Development	M	7,200.00	N/A	STD	7,200.00	0.00%	N/A	N/A	01-Apr-22	
Pre Application Fees - Category D Development	M	3,000.00	N/A	STD	3,000.00	0.00%	N/A	N/A	01-Apr-22	
Pre Application Fees - Category E Development	M	1,200.00	N/A	STD	1,200.00	0.00%	N/A	N/A	01-Apr-22	
Pre Application Fees Householders - Minor Applications - Category F	M	480.00	N/A	STD	480.00	0.00%	N/A	N/A	01-Apr-22	
Follow up Meetings - Category A Development	M	7,200.00	N/A	STD	7,200.00	0.00%	N/A	N/A	01-Apr-22	
Follow up Meetings - Category B Development	M	5,400.00	N/A	STD	5,400.00	0.00%	N/A	N/A	01-Apr-22	
Follow up Meetings - Category C Development	M	3,600.00	N/A	STD	3,600.00	0.00%	N/A	N/A	01-Apr-22	
Follow up Meetings - Category D Development	M	1,500.00	N/A	STD	1,500.00	0.00%	N/A	N/A	01-Apr-22	
Follow up Meetings - Category E Development	M	600.00	N/A	STD	600.00	0.00%	N/A	N/A	01-Apr-22	
Follow up Meetings - Category F Development	M	240.00	N/A	STD	240.00	0.00%	N/A	N/A	01-Apr-22	
Deeds of Variation or Modification	M	275.00	N/A	EXP	275.00	0.00%	N/A	N/A	01-Apr-22	
Status of S106 Contributions	M	150.00	N/A	EXP	150.00	0.00%	N/A	N/A	01-Apr-22	
<b>Planning - Additional Other Charges</b>										
Copy TPO with A4 - A3 Plans	M	24.00	N/A	STD	24.00	0.00%	N/A	N/A	01-Apr-22	
General Photocopying / Printing including copies of letters, application forms, officer reports etc. (A4 size only)	M	0.25	N/A	STD	0.25	0.00%	N/A	N/A	01-Apr-22	
Copy Plans (Paper or Scanned) A3 Copy or Extract - Per Plan	M	6.00	N/A	STD	6.00	0.00%	N/A	N/A	01-Apr-22	
Copy Plans (Paper or Scanned) A2 -A10 - Per Plan	M	18.00	N/A	STD	18.00	0.00%	N/A	N/A	01-Apr-22	
Copy Plan (from Mvicrofilm) A3 Plan - Per Plan	M	18.00	N/A	STD	18.00	0.00%	N/A	N/A	01-Apr-22	
Copy Plan (from Mvicrofilm) A2-A10 Plan - Per Plan	M	30.00	N/A	STD	30.00	0.00%	N/A	N/A	01-Apr-22	
<b>General Permitted Development Order, The Town and Country Planning Regulations 2020</b>										
Class A - New dwellinghouses on Detached Block of Flats up to 50 units	M	334.00	N/A	STD	334.00	0.00%	N/A	0.00%	01-Oct-21	
Class A - New dwellinghouses on Detached Block of Flats 51+ units	M	16525 +100 each dwellinghouse over 50	N/A	STD	16525 +100 each dwellinghouse over 50	0.00%	N/A	0.00%	01-Oct-21	
<b>Minor Developments</b>										
Floorspace created no larger than 1000m2 or site no bigger than 1hectares	B	850.00	850.00	NB	850.00	0.00%	850.00	0.00%	01-Apr-11	
<b>Major Developments</b>										
Band A 1,000m2 to 10,000m2 or between 1 and 5 hectares	B	3,400.00	3,400.00	NB	3,400.00	0.00%	3,400.00	0.00%	01-Apr-11	
Band B 10,000m2 to 20,000m2 or between 5 and 10 hectares	B	6,800.00	6,800.00	NB	6,800.00	0.00%	6,800.00	0.00%	01-Apr-11	
Band C above 20,000m2 or above 10 hectares fee	B	18,000.00	18,000.00	NB	18,000.00	0.00%	18,000.00	0.00%	01-Apr-11	

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<b>18. Green Spaces Hall Hire Charges</b>										
<b>Meeting Hall Hire - Scale 1 (Haydon Hall)</b>										
Rooms 1, 3 + 5 Mon - Fri	B	51.90	54.60	EXP	54.50	5.01%	57.30	4.95%	01-Apr-23	01-Apr-24
Whole Hall Sat / Sun & Bank Holidays	B	75.10	79.20	EXP	78.90	5.06%	83.20	5.05%	01-Apr-23	01-Apr-24
Rooms 2 or 4 or 6 Mon - Fri	B	43.70	45.80	EXP	45.90	5.03%	48.10	5.02%	01-Apr-23	01-Apr-24
<b>Meeting Hall Hire - Scale 2</b>										
Rooms 1, 3 + 5 Mon - Fri	B	27.30	29.00	EXP	28.70	5.13%	30.50	5.17%	01-Apr-23	01-Apr-24
Whole Hall Sat / Sun & Bank Holidays	B	39.60	41.30	EXP	41.60	5.05%	43.40	5.08%	01-Apr-23	01-Apr-24
Rooms 2 or 4 or 6 Mon - Fri	B	21.80	22.10	EXP	22.90	5.05%	23.20	4.98%	01-Apr-23	01-Apr-24
<b>Cavendish Hall (Leased to Richtone Ltd - prices shown are the maximum that can be charged) - Scale 2</b>										
Ground floor hall Mon - Thurs	B	26.00	27.30	EXP	27.30	5.00%	28.70	5.13%	01-Apr-23	01-Apr-24
First floor hall Mon - Thurs	B	26.00	27.30	EXP	27.30	5.00%	28.70	5.13%	01-Apr-23	01-Apr-24
Upstairs small room Mon - Thurs	B	20.50	21.40	EXP	21.50	4.88%	22.50	5.14%	01-Apr-23	01-Apr-24
Ground floor hall Fri / Sat / Sun	B	36.90	38.90	EXP	38.70	4.88%	40.80	4.88%	01-Apr-23	01-Apr-24
First floor hall Fri / Sat / Sun	B	36.90	38.90	EXP	38.70	4.88%	40.80	4.88%	01-Apr-23	01-Apr-24
Upstairs small room Fri / Sat / Sun	B	21.80	23.30	EXP	22.90	5.05%	24.50	5.15%	01-Apr-23	01-Apr-24
<b>The Grange (Leased to Lido Catering Co Ltd - prices shown are the maximum that can be charged)</b>										
Large Room Mon - Thurs	B	21.80	22.80	EXP	22.90	5.05%	23.90	4.82%	01-Apr-23	01-Apr-24
Medium room Mon - Thurs	B	21.80	22.80	EXP	22.90	5.05%	23.90	4.82%	01-Apr-23	01-Apr-24
Small room Mon - Thurs	B	20.50	21.40	EXP	21.50	4.88%	22.50	5.14%	01-Apr-23	01-Apr-24
Large Room Fri / Sat / Sun	B	27.30	28.20	EXP	28.70	5.13%	29.60	4.96%	01-Apr-23	01-Apr-24
Medium Room Fri / Sat / Sun	B	27.30	28.20	EXP	28.70	5.13%	29.60	4.96%	01-Apr-23	01-Apr-24
Small Room Fri / Sat / Sun	B	21.80	22.80	EXP	22.90	5.05%	23.90	4.82%	01-Apr-23	01-Apr-24
<b>Kings College Pavilion - (Prices shown are the maximum that can be charged)</b>										
Small Room Mon - Thurs inc Friday until 4.40pm	B	15.20	16.10	EXP	16.00	5.26%	16.90	4.97%	01-Apr-23	01-Apr-24
Medium Room Mon - Thurs inc Friday until 4.40pm	B	15.20	16.10	EXP	16.00	5.26%	16.90	4.97%	01-Apr-23	01-Apr-24
Large Room Mon - Thurs inc Friday until 4.40pm	B	22.40	24.60	EXP	23.50	4.91%	25.80	4.88%	01-Apr-23	01-Apr-24
Small Room Fri after 4.30 / Sat / Sun	B	29.40	32.20	EXP	30.90	5.10%	33.80	4.97%	01-Apr-23	01-Apr-24
Medium Room Fri after 4.30 / Sat / Sun	B	29.40	32.20	EXP	30.90	5.10%	33.80	4.97%	01-Apr-23	01-Apr-24
Large Room Fri after 4.30 / Sat / Sun	B	43.40	47.60	EXP	45.60	5.07%	50.00	5.04%	01-Apr-23	01-Apr-24
<b>Commercial Events - These are guide prices and will be negotiated on an individual basis.</b>										
Commercial events / Operating Days	B	3,078.10	3,289.70	EXP	3,232.00	5.00%	3,454.20	5.00%	01-Apr-23	01-Apr-24
Commercial events / set up strip down days	B	512.50	547.40	EXP	538.10	5.00%	574.80	5.01%	01-Apr-23	01-Apr-24
Fairs & Circuses - Monday to Thursday	B	1,131.70	1,179.40	EXP	1,188.30	5.00%	1,238.40	5.00%	01-Apr-23	01-Apr-24
Fairs & Circuses - Friday, Saturday, Sunday & Bank Holidays	B	1,547.90	1,610.70	EXP	1,625.30	5.00%	1,691.20	5.00%	01-Apr-23	01-Apr-24
<b>Barra Hall Room Hire</b>										
Daytime room hire per hour (9am to 6pm) (concession for voluntary organisations)	M	41.00	41.00	STD	43.10	5.12%	43.10	5.12%	01-Apr-23	01-Apr-24
Daytime room hire per day (9am to 6pm) (concession for voluntary organisations)	M	204.80	204.80	STD	215.00	4.98%	215.00	4.98%	01-Apr-23	01-Apr-24
Evening room hire per hour (concession for voluntary organisations)	M	45.00	45.00	STD	47.30	5.11%	47.30	5.11%	01-Apr-23	01-Apr-24
Weekend room hire per hour (concession for voluntary organisations)	M	51.20	51.20	STD	53.80	5.08%	53.80	5.08%	01-Apr-23	01-Apr-24
Weekend room hire per day (9am to 6pm) (concession for voluntary organisations)	M	256.00	256.00	STD	268.80	5.00%	268.80	5.00%	01-Apr-23	01-Apr-24
Additional tea / coffee (per mug)	M	1.05	1.05	STD	1.10	4.76%	1.10	4.76%	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>19. Parks &amp; Open Spaces</b>										
<b>Football, Rugby, Hockey, Lacrosse &amp; Gaelic Football (pro rata per match)</b>										
Junior - Without changing facilities	R	23.90	26.80	EXP	25.10	5.02%	28.10	4.85%	01-Apr-23	01-Apr-24
Pitch hire	R	32.20	36.30	EXP	33.80	4.97%	38.10	4.96%	01-Apr-23	01-Apr-24
changing facilities	R	35.10	39.30	EXP	36.90	5.13%	41.30	5.09%	01-Apr-23	01-Apr-24
Class 1A Modern dressing accommodation with hot & cold showers	R	78.50	88.00	EXP	82.40	4.97%	92.40	5.00%	01-Apr-23	01-Apr-24
Class 111 Dressing accommodation	R	36.40	41.00	EXP	38.20	4.95%	43.10	5.12%	01-Apr-23	01-Apr-24
Class 1V Other grounds	R	45.10	49.00	EXP	47.40	5.10%	51.50	5.10%	01-Apr-23	01-Apr-24
Junior - Without changing facilities	R	25.20	28.30	EXP	26.50	5.16%	29.70	4.95%	01-Apr-23	01-Apr-24
<b>Bowls ( May to September )</b>										
<b>Clubs pay lump sum (mgt fee) to green spaces collect fees and season tickets themselves.</b>										
Green Fees (per hour) Adult	R	6.90	7.20	EXP	7.20	4.35%	7.60	5.56%	01-Apr-23	01-Apr-24
Green Fees (per hour) Senior Citizens and Children	R	5.50	5.60	EXP	5.80	5.45%	5.90	5.36%	01-Apr-23	01-Apr-24
Season Tickets Adult	R	152.90	160.30	EXP	160.50	4.97%	168.30	4.99%	01-Apr-23	01-Apr-24
Season Tickets Senior Citizens and Children	R	77.90	80.20	EXP	81.80	5.01%	84.20	4.99%	01-Apr-23	01-Apr-24
<b>Cricket (pro-rata per match)</b>										
Class 1A Modern dressing accommodation with hot & cold showers	R	140.00	157.00	EXP	147.00	5.00%	164.80	4.97%	01-Apr-23	01-Apr-24
Class 111 Dressing accommodation	R	91.00	102.00	EXP	95.50	4.95%	107.10	5.00%	01-Apr-23	01-Apr-24
Class 1V Other grounds	R	71.40	80.20	EXP	75.00	5.04%	84.20	4.99%	01-Apr-23	01-Apr-24
Class 1A Modern dressing accommodation with hot & cold showers	R	166.70	186.70	EXP	175.00	4.98%	196.00	4.98%	01-Apr-23	01-Apr-24
Class 1B Older dressing accommodation with hot & cold showers	R	154.10	172.60	EXP	161.80	5.00%	181.20	4.98%	01-Apr-23	01-Apr-24
Class 11 Dressing accommodation with washing facilities	R	120.40	134.90	EXP	126.40	4.98%	141.60	4.97%	01-Apr-23	01-Apr-24
Additional charge per match for seasonal or single lettings	R	22.40	25.10	EXP	23.50	4.91%	26.40	5.18%	01-Apr-23	01-Apr-24
<b>Letting of Open Space</b>										
Fund-raising events	B	0.00	0.00	EXP	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Charity events	B	0.00	0.00	EXP	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Events - profit making or commercial - min. hourly charge	B	137.20	142.60	EXP	144.10	5.03%	149.70	4.98%	01-Apr-23	01-Apr-24
Events - local community or non-profit making - min. hourly charge	B	22.40	N/A	EXP	23.50	4.91%	N/A	N/A	01-Apr-23	01-Apr-24
Sports days	B	30.80	33.80	EXP	32.30	4.87%	35.50	5.03%	01-Apr-23	01-Apr-24
Other events / minimum charge	B	71.40	76.30	EXP	75.00	5.04%	80.10	4.98%	01-Apr-23	01-Apr-24
Wedding photographs etc	R	73.30	76.30	EXP	77.00	5.05%	80.10	4.98%	01-Apr-23	01-Apr-24
<b>Fitness and training in parks</b>										
Single training session	B	61.50	68.30	STD	64.60	5.04%	71.70	4.98%	01-Apr-23	01-Apr-24
Annual licence <£6 per class or <6 sessions per week	B	668.90	744.00	STD	702.30	4.99%	781.20	5.00%	01-Apr-23	01-Apr-24
Annual licence <£11 per class or 7+ sessions per week	B	1,339.10	1,487.90	STD	1,406.10	5.00%	1,562.30	5.00%	01-Apr-23	01-Apr-24
Replacement ID card	B	27.00	27.00	STD	28.00	3.70%	28.00	3.70%	01-Apr-23	01-Apr-24
<b>Use of Camp Site - Mad Bess Wood ( Scout Groups etc)</b>										
0-29 persons per night	R	60.20	65.90	EXP	63.20	4.98%	69.20	5.01%	01-Apr-23	01-Apr-24
<b>Tennis Court Bookings (Gated court sites)</b>										
Per hour booking		6.85	6.85	EXP	7.20	5.11%	7.20	5.11%	01-Apr-23	01-Apr-24

TYPE  
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VAT STATUS  
STD-Standard  
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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>20. Arts Theatres</b>										
<b>Arts Theatres (Compass Theatre, Winston Churchill Theatre and Manor Farm)</b>										
<b>Community Rates</b>										
<b>Room Hire</b>										
Great Barn - Weekday Mon-Thu (Hour)	M	83.30	110.70	STD	87.50	5.04%	116.20	4.97%	01-Apr-23	01-Apr-24
Great Barn - Weekday Mon-Thur (Hour)(Concessionary)	C	37.60	N/A	STD	39.50	5.05%	N/A	N/A	01-Apr-23	01-Apr-24
Great Barn - Fri, Sat, Sun (Hour)	M	116.10	152.90	STD	121.90	5.00%	160.50	4.97%	01-Apr-23	01-Apr-24
Great Barn - Fri, Sat, Sun (Hour)(Concessionary)	C	54.00	N/A	STD	56.70	5.00%	N/A	N/A	01-Apr-23	01-Apr-24
Manor Farm Courtyard (Performance) (Hour)	M	49.10	63.40	STD	51.60	5.09%	66.60	5.05%	01-Apr-23	01-Apr-24
Manor Farm Courtyard (Performance) (Hour)(Concessionary)	C	29.40	N/A	STD	30.90	5.10%	N/A	N/A	01-Apr-23	01-Apr-24
Stables, Mon-Thu	M	21.80	26.70	EXP	22.90	5.05%	28.00	4.87%	01-Apr-23	01-Apr-24
Stables, Mon-Thu (Concessionary)	C	13.00	N/A	EXP	13.70	5.38%	N/A	N/A	01-Apr-23	01-Apr-24
Stables: Fri, Sat, Sun, Bank Hol	M	31.50	38.20	EXP	33.10	5.08%	40.10	4.97%	01-Apr-23	01-Apr-24
Stables: Fri Sat, Sun, Bank Hol(Concessionary)	C	18.50	N/A	EXP	19.40	4.86%	N/A	N/A	01-Apr-23	01-Apr-24
MF Community Hut, Mon-Thu	M	10.30	16.40	EXP	10.80	4.85%	17.20	4.88%	01-Apr-23	01-Apr-24
MF Community Hut, Fri, Sat, Sun, Bank Hol	M	11.60	19.80	EXP	12.20	5.17%	20.80	5.05%	01-Apr-23	01-Apr-24
Cow Byre Week Exhibition (Sun-Sat, opening hours 9-5)	M	75.10	101.00	EXP	78.90	5.06%	106.10	5.05%	01-Apr-23	01-Apr-24
Cow Byre Week Exhibition + Private Views (Sun-Sat, opening hours 9-5 + 2 evening private views)	M	117.40	138.60	EXP	123.30	5.03%	145.50	4.98%	01-Apr-23	01-Apr-24
Long Room, Manor Farm House Room (weekday)	M	20.50	23.90	EXP	21.50	4.88%	25.10	5.02%	01-Apr-23	01-Apr-24
Long Room, Manor Farm House Room (weekday) (concessionary)	C	12.30	N/A	EXP	12.90	4.88%	N/A	N/A	01-Apr-23	01-Apr-24
Long Room, Manor Farm House Room (weekend)	M	24.60	28.00	EXP	25.80	4.88%	29.40	5.00%	01-Apr-23	01-Apr-24
Long Room, Manor Farm House Room (weekend) (concessionary)	C	14.30	N/A	EXP	15.00	4.90%	N/A	N/A	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekday)	M	17.00	19.10	EXP	17.90	5.29%	20.10	5.24%	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekday) (concessionary)	C	10.30	N/A	EXP	10.80	4.85%	N/A	N/A	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekend)	M	20.50	23.90	EXP	21.50	4.88%	25.10	5.02%	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekend) (concessionary)	C	13.00	N/A	EXP	13.70	5.38%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Cafe Bar (weekday)	M	12.30	13.70	EXP	12.90	4.88%	14.40	5.11%	01-Apr-23	01-Apr-24
Compass Cafe Bar (weekday) (concessionary)	C	7.50	N/A	EXP	7.90	5.33%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Cafe Bar (weekend)	M	15.10	17.00	EXP	15.90	5.30%	17.90	5.29%	01-Apr-23	01-Apr-24
Compass Cafe Bar (weekend) (concessionary)	C	9.60	N/A	EXP	10.10	5.21%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Studio (weekday)	M	17.00	19.80	EXP	17.90	5.29%	20.80	5.05%	01-Apr-23	01-Apr-24
Compass Studio (weekday) (concessionary)	C	10.30	N/A	EXP	10.80	4.85%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Studio (weekend)	M	27.30	32.10	EXP	28.70	5.13%	33.70	4.98%	01-Apr-23	01-Apr-24
Compass Studio (weekend) (concessionary)	C	16.40	N/A	EXP	17.20	4.88%	N/A	N/A	01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekday)	M	15.70	17.80	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekday) (concessionary)	C	9.60	N/A	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekend)	M	20.50	24.60	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekend) (concessionary)	C	12.30	N/A	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Garden (weekday)	M	7.50	8.80	EXP	7.90	5.33%	9.20	4.55%	01-Apr-23	01-Apr-24
Garden (weekend)	M	9.60	10.90	EXP	10.10	5.21%	11.40	4.59%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Rooms (frequent use)</b>										
Stables, Mon-Thu	M	20.50	26.70	EXP	21.50	4.88%	28.00	4.87%	01-Apr-23	01-Apr-24
Stables: Fri, Sat, Sun, Bank Hol	M	29.40	38.20	EXP	30.90	5.10%	40.10	4.97%	01-Apr-23	01-Apr-24
Long Room (weekday)	M	19.80	25.20	EXP	20.80	5.05%	26.50	5.16%	01-Apr-23	01-Apr-24
Long Room (weekend)	M	23.30	28.70	EXP	24.50	5.15%	30.10	4.88%	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekday)	M	15.70	19.80	EXP	16.50	5.10%	20.80	5.05%	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekend)	M	19.10	24.60	EXP	20.10	5.24%	25.80	4.88%	01-Apr-23	01-Apr-24
Studio (weekday)	M	16.40	19.80	EXP	17.20	4.88%	20.80	5.05%	01-Apr-23	01-Apr-24
Studio (weekend)	M	26.00	32.10	EXP	27.30	5.00%	33.70	4.98%	01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekday)	M	14.30	17.80	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekend)	M	19.10	23.90	EXP	Delete		Delete		01-Apr-23	01-Apr-24
<b>Theatre Spaces</b>										
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays)	M	82.50	116.70	STD	86.60	4.97%	122.50	4.97%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays)(Concessionary)	C	49.80	N/A	STD	52.30	5.02%	N/A	N/A	01-Apr-23	01-Apr-24
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend)	M	150.20	215.70	STD	157.70	4.99%	226.50	5.01%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend)(Concessionary)	C	90.10	N/A	STD	94.60	4.99%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Theatre Stage, Auditorium, Dressing Rooms (weekdays)	M	73.70	92.20	STD	77.40	5.02%	96.80	4.99%	01-Apr-23	01-Apr-24
Compass Theatre Stage, Auditorium, Dressing Rooms (weekdays) concessionary	C	44.30	N/A	STD	46.50	4.97%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Theatre Stage, Auditorium, Dressing Rooms (weekend)	M	84.00	106.50	STD	88.20	5.00%	111.80	4.98%	01-Apr-23	01-Apr-24
Compass Theatre Stage, Auditorium, Dressing Rooms (weekend) concessionary	C	50.60	N/A	STD	53.10	4.94%	N/A	N/A	01-Apr-23	01-Apr-24
Open Air Theatre Barra Hall Park (Weekday - unstaffed)	M	21.80	27.30	STD	22.90	5.05%	28.70	5.13%	01-Apr-23	01-Apr-24
Open Air Theatre Barra Hall Park (Weekday - unstaffed) (concessionary)	C	13.00	N/A	STD	13.70	5.38%	N/A	N/A	01-Apr-23	01-Apr-24
Open Air Theatre Barra Hall Park (Weekend - unstaffed)	M	27.30	34.20	STD	28.70	5.13%	35.90	4.97%	01-Apr-23	01-Apr-24
Open Air Theatre Barra Hall Park (Weekend - unstaffed) (concessionary)	C	16.40	N/A	STD	17.20	4.88%	N/A	N/A	01-Apr-23	01-Apr-24
Performances in Cafe Bar, Studio, Compass Garden, Southlands Gardens, Manor Farm Grounds, Long Room, Stables (weekday)	M	17.80	24.60	STD	18.70	5.06%	25.80	4.88%	01-Apr-23	01-Apr-24
Performances in Cafe Bar, Studio, Compass Garden, Southlands Gardens, Manor Farm Grounds, Long Room, Stables (weekday) (concessionary)	C	10.90	N/A	STD	11.40	4.59%	N/A	N/A	01-Apr-23	01-Apr-24
Performances in Cafe Bar, Studio, Compass Garden, Southlands Gardens, Manor Farm Grounds, Long Room, Stables (weekend)	M	22.50	30.70	STD	23.60	4.89%	32.20	4.89%	01-Apr-23	01-Apr-24
Performances in Cafe Bar, Studio, Compass Garden, Southlands Gardens, Manor Farm Grounds, Long Room, Stables (weekend) (concessionary)	C	13.70	N/A	STD	14.40	5.11%	N/A	N/A	01-Apr-23	01-Apr-24
Great Barn - Weekdays	M	88.00	115.30	STD	92.40	5.00%	121.10	5.03%	01-Apr-23	01-Apr-24
Great Barn - Weekends	M	109.20	143.40	STD	114.70	5.04%	150.60	5.02%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Lounge only	M	38.90	53.30	STD	40.80	4.88%	56.00	5.07%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Lounge only(Concessionary)	C	23.30	N/A	STD	24.50	5.15%	N/A	N/A	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
<b>Theatre rates - bulk discount, where booking in excess of 30 hours</b>										
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays)	M	54.60	68.90	STD	57.30	4.95%	72.30	4.93%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays) (Concessionary)	C	32.80	N/A	STD	34.40	4.88%	N/A	N/A	01-Apr-23	01-Apr-24
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend)	M	60.70	76.40	STD	63.70	4.94%	80.20	4.97%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend) (Concessionary)	C	36.10	N/A	STD	37.90	4.99%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Stage, Auditorium, Dressing Rooms (weekdays)	M	51.20	64.90	STD	53.80	5.08%	68.10	4.93%	01-Apr-23	01-Apr-24
Compass Stage, Auditorium, Dressing Rooms (weekdays) (concessionary)	C	30.70	N/A	STD	32.20	4.89%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Stage, Auditorium, Dressing Rooms (weekend)	M	56.70	71.60	STD	59.50	4.94%	75.20	5.03%	01-Apr-23	01-Apr-24
Compass Stage, Auditorium, Dressing Rooms (weekend) (concessionary)	C	34.20	N/A	STD	35.90	4.97%	N/A	N/A	01-Apr-23	01-Apr-24
Compass Auditorium Non-Performance Use	M	37.60	47.10	STD	39.50	5.05%	49.50	5.10%	01-Apr-23	01-Apr-24
Compass Auditorium Non-Performance Use (concessionary)	C	22.50	N/A	STD	23.60	4.89%	N/A	N/A	01-Apr-23	01-Apr-24
Excess Hire Charge	M	143.40	163.80	STD	150.60	5.02%	172.00	5.01%	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Theatrical Equipment Hire - General</b>										
<b>Projectors</b>										
Bright HD Projector - Day	M	150.20	163.80	STD	157.70	4.99%	172.00	5.01%	01-Apr-23	01-Apr-24
Bright HD Projector - Week	M	327.60	361.80	STD	344.00	5.01%	379.90	5.00%	01-Apr-23	01-Apr-24
<b>Sound</b>										
Radio Mic (hand held) - Day	M	13.70	13.70	STD	14.40	5.11%	14.40	5.11%	01-Apr-23	01-Apr-24
Radio Mic (hand held) - Week	M	54.60	54.60	STD	57.30	4.95%	57.30	4.95%	01-Apr-23	01-Apr-24
Radio Mic (lapel) - Day	M	20.50	20.50	STD	21.50	4.88%	21.50	4.88%	01-Apr-23	01-Apr-24
Radio Mic (lapel) - Week	M	68.30	68.30	STD	71.70	4.98%	71.70	4.98%	01-Apr-23	01-Apr-24
Vocal Mics - Day	M	13.70	13.70	STD	14.40	5.11%	14.40	5.11%	01-Apr-23	01-Apr-24
<b>Lighting and FX (fixed charges for any hire period of 1 to 7 days)</b>										
FREE Lighting and FX - Follow Spots, dimmers, other selected stock	M	0.00	0.00	STD	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Band 10 Lighting and FX - Pyro box, UV Lights, Strobe Light, Mirror Ball	M	13.70	13.70	STD	14.40	5.11%	14.40	5.11%	01-Apr-23	01-Apr-24
Band 20 Lighting and FX - Set of 4 Birdies	M	27.30	27.30	STD	28.70	5.13%	28.70	5.13%	01-Apr-23	01-Apr-24
Band 30 Lighting and FX	M	41.00	41.00	STD	43.10	5.12%	43.10	5.12%	01-Apr-23	01-Apr-24
Band 40 Lighting and FX - ROBE Moving Spot (Each), Colour Scroller (Up to 4 inc PSU)	M	54.60	54.60	STD	57.30	4.95%	57.30	4.95%	01-Apr-23	01-Apr-24
Band 50 Lighting and FX	M	68.30	68.30	STD	71.70	4.98%	71.70	4.98%	01-Apr-23	01-Apr-24
Band 70 Lighting and FX	M	95.50	95.50	STD	100.30	5.03%	100.30	5.03%	01-Apr-23	01-Apr-24
Consumables	M	POA	POA	STD	POA	N/A	POA	N/A	01-Apr-23	01-Apr-24
Portable Video / Data Projector & Screen	M	102.40	122.90	STD	107.50	4.98%	129.00	4.96%	01-Apr-23	01-Apr-24
Flip Chart and one set of Pens	M	13.70	20.50	STD	Delete		Delete		01-Apr-23	01-Apr-24
Replacement Pens	M	20.50	27.30	STD	Delete		Delete		01-Apr-23	01-Apr-24
Photocopying - Per A 4 Sheet	M	0.65	0.65	STD	0.68	4.62%	0.68	4.62%	01-Apr-23	01-Apr-24
<b>Box Office Charges - Community</b>										
Quarterly Season Brochure: 1/3 page entry	M	122.90	150.20	STD	129.00	4.96%	157.70	4.99%	01-Apr-23	01-Apr-24
Quarterly Season Brochure: 1/3 page entry (concessionary)	C	75.10	N/A	STD	78.90	5.06%	N/A	N/A	01-Apr-23	01-Apr-24
Minimum Commission per ticket (Compass Sales only)	M	0.65	1.45	STD	0.70	7.69%	1.50	3.45%	01-Apr-23	01-Apr-24
PRS Minimum Fee (plays)	M	13.65	27.30	STD	14.35	5.13%	28.65	4.95%	01-Apr-23	01-Apr-24
PRS Minimum Fee (concerts)	M	34.20	54.60	STD	35.90	4.97%	57.30	4.95%	01-Apr-23	01-Apr-24
PRS Minimum Fee (concerts) (concessionary)	C	20.50	N/A	STD	21.50	4.88%	N/A	N/A	01-Apr-23	01-Apr-24
Ticket print for own sales	M	0.40	0.70	STD	0.40	0.00%	0.70	0.00%	01-Apr-22	01-Apr-24
Solus advertising	M	POA	POA	STD	POA	N/A	POA	N/A	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Generic Hillingdon Theatres and Manor Farm Charges</b>										
Weekday Technical Support (mandatory for all shows with tech requirements)	M	20.50	24.60	STD	21.50	4.88%	25.80	4.88%	01-Apr-23	01-Apr-24
Weekend / Bank Holiday Technical Support (mandatory for all shows with tech requirements)	M	26.00	30.00	STD	27.30	5.00%	31.50	5.00%	01-Apr-23	01-Apr-24
All Shows: Ushers (hourly)	M	8.20	15.10	STD	8.60	4.88%	15.85	4.97%	01-Apr-23	01-Apr-24
Duty Manager (Mon-Fri)	M	20.50	24.60	STD	21.50	4.88%	25.80	4.88%	01-Apr-23	01-Apr-24
Duty Manager (Sat, Sun, Bank Holidays)	M	26.00	30.00	STD	27.30	5.00%	31.50	5.00%	01-Apr-23	01-Apr-24
Deposit: Entire week	M	POA	POA	EXP	POA	N/A	POA	N/A	01-Apr-23	01-Apr-24
Deposit: All other Bookings	M	POA	POA	EXP	POA	N/A	POA	N/A	01-Apr-23	01-Apr-24
Corkage per bottle (Compass Theatre)	M	6.90	6.90	STD	7.25	5.07%	7.25	5.07%	01-Apr-23	01-Apr-24
Cleaning Charge	M	136.50	218.40	STD	143.30	4.98%	229.30	4.99%	01-Apr-23	01-Apr-24
Workshop Storage - Weekly	M	79.40	95.50	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Costume Hire – Adult - Week	M	20.50	20.50	EXP	21.50	4.88%	21.50	4.88%	01-Apr-23	01-Apr-24
Costume Hire – Child – Week	M	13.65	13.65	EXP	14.35	5.13%	14.35	5.13%	01-Apr-23	01-Apr-24
<b>Box Office Fees - Generic / All Hirers</b>										
Hillingdon Arts Membership	M	21.80	36.90	STD	22.90	5.05%	38.70	4.88%	01-Apr-23	01-Apr-24
Sponsor-a-Seat Deal (5 years)	M	177.50	177.50	STD	186.40	5.01%	186.40	5.01%	01-Apr-23	01-Apr-24
Box Office Commission %	M	0.10	0.15	STD	0.10	0.00%	0.15	0.00%	01-Apr-17	
Box Office Commission % (concessionary)	M	0.03	N/A	STD	0.03	0.00%	N/A	N/A	01-Apr-15	
Art Sales Commission %	M	0.20	0.26	EXP	0.20	0.00%	0.27	3.85%	01-Apr-15	
<b>Social and Commercial Rates</b>										
<b>Eastcote House</b>										
Eastcote House Stables - Weekday (Hour)	M	22.40	24.60	STD	23.50	4.91%	25.80	4.88%	01-Apr-23	01-Apr-24
Eastcote House Stables - Weekend (Hour)	M	43.40	47.60	STD	45.60	5.07%	50.00	5.04%	01-Apr-23	01-Apr-24
<b>Duck Pond Market</b>										
Duck Pond Market (per Stall)	M	12.00	12.00	STD	12.60	5.00%	12.60	5.00%	01-Apr-23	01-Apr-24
<b>Manor Farm</b>										
Stables, Mon-Thu	M	41.00	50.60	STD	43.10	5.12%	53.10	4.94%	01-Apr-23	01-Apr-24
Stables, Fri, Sat, Sun, Bank Hol	M	53.30	64.20	STD	56.00	5.07%	67.40	4.98%	01-Apr-23	01-Apr-24
MF Community Hut, Mon-Thur	M	34.80	43.70	EXP	36.50	4.89%	45.90	5.03%	01-Apr-23	01-Apr-24
MF Community Hut, Fri, Sat, Sun, Bank Hol	M	45.80	56.00	EXP	48.10	5.02%	58.80	5.00%	01-Apr-23	01-Apr-24
Long Room, Provosts Parlour / Chamber (weekday)	M	30.00	35.50	EXP	31.50	5.00%	37.30	5.07%	01-Apr-23	01-Apr-24
Long Room, Provosts Parlour / Chamber (weekend)	M	34.80	41.00	EXP	36.50	4.89%	43.10	5.12%	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekday)	M	24.60	27.30	EXP	25.80	4.88%	28.70	5.13%	01-Apr-23	01-Apr-24
Oak, Tate, Drawing Rooms (weekend)	M	29.40	34.20	EXP	30.90	5.10%	35.90	4.97%	01-Apr-23	01-Apr-24
Cafe Bar (weekday)	M	25.20	28.75	EXP	26.45	4.96%	30.20	5.04%	01-Apr-23	01-Apr-24
Cafe Bar (weekend)	M	30.70	35.50	EXP	32.20	4.89%	37.30	5.07%	01-Apr-23	01-Apr-24
Studio (weekday)	M	24.60	27.30	EXP	25.80	4.88%	28.70	5.13%	01-Apr-23	01-Apr-24
Studio (weekend)	M	39.60	45.10	EXP	41.60	5.05%	47.40	5.10%	01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekday)	M	22.50	24.60	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Blue, Green, Hilliard Rooms (weekend)	M	29.40	34.20	EXP	Delete		Delete		01-Apr-23	01-Apr-24
Garden (weekday)	M	10.90	12.35	EXP	11.45	5.05%	12.95	4.86%	01-Apr-23	01-Apr-24
Garden (weekend)	M	13.00	15.10	EXP	13.70	5.38%	15.90	5.30%	01-Apr-23	01-Apr-24
Great Barn, Mon to Thurs	M	182.00	224.00	STD	191.00	4.95%	235.20	5.00%	01-Apr-23	01-Apr-24
Great Barn, Fri to Sun	M	242.00	313.00	STD	254.00	4.96%	328.70	5.02%	01-Apr-23	01-Apr-24
Southlands Arts Centre Grounds - unstaffed, per day use	M	286.70	430.00	EXP	301.00	4.99%	451.50	5.00%	01-Apr-23	01-Apr-24

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VAT STATUS  
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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Manor Farm Social - Block Bookings (Weddings and Celebrations - new all inclusive price, with Duty Staff charges - previously charged separately)</b>										
Mon to Thurs 10:00 to 14:00 or 15:00 to 19:00	M	885.20	1,098.00	STD	885.20	0.00%	1,098.00	0.00%	01-Apr-23	01-Apr-24
Fri to Sun 10:00 to 14:00 or 15:00 to 19:00	M	1,054.80	1,267.20	STD	1,054.80	0.00%	1,054.80	-16.76%	01-Apr-23	01-Apr-24
Mon to Thurs: 10:00 to 23:00	M	2,184.00	2,689.00	STD	2,293.00	4.99%	2,823.50	5.00%	01-Apr-23	01-Apr-24
Fri to Sun: 10:00 to 23:00	M	2,907.50	3,754.00	STD	3,053.00	5.00%	3,941.50	4.99%	01-Apr-23	01-Apr-24
<b>Theatre Spaces</b>										
Winston Churchill Theatre Lounge only	M	95.50	116.00	STD	100.50	5.24%	122.00	5.17%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Auditorium and Lounge - Mon to Thu	M	109.00	150.00	STD	114.50	5.05%	157.50	5.00%	01-Apr-23	01-Apr-24
Winston Churchill Theatre Auditorium and Lounge - Sat, Sun, Bank Hol	M	164.00	232.00	STD	172.00	4.88%	243.50	4.96%	01-Apr-23	01-Apr-24
Compass Theatre (Mon-Thu)	M	68.25	88.80	STD	71.65	4.98%	93.25	5.01%	01-Apr-23	01-Apr-24
Compass Theatre (Fri-Sun, bank holidays)	M	81.90	102.45	STD	86.00	5.01%	107.55	4.98%	01-Apr-23	01-Apr-24
Compass Theatre Non-Performance Use	M	54.60	75.15	STD	57.35	5.04%	78.90	4.99%	01-Apr-23	01-Apr-24
<b>Staff Charges</b>										
All Shows: Weekday Technical Support (mandatory for all shows with tech requirements)	M	26.00	33.00	STD	27.50	5.77%	34.50	4.55%	01-Apr-23	01-Apr-24
All Shows: Weekend / Bank Holiday Technical Support (mandatory for all shows with tech requirements)	M	31.50	39.60	STD	33.10	5.08%	41.60	5.05%	01-Apr-23	01-Apr-24
Weekday Duty Manager	M	26.00	32.80	STD	27.30	5.00%	34.40	4.88%	01-Apr-23	01-Apr-24
Weekend / Bank Holiday Duty Manager	M	31.50	39.60	STD	33.10	5.08%	41.60	5.05%	01-Apr-23	01-Apr-24
<b>B) Box Office Charges (Commercial, Social, Charity)</b>										
Minimum Commission per ticket	M	1.35	2.10	STD	1.40	3.70%	2.20	4.76%	01-Apr-23	01-Apr-24
Under 25's discount - Compass and Winston	M			STD	tbc	NEW	tbc	NEW		
PRS Minimum Fee (plays)	M	13.65	27.30	STD	14.35	5.13%	28.65	4.95%	01-Apr-23	01-Apr-24
PRS Minimum Fee (concerts)	M	40.95	68.25	STD	43.00	5.01%	71.65	4.98%	01-Apr-23	01-Apr-24
Penalty Overrun Rate	M	232.00	327.50	STD	243.50	4.96%	344.00	5.04%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>21. Battle of Britain Bunker Fees</b>										
<b>Admission Fees - Visitor Centre only</b>										
Adults (16 years to 64 years)	R	3.50	7.00	STD	3.50	0.00%	7.00	0.00%	01-Apr-23	
Adults (65 years +)	R	2.75	5.50	STD	2.75	0.00%	5.50	0.00%	01-Apr-23	
Young People (Under 16 years) including organised school groups, teachers to pay the adult fee)	R	Free	Free	STD	Free	N/A	Free	N/A	01-Mar-18	
Serving Military personnel	R	Free	Free	STD	3.50	N/A	3.50	N/A	01-Mar-18	01-Apr-24
Blue light	R				3.50	NEW	3.50	NEW		01-Apr-24
Student	R				3.50	NEW	3.50	NEW		01-Apr-24
<b>Admission Fees for Visitor Centre &amp; Guided Tours of the Bunker</b>										
Adults (16 years to 64 years)	R	6.00	12.00	STD	6.00	0.00%	12.00	0.00%	01-Apr-23	
Adults (65 years +)	R	4.75	9.50	STD	4.75	0.00%	9.50	0.00%	01-Apr-23	
Young People (Under 16 years) including organised school groups, teachers to pay the adult fee)	R	Free	Free	STD	Free	N/A	Free	N/A	01-Mar-18	
Serving Military personnel	R	Free	Free	STD	6.00	N/A	6.00	N/A	01-Mar-18	01-Apr-24
Blue light	R				6.00	NEW	6.00	NEW		01-Apr-24
Student	R				6.00	NEW	6.00	NEW		01-Apr-24
<b>Admission Fees for Visitor Centre &amp; Non-Guided Tours of the Bunker</b>										
Adults (16 years to 64 years)	R	4.50	9.00	STD	4.50	0.00%	9.00	0.00%	01-Apr-23	
Adults (65 years +)	R	3.50	7.00	STD	3.50	0.00%	7.00	0.00%	01-Apr-23	
Young People (Under 16 years) including organised school groups, teachers to pay the adult fee)	R	Free	Free	STD	Free	N/A	Free	N/A	01-Mar-18	
Serving Military personnel	R	Free	Free	STD	6.00	N/A	6.00	N/A	01-Mar-18	01-Apr-24
Blue light	R				6.00	NEW	6.00	NEW		01-Apr-24
Student	R				6.00	NEW	6.00	NEW		01-Apr-24
<b>Visitor Centre</b>										
Meeting Room (up to 40 People) per Hour	B	65.00	68.25	STD	65.00	0.00%	71.65	4.98%	01-Apr-23	
Lecture Theatre (up to 95 people) per Half Day	B	520.00	546.00	STD	520.00	0.00%	573.30	5.00%	01-Apr-23	
Exhibition Hall (up to 200 people, only available evenings) per Evening	B	1,300.00	1,365.00	STD	1,300.00	0.00%	1,435.00	5.13%	01-Apr-23	
Entire Visitor Centre (up to 200 people, only available evenings) per Evening	B	1,950.00	2,050.00	STD	1,950.00	0.00%	2,155.00	5.12%	01-Apr-23	
<b>Bunker</b>										
Bunker meeting room (up to 20 people) per Hour	B	65.00	68.25	STD	65.00	0.00%	71.65	4.98%	01-Apr-23	
<b>Grounds</b>										
Gardens per Hour	B	65.00	68.25	STD	65.00	0.00%	71.65	4.98%	01-Apr-23	
Entire site (Gardens, Bunker and Visitor Centre) per Evening	B	2,600.00	2,730.00	STD	2,600.00	0.00%	2,866.50	5.00%	01-Apr-23	
<b>Membership Fees - Standard (Hurricane)</b>										
Adult Up to 4 Children Free	B	34.15	34.15	STD	38.00	11.27%	50.00	46.41%	01-Apr-23	01-Apr-24
Joint	B	Delete	Delete		Delete		Delete			
Over 65 Up to 4 Children Free	B	27.30	27.30	STD	30.50	11.72%	40.00	46.52%	01-Apr-23	01-Apr-24
Military Up to 4 Children Free	B	27.30	27.30	STD	38.00	39.19%	38.00	39.19%	01-Apr-23	01-Apr-24
Blue light Up to 4 Children Free	R				38.00	NEW	38.00			
Student Up to 4 Children Free	R				38.00	NEW	38.00			
Family (2 adults up to 6 children)	B	54.60	54.60	STD	57.35	5.04%	57.35	5.04%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Membership Fees - Premium (Spitfire)</b>										
Adult	B	Delete	Delete		Delete		Delete			
Joint	B	Delete	Delete		Delete		Delete			
Over 65	B	Delete	Delete		Delete		Delete			
Military	B	Delete	Delete		Delete		Delete			
Family (2 adults up to 6 children)	B	Delete	Delete		Delete		Delete			
<b>Membership Fees - Corporate</b>										
Corporate	B	682.50	682.50	STD	716.65	5.00%	716.65	5.00%	01-Apr-23	01-Apr-24
<b>Education Fees</b>										
School / Uniform Group session	B	50.00	100.00	STD	65.00	30.00%	110.00	10.00%	01-Apr-23	01-Apr-24
Virtual Learning	B	50.00	100.00	STD	65.00	30.00%	110.00	10.00%	01-Apr-23	01-Apr-24
<b>Extras/Special Arrangements:</b>										
Private tour of the Bunker (up to 40 people)	B	360.00	402.70	STD	390.00	8.33%	390.00	-3.15%	01-Apr-23	01-Apr-24
Name Plaque	B	273.00	273.00	STD	286.65	5.00%	286.65	5.00%	01-Apr-23	01-Apr-24
Catering	B	POA	POA	STD	POA	N/A	POA	N/A	01-Mar-18	
Equipment hire (e.g. AV equipment)	B	POA	POA	STD	POA	N/A	POA	N/A	01-Mar-18	
<b>22. Land Charges</b>										
<b>Search Fees</b>										
Full Standard Search(Residential and Commercial)	M	180.00	180.00	M	180.00	0.00%	180.00	0.00%	01-Apr-22	
Official certificate of search (Form LLC1) only	M	60.00	60.00	NB	60.00	0.00%	60.00	0.00%	01-Apr-22	
Official certificate of search (Form CON29) only	M	120.00	120.00	STD	120.00	0.00%	120.00	0.00%	01-Apr-22	
CON290 Optional enquires (each)	M	54.00	54.00	STD	54.00	0.00%	54.00	0.00%	01-Apr-22	
Additional Parcel of Land on LLC1	M	45.00	45.00	NB	45.00	0.00%	45.00	0.00%	01-Apr-22	
Additional Parcel of Land on CON29	M	54.00	54.00	STD	54.00	0.00%	54.00	0.00%	01-Apr-22	
Personal Search	M	Free	Free	NB	Free	0.00%	Free	0.00%	01-Apr-19	
<b>23. Music Service</b>										
<b>Music Service (termly charge)</b>										
Standard tuition	R	103.75	N/A	EXP	108.95	5.01%	N/A	N/A	01-Apr-23	01-Apr-24
Advanced tuition plus Music School	R	348.15	436.80	EXP	365.55	5.00%	458.65	5.00%	01-Apr-23	01-Apr-24
Music School only	R	104.00	117.00	EXP	109.20	5.00%	122.85	5.00%	01-Apr-23	01-Apr-24
Weekday music school or Choir Only	R	45.10	65.00	EXP	47.35	4.99%	68.25	5.00%	01-Apr-23	01-Apr-24
Use of Instrument	R	29.50	34.15	EXP	31.00	5.08%	35.85	4.98%	01-Apr-23	01-Apr-24
<b>Music Service (concession)</b>										
Standard tuition layer 2 (NEW)	R	63.05	N/A	EXP	66.20	5.00%	N/A	N/A	01-Apr-23	01-Apr-24
Standard tuition layer 1	R	22.25	N/A	EXP	23.35	4.94%	N/A	N/A	01-Apr-23	01-Apr-24
Advanced tuition plus Music School layer 2 (NEW)	R	196.55	N/A	EXP	206.40	5.01%	N/A	N/A	01-Apr-23	01-Apr-24
Advanced tuition plus Music School layer 1	R	65.50	N/A	EXP	68.80	5.04%	N/A	N/A	01-Apr-23	01-Apr-24
Music School only layer 2 (NEW)	R	57.35	N/A	EXP	60.20	4.97%	N/A	N/A	01-Apr-23	01-Apr-24
Music School only layer 1	R	20.55	N/A	EXP	21.60	5.11%	N/A	N/A	01-Apr-23	01-Apr-24
Weekday music school or Choir Only layer 1	R	12.75	N/A	EXP	13.40	5.10%	N/A	N/A	01-Apr-23	01-Apr-24
Use of Instrument layer 2 (NEW)	R	19.65	N/A	EXP	20.65	5.09%	N/A	N/A	01-Apr-23	01-Apr-24
Use of Instrument layer 1	R	9.60	N/A	EXP	10.10	5.21%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Music Service (Schools Charges)</b>										
Hourly Charge for School Projects	S	N/A	54.60	NB	N/A	N/A	57.35	5.04%	01-Apr-22	
Hourly Charge for School Projects (to Academies)	S	N/A	68.25	STD	N/A	N/A	71.65	4.98%	01-Apr-22	
Whole Class Ensemble Tuition (Afternoon Standard Price)	S	477.75	N/A	EXP	501.65	5.00%	N/A	N/A	01-Apr-23	01-Apr-24

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<b>24. Imported Food Unit</b>										
<b>Products of animal origin - CHED-P</b>										
0 to 100kg per CHED-P	B	83.00	83.00	NB	83.00	0.00%	83.00	0.00%	01-Apr-23	
101 to 1,000kg per CHED-P	B	138.00	138.00	NB	138.00	0.00%	138.00	0.00%	01-Apr-23	
1,001 to 5,000kg per CHED-P	B	198.00	198.00	NB	198.00	0.00%	198.00	0.00%	01-Apr-23	
5001kg to 15,000kg per CHED-P	B	242.00	242.00	NB	242.00	0.00%	242.00	0.00%	01-Apr-23	
15,001Kg to 46,000kg per CHED-P	B	440.00	440.00	NB	440.00	0.00%	440.00	0.00%	01-Apr-23	
Above 46,000kg per CHED-P	B	440.00	440.00	NB	440.00	0.00%	440.00	0.00%	01-Apr-23	
<b>Products of animal origin - Originating from New Zealand</b>										
0 to 100kg per CHED-P	B	64.00	64.00	NB	64.00	0.00%	64.00	0.00%	01-Apr-23	
101 to 1,000kg per CHED-P	B	107.00	107.00	NB	107.00	0.00%	107.00	0.00%	01-Apr-23	
1,001 to 5,000kg per CHED-P	B	154.00	154.00	NB	154.00	0.00%	154.00	0.00%	01-Apr-23	
5001kg to 15,000kg per CHED-P	B	188.00	188.00	NB	188.00	0.00%	188.00	0.00%	01-Apr-23	
15,001Kg to 46,000kg per CHED-P	B	341.00	341.00	NB	341.00	0.00%	341.00	0.00%	01-Apr-23	
Above 46,000kg per CHED-P	B	341.00	341.00	NB	341.00	0.00%	341.00	0.00%	01-Apr-23	
<b>Products of Animal Origin - Additional charges</b>										
Completion of part one of CHED-P on IPAFFS (per CHED-P)	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
Lack of Pre-notification	B	94.00	94.00	NB	94.00	0.00%	94.00	0.00%	01-Apr-23	
Additional charge for POAO consignments requiring sampling (plus analytical fee charged by the laboratory)	B	77.00	77.00	NB	77.00	0.00%	77.00	0.00%	01-Apr-23	
Non-Compliant Consignment	B	88.00	88.00	NB	88.00	0.00%	88.00	0.00%	01-Apr-23	
Replacement Documents	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
<b>Destruction Charges for Products of animal origin</b>										
0 to 100kg per CHED-P	B	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	01-Apr-23	
Over 100kg per CHED-P	B	50.00 + 0.44 per kg (Over 100kg)	50.00 + 0.44 per kg (Over 100kg)	NB	50.00 + 0.44 per kg (Over 100kg)	0.00%	50.00 + 0.44 per kg (Over 100kg)	0.00%	01-Apr-23	
<b>Products of animal origin - Catch certificate</b>										
Bilateral Countries 1-5 Certificates	B	28.00	28.00	NB	28.00	0.00%	28.00	0.00%	01-Apr-23	
Bilateral Countries 6-10 Certificates	B	44.00	44.00	NB	44.00	0.00%	44.00	0.00%	01-Apr-23	
Bilateral Countries 11-20 Certificates	B	61.00	61.00	NB	61.00	0.00%	61.00	0.00%	01-Apr-23	
Bilateral Countries 21 or more Certificates	B	72.00	72.00	NB	72.00	0.00%	72.00	0.00%	01-Apr-23	
Third Countries 1-5 Certificates	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
Third Countries 6-10 Certificates	B	77.00	77.00	NB	77.00	0.00%	77.00	0.00%	01-Apr-23	
Third Countries 11-20 Certificates	B	94.00	94.00	NB	94.00	0.00%	94.00	0.00%	01-Apr-23	
Third Countries 21 or more Certificates	B	105.00	105.00	NB	105.00	0.00%	105.00	0.00%	01-Apr-23	
Movement Control / Formal Verification	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
Non-Compliant Consignment	B	88.00	88.00	NB	88.00	0.00%	88.00	0.00%	01-Apr-23	

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		£	£		£		£			
<b>Products Not of Animal Origin - CHED-D</b>										
Documentary Check per CHED-D	B	66.00	66.00	NB	66.00	0.00%	66.00	0.00%	01-Apr-23	
Full Physical Check per CHED-D (Plus Analytical Fee)	B	198.00	198.00	NB	198.00	0.00%	198.00	0.00%	01-Apr-23	
Undeclared Consignments (Plus Analytical fee )	B	330.00	330.00	NB	330.00	0.00%	330.00	0.00%	01-Apr-23	
Declined Physical Check	B	220.00	220.00	NB	220.00	0.00%	220.00	0.00%	01-Apr-23	
Non compliant following a documentary check	B	121.00	121.00	NB	121.00	0.00%	121.00	0.00%	01-Apr-23	
Non-Compliant (Onward Transportation to a facility in LB Hillingdon)	B	220.00	220.00	NB	220.00	0.00%	220.00	0.00%	01-Apr-23	
Completion of part one of CHED-D on IPAFFS (per CHED-D)	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
Lack of Pre-notification	B	94.00	94.00	NB	94.00	0.00%	94.00	0.00%	01-Apr-23	
Non-Compliant Consignment	B	88.00	88.00	NB	88.00	0.00%	88.00	0.00%	01-Apr-23	
Replacement Documents	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
<b>Destruction Charges for Products Not of animal origin</b>										
0 to 100kg per consignment	B	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	01-Apr-23	
Over 100kg per consignment	B	50.00 + 0.22 per kg (Over 100kg)	50.00 + 0.22 per kg (Over 100kg)	NB	50.00 + 0.22 per kg (Over 100kg)	0.00%	50.00 + 0.22 per kg (Over 100kg)	0.00%	01-Apr-23	
<b>Products of Non-Animal Origin - Organics</b>										
Full Official Checks	B	66.00	66.00	NB	66.00	0.00%	66.00	0.00%	01-Apr-23	
Lack of pre-notification	B	94.00	94.00	NB	94.00	0.00%	94.00	0.00%	01-Apr-23	
Movement Control	B	55.00	55.00	NB	55.00	0.00%	55.00	0.00%	01-Apr-23	
Non-Compliant Consignment	B	132.00	132.00	NB	132.00	0.00%	132.00	0.00%	01-Apr-23	
<b>Export health certificate</b>										
Documentary check	B	119.00	119.00	STD	119.00	0.00%	119.00	0.00%	01-Apr-23	
Examination of the consignment	B	158.00	158.00	STD	158.00	0.00%	158.00	0.00%	01-Apr-23	
Consignments requiring sampling prior to export (FNAO), per sample taken (plus analytical fee charged by the laboratory)	B	198.00	198.00	NB	198.00	0.00%	198.00	0.00%	01-Apr-23	

TYPE  
 B-Business R-Resident  
 M-Mixed C-Concession

VAT STATUS  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Out of hours Additional charges</b>										
OOH (Monday-Friday); additional charge per AWB (Each HAWB will incur a separate charge).	B	£165 Up to 22:00 (18:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	£165 Up to 22:00 (18:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	NB	£165 Up to 22:00 (18:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	0.00%	£165 Up to 22:00 (18:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	0.00%	01-Apr-23	
OOH (Saturday and Sunday); additional charge per AWB (Each HAWB will incur a separate charge).	B	£165 Up to 22:00 (17:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	£165 Up to 22:00 (17:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	NB	£165 Up to 22:00 (17:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	0.00%	£165 Up to 22:00 (17:01 to 22:00). £440 After 22:00 (22:01 to 08:00)	0.00%	01-Apr-23	
OOH (UK Bank Holidays); additional charge per AWB (Each HAWB will incur a separate charge).	B	£165 Up to 18:00 (08:00 to 18:00). £330 After 18:00 (18:01 to 22:00). £605 After 22:00 (22.01 to 08:00)	£165 Up to 18:00 (08:00 to 18:00). £330 After 18:00 (18:01 to 22:00). £605 After 22:00 (22.01 to 08:00)	NB	£165 Up to 18:00 (08:00 to 18:00). £330 After 18:00 (18:01 to 22:00). £605 After 22:00 (22.01 to 08:00)	0.00%	£165 Up to 18:00 (08:00 to 18:00). £330 After 18:00 (18:01 to 22:00). £605 After 22:00 (22.01 to 08:00)	0.00%	01-Apr-23	
<b>Imported Food Training</b>										
Per attendee (up to six attendees per three-day course)	B	660.00	660.00		660.00	0.00%	660.00	0.00%	01-Apr-23	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>25. Food Health and Safety</b>										
<b>Food Hygiene</b>										
Food Hygiene rating scheme, re-rating visit - 0-2 Star	B	325.00	N/A	STD	340.00	4.62%	N/A	N/A	01-Apr-23	01-Apr-24
Food Hygiene rating scheme, re-rating visit - 3-4 Star	B			STD	210.00	NEW	N/A	N/A		01-Apr-24
<b>Disposal of non product of animal origin</b>										
1 to 1,000kg	B	65.00	65.00	NB	68.00	4.62%	68.00	4.62%	01-Apr-23	01-Apr-24
1,001 to 2,000kg	B	130.00	130.00	NB	137.00	5.38%	137.00	5.38%	01-Apr-23	01-Apr-24
2,001 to 3,000kg	B	191.00	191.00	NB	201.00	5.24%	201.00	5.24%	01-Apr-23	01-Apr-24
<b>Export Licences</b>										
Non-POAO - Visit not required - first hour	B	96.00	96.00	NB	101.00	5.21%	101.00	5.21%	01-Apr-23	01-Apr-24
Non-POAO - Visit not required - per hour above first hour	B	70.00	70.00	NB	74.00	5.71%	74.00	5.71%	01-Apr-23	01-Apr-24
Non-POAO - Visit required - first hour	B	165.00	165.00	NB	173.00	4.85%	173.00	4.85%	01-Apr-23	01-Apr-24
Non-POAO - Visit required - per hour above first hour	B	70.00	70.00	NB	74.00	5.71%	74.00	5.71%	01-Apr-23	01-Apr-24
POAO - Visit not required - first hour	B	113.00	113.00	STD	119.00	5.31%	119.00	5.31%	01-Apr-23	01-Apr-24
POAO -Visit not required - per hour above first hour	B	84.00	84.00	STD	88.00	4.76%	88.00	4.76%	01-Apr-23	01-Apr-24
POAO - Visit required - first hour	B	195.00	195.00	STD	205.00	5.13%	205.00	5.13%	01-Apr-23	01-Apr-24
POAO - Visit required - per hour above first hour	B	84.00	84.00	STD	88.00	4.76%	88.00	4.76%	01-Apr-23	01-Apr-24
<b>Other Licenses</b>										
Unfit food - Examination and Condemnation certificate (1st Hour)	B	182.90	182.90	NB	192.00	4.98%	192.00	4.98%	01-Apr-23	01-Apr-24
Unfit food - Examination and Condemnation certificate (Subsequent hours or part of)	B	132.40	132.40	NB	139.00	4.98%	139.00	4.98%	01-Apr-23	01-Apr-24
Swimming Pool Water - Per visit	B	155.60	155.60	NB	163.40	5.01%	163.40	5.01%	01-Apr-23	01-Apr-24
Legal enquires	B	92.80	92.80	NB	97.45	5.01%	97.45	5.01%	01-Apr-23	01-Apr-24
Response to enquiries - Per letter	B	23.20	23.20	NB	24.35	4.96%	24.35	4.96%	01-Apr-23	01-Apr-24
<b>Private Water Supplies - new fees prescribed by Private Water Regulations</b>										
Sampling Per visit	B	100.00	100.00	NB	100.00	0.00%	100.00	0.00%	01-Apr-11	
Audit Monitoring	B	400.00	400.00	NB	400.00	0.00%	400.00	0.00%	01-Apr-12	
Check Monitoring	B	80.00	80.00	NB	80.00	0.00%	80.00	0.00%	01-Apr-12	
Other Sampling and Risk Assessment Combined	B	600.00	600.00	NB	600.00	0.00%	600.00	0.00%	01-Apr-11	
Risk Assessment	B	300.00	300.00	NB	300.00	0.00%	300.00	0.00%	01-Apr-12	
Other investigations	B	37.00 + analyst costs (no more than 100.00)	37.00 + analyst costs (no more than 100.00)	NB	37.00 + analyst costs (no more than 100.00)	0.00%	37.00 + analyst costs (no more than 100.00)	0.00%	01-Apr-12	
Granting an Authority	B	37.00 + analyst costs (no more than 100.00)	37.00 + analyst costs (no more than 100.00)	NB	37.00 + analyst costs (no more than 100.00)	0.00%	37.00 + analyst costs (no more than 100.00)	0.00%	01-Apr-12	
Domestic Supplies	B	25.00	25.00	NB	25.00	0.00%	25.00	0.00%	01-Apr-12	

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>26. Licensing</b>										
<b>Scrap Metal Site Fees</b>										
New	B	751.00	751.00	NB	789.00	5.06%	789.00	5.06%	01-Apr-23	01-Apr-24
Renewal	B	615.00	615.00	NB	646.00	5.04%	646.00	5.04%	01-Apr-23	01-Apr-24
Variation to change to collector license	B	205.00	205.00	NB	215.00	4.88%	215.00	4.88%	01-Apr-23	01-Apr-24
Variation to change minor details	B	69.00	69.00	NB	72.50	5.07%	72.50	5.07%	01-Apr-23	01-Apr-24
<b>Scrap metal Collector Fees</b>										
New	B	342.00	342.00	NB	359.00	4.97%	359.00	4.97%	01-Apr-23	01-Apr-24
Renewal	B	307.00	307.00	NB	322.00	4.89%	322.00	4.89%	01-Apr-23	01-Apr-24
Variation to change to site license	B	410.00	410.00	NB	431.00	5.12%	431.00	5.12%	01-Apr-23	01-Apr-24
Variation to change for minor details	B	69.00	69.00	NB	72.50	5.07%	72.50	5.07%	01-Apr-23	01-Apr-24
Refund or change of details - Admin Fee	B	75.50	75.50	NB	79.50	5.30%	79.50	5.30%	01-Apr-23	01-Apr-24
<b>Special Treatments Licensing Fees</b>										
Category A	B	1,118.00	1,118.00	NB	1,118.00	0.00%	1,118.00	0.00%	01-Apr-23	
Category B	B	608.80	608.80	NB	608.80	0.00%	608.80	0.00%	01-Apr-23	
Category C	B	372.70	372.70	NB	372.70	0.00%	372.70	0.00%	01-Apr-23	
Category D	B	157.00	157.00	NB	157.00	0.00%	157.00	0.00%	01-Apr-23	
Additional Charge per Therapist/Practitioner	B	68.30	68.30	NB	68.30	0.00%	68.30	0.00%	01-Apr-23	
<b>Other Licences</b>										
Sex Establishment	B	3,140.00	3,140.00	NB	3,297.00	5.00%	3,297.00	5.00%	01-Apr-23	01-Apr-24
Sex Establishment- Renewal Fee for shops	B	1,569.80	1,569.80	NB	1,648.30	5.00%	1,648.30	5.00%	01-Apr-23	01-Apr-24
Sex Establishment-Transfer	B	784.90	784.90	NB	824.10	4.99%	824.10	4.99%	01-Apr-23	01-Apr-24
Hypnotism Consent	B	28.70	28.70	NB	30.10	4.88%	30.10	4.88%	01-Apr-23	01-Apr-24
Pavement Licences (Business & Planning Act 2020)	B	100.00	100.00	NB	100.00	0.00%	100.00	0.00%	01-Apr-23	01-Apr-23
<b>The Marriage Act 1994</b>										
Application for Approval	B	1,229.00	1,229.00	NB	1,290.00	4.96%	1,290.00	4.96%	01-Apr-23	01-Apr-24
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - Up to 100 Capacity	B	768.80	768.80	NB	807.20	4.99%	807.20	4.99%	01-Apr-23	01-Apr-24
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - Up to 200 Capacity	B	891.70	891.70	NB	936.30	5.00%	936.30	5.00%	01-Apr-23	01-Apr-24
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - Up to 400 Capacity	B	1,264.00	1,264.00	NB	1,327.20	5.00%	1,327.20	5.00%	01-Apr-23	01-Apr-24
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - Up to 600 Capacity	B	1,537.00	1,537.00	NB	1,613.90	5.00%	1,613.90	5.00%	01-Apr-23	01-Apr-24
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - 601+ Capacity	B	1,810.00	1,810.00	NB	1,900.50	5.00%	1,900.50	5.00%	01-Apr-23	01-Apr-24
Application for renewal	B	498.30	498.30	NB	523.20	5.00%	523.20	5.00%	01-Apr-23	01-Apr-24
Application for a review	B	498.30	498.30	NB	523.20	5.00%	523.20	5.00%	01-Apr-23	01-Apr-24
Application for transfer or update of approval	B	34.20	34.20	NB	35.90	4.97%	35.90	4.97%	01-Apr-23	01-Apr-24
<b>Regulated Safety Stand Certificate</b>										
Application for Regulated Safety Stand Certificate	B	1,444.20	1,444.20	NB	1,516.40	5.00%	1,516.40	5.00%	01-Apr-23	01-Apr-24

TYPE  
B-Business R-Resident  
M-Mixed C-Concession

VAT STATUS  
STD-Standard  
EXP-Exempt RED-Reduced  
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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
<b>The Licensing Act 2003 (Premises licences and Club Premises certificates)</b>										
Application for a new / variation licence BAND A	B	100.00	100.00	NB	100.00	0.00%	100.00	0.00%	01-Apr-10	
Application for a new / variation licence BAND B	B	190.00	190.00	NB	190.00	0.00%	190.00	0.00%	01-Apr-10	
Application for a new / variation licence BAND C	B	315.00	315.00	NB	315.00	0.00%	315.00	0.00%	01-Apr-10	
Application for a new / variation licence BAND D	B	450.00	450.00	NB	450.00	0.00%	450.00	0.00%	01-Apr-10	
Application for a new / variation licence BAND E	B	635.00	635.00	NB	635.00	0.00%	635.00	0.00%	01-Apr-10	
Application for a new / variation licence BAND D Multiplier	B	900.00	900.00	NB	900.00	0.00%	900.00	0.00%	01-Apr-10	
Application for a new / variation licence BAND E Multiplier	B	1,905.00	1,905.00	NB	1,905.00	0.00%	1,905.00	0.00%	01-Apr-10	
Annual fee for premises / club licence BAND A	B	70.00	70.00	NB	70.00	0.00%	70.00	0.00%	01-Apr-10	
Annual fee for premises / club licence BAND B	B	180.00	180.00	NB	180.00	0.00%	180.00	0.00%	01-Apr-10	
Annual fee for premises / club licence BAND C	B	295.00	295.00	NB	295.00	0.00%	295.00	0.00%	01-Apr-10	
Annual fee for premises / club licence BAND D	B	320.00	320.00	NB	320.00	0.00%	320.00	0.00%	01-Apr-10	
Annual fee for premises / club licence BAND E	B	350.00	350.00	NB	350.00	0.00%	350.00	0.00%	01-Apr-13	
Annual fee for premises / club licence BAND D Multiplier	B	640.00	640.00	NB	640.00	0.00%	640.00	0.00%	01-Apr-10	
Annual fee for premises / club licence BAND E Multiplier	B	1,050.00	1,050.00	NB	1,050.00	0.00%	1,050.00	0.00%	01-Apr-10	
Application for a copy of licence	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Application for a provisional statement	B	315.00	315.00	NB	315.00	0.00%	315.00	0.00%	01-Apr-10	
Notification of change of name / address of premises licence holder	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Notification of change of name / address of DPS	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Change of registered address of club	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Change of club rules	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Interim Authority Notice	B	23.00	23.00	NB	23.00	0.00%	23.00	0.00%	01-Apr-10	
Application to transfer premises licence	B	23.00	23.00	NB	23.00	0.00%	23.00	0.00%	01-Apr-10	
Application to vary premises licence to specify DPS	B	23.00	23.00	NB	23.00	0.00%	23.00	0.00%	01-Apr-10	
Declaration of interest	B	21.00	21.00	NB	21.00	0.00%	21.00	0.00%	01-Apr-10	
Minor variation	B	89.00	89.00	NB	89.00	0.00%	89.00	0.00%	01-Apr-10	
Application for a personal licence	B	37.00	37.00	NB	37.00	0.00%	37.00	0.00%	01-Apr-10	
Application to change name / address on personal licence	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Application for a copy of personal licence	B	10.50	10.50	NB	10.50	0.00%	10.50	0.00%	01-Apr-10	
Temporary Event Notice	B	21.00	21.00	NB	21.00	0.00%	21.00	0.00%	01-Apr-10	

Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
<b>The Gambling Act 2005</b>										
Registration of small society lottery	B	40.00	40.00	NB	40.00	0.00%	40.00	0.00%	01-Apr-10	
Renewal of registration of small society lottery	B	20.00	20.00	NB	20.00	0.00%	20.00	0.00%	01-Apr-10	
Application for a premises licence - Bingo	B	3,500.00	3,500.00	NB	3,500.00	0.00%	3,500.00	0.00%	01-Apr-10	
Application for a premises licence - Adult Gaming Centre	B	2,000.00	2,000.00	NB	2,000.00	0.00%	2,000.00	0.00%	01-Apr-10	
Application for a premises licence - Family Entertainment Centre	B	2,000.00	2,000.00	NB	2,000.00	0.00%	2,000.00	0.00%	01-Apr-10	
Application for a premises licence - Betting Premises (Track)	B	2,500.00	2,500.00	NB	2,500.00	0.00%	2,500.00	0.00%	01-Apr-10	
Application for a premises licence - betting Premises (Other)	B	3,000.00	3,000.00	NB	3,000.00	0.00%	3,000.00	0.00%	01-Apr-10	
Annual fee for a premises licence - Bingo	B	1,000.00	1,000.00	NB	1,000.00	0.00%	1,000.00	0.00%	01-Apr-10	
Annual fee for a premises licence - Adult Gaming Centre	B	1,000.00	1,000.00	NB	1,000.00	0.00%	1,000.00	0.00%	01-Apr-10	
Annual fee for a premises licence - Family Entertainment Centre	B	750.00	750.00	NB	750.00	0.00%	750.00	0.00%	01-Apr-10	
Annual fee for a premises licence - Betting Premises (Track)	B	1,000.00	1,000.00	NB	1,000.00	0.00%	1,000.00	0.00%	01-Apr-10	
Annual fee for a premises licence - betting Premises (Other)	B	600.00	600.00	NB	600.00	0.00%	600.00	0.00%	01-Apr-10	
Application for a variation of premises licence - Bingo	B	1,750.00	1,750.00	NB	1,750.00	0.00%	1,750.00	0.00%	01-Apr-10	
Application for a variation of premises licence - Adult Gaming Centre	B	1,000.00	1,000.00	NB	1,000.00	0.00%	1,000.00	0.00%	01-Apr-10	
Application for a variation of premises licence - Family Entertainment Centre	B	1,000.00	1,000.00	NB	1,000.00	0.00%	1,000.00	0.00%	01-Apr-10	
Application for a variation of premises licence - Betting Premises (Track)	B	1,250.00	1,250.00	NB	1,250.00	0.00%	1,250.00	0.00%	01-Apr-10	
Application for a variation of premises licence - Betting Premises (Other)	B	1,500.00	1,500.00	NB	1,500.00	0.00%	1,500.00	0.00%	01-Apr-10	
Application for a transfer of premises licence - Bingo	B	1,200.00	1,200.00	NB	1,200.00	0.00%	1,200.00	0.00%	01-Apr-10	
Application for a transfer of premises licence - Adult Gaming Centre	B	1,200.00	1,200.00	NB	1,200.00	0.00%	1,200.00	0.00%	01-Apr-10	
Application for a transfer of premises licence - Family Entertainment Centre	B	1,200.00	1,200.00	NB	1,200.00	0.00%	1,200.00	0.00%	01-Apr-10	
Application for a transfer of premises licence - Betting Premises (Track)	B	950.00	950.00	NB	950.00	0.00%	950.00	0.00%	01-Apr-10	
Application for a transfer of premises licence - betting Premises (Other)	B	1,200.00	1,200.00	NB	1,200.00	0.00%	1,200.00	0.00%	01-Apr-10	
Application for an Unlicensed Family Entertainment Centre Gaming Machine Permit	B	300.00	300.00	NB	300.00	0.00%	300.00	0.00%	01-Apr-10	
Licensed premises gaming machine permit	B	150.00	150.00	NB	150.00	0.00%	150.00	0.00%	01-Apr-10	
Annual fee for licensed premises gaming machine permit	B	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	01-Apr-10	
Application for club gaming / gaming machine permit	B	150.00	150.00	NB	150.00	0.00%	150.00	0.00%	01-Apr-10	
Annual fee for club gaming / gaming machine permit	B	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	01-Apr-10	
Transfer of gaming machine permit	B	25.00	25.00	NB	25.00	0.00%	25.00	0.00%	01-Apr-10	
Notification of 2 x gaming machines	B	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	01-Apr-10	

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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
<b>Street Trading Licences</b>										
Pitch (Permanent)	B	1,201.00	1,201.00	NB	1,201.00	0.00%	1,201.00	0.00%	01-Apr-23	
Pitch (Temporary - 6 months)	B	601.00	601.00	NB	601.00	0.00%	601.00	0.00%	01-Apr-23	
Shop Front displays,Restaurant/Cafe Tables and Chairs Licence Fee - 1 Metre	B	766.70	766.70	NB	766.70	0.00%	766.70	0.00%	01-Apr-23	
Shop Front displays,Restaurant/Cafe Tables and Chairs Licence Fee - 2 Metres	B	835.00	835.00	NB	835.00	0.00%	835.00	0.00%	01-Apr-23	
Shop Front displays,Restaurant/Cafe Tables and Chairs Licence Fee - 3 Metres	B	903.20	903.20	NB	903.20	0.00%	903.20	0.00%	01-Apr-23	
Change of Licenses (including trading area) - 6 months	B	98.30	98.30	NB	98.30	0.00%	98.30	0.00%	01-Apr-23	
Short term event Temp Street Trading Licence - 1st day	M	61.50	61.50	NB	61.50	0.00%	61.50	0.00%	01-Apr-23	
Short term event Temp Street Trading Licence - per day thereafter	M	20.50	20.50	NB	20.50	0.00%	20.50	0.00%	01-Apr-23	
Consent for distribution of free printed matter (per application - covering a period of 8 hours)	B	37.60	37.60	NB	37.60	0.00%	37.60	0.00%	01-Apr-23	
Busking permission	M	36.50	36.50	NB	36.50	0.00%	36.50	0.00%	01-Apr-23	
Highway Event permits	M	39.00	39.00	NB	39.00	0.00%	39.00	0.00%	01-Apr-23	
<b>Street Trading</b>										
Continental Market (Fee per day per stall)	B	Delete	Delete	NB	Delete		Delete		01-Apr-23	
Uxbridge Town Centre Market - Max 50 stalls 1st day	B	1,037.40	1,037.40	NB	1,089.30	5.00%	1,089.30	5.00%	01-Apr-23	01-Apr-24
Uxbridge Town Centre Market - Max 50 stalls per day thereafter	B	348.10	348.10	NB	365.50	5.00%	365.50	5.00%	01-Apr-23	01-Apr-24
Other areas Market - up to 50 stalls per day 1st day	B	696.10	696.10	NB	730.90	5.00%	730.90	5.00%	01-Apr-23	01-Apr-24
Other areas Market - additional 50 stalls 1st day	B	348.10	348.10	NB	365.50	5.00%	365.50	5.00%	01-Apr-23	01-Apr-24
Other areas Market-up to 50 stalls each day thereafter	B	696.10	696.10	NB	730.90	5.00%	730.90	5.00%	01-Apr-23	01-Apr-24
Other areas Market-additional 50 stalls each day thereafter	B	348.10	348.10	NB	365.50	5.00%	365.50	5.00%	01-Apr-23	01-Apr-24
<b>Breeding, Boarding and Pet Shops</b>										
Breeding, Boarding and Pet Shops - Application Fee	B	240.50	240.50	NB	252.50	4.99%	252.50	4.99%	01-Apr-23	01-Apr-24
Breeding, Boarding and Pet Shops - Licence - Payable on Grant - 1 Year	B	195.00	195.00	NB	204.80	5.03%	204.80	5.03%	01-Apr-23	01-Apr-24
Breeding, Boarding and Pet Shops - Licence - Payable on Grant - 2 Years	B	292.50	292.50	NB	307.10	4.99%	307.10	4.99%	01-Apr-23	01-Apr-24
Breeding, Boarding and Pet Shops - Licence - Payable on Grant - 3 Years	B	390.00	390.00	NB	409.50	5.00%	409.50	5.00%	01-Apr-23	01-Apr-24
<b>Dangerous Wild Animals</b>										
Including vets fees	B	97.50 + vet fee	97.50 + vet fee	NB	102.50 + vet fee	5.00%	102.50 + vet fee	5.00%	01-Apr-23	01-Apr-24
Game dealers licences	B	0.00	N/A	NB	0.00	0.00%	N/A	0.00%	01-Apr-13	
<b>Exhibiting/Performing Animals</b>										
Exhibiting/Performing Animals - Application Fee	B	211.30	211.30	NB	221.90	5.02%	221.90	5.02%	01-Apr-23	01-Apr-24
Exhibiting/Performing Animals - Licence - Payable on Grant - 3 Years	B	143.00	143.00	NB	150.20	5.03%	150.20	5.03%	01-Apr-23	01-Apr-24
<b>Hiring out Horses</b>										
Hiring out Horses - Application Fee	B	303.70	303.70	NB	318.90	5.00%	318.90	5.00%	01-Apr-23	01-Apr-24
Hiring out Horses - Licence - Payable on Grant - 1 Year	B	293.50	293.50	NB	308.20	5.01%	308.20	5.01%	01-Apr-23	01-Apr-24
Hiring out Horses - Licence - Payable on Grant - 2 Years	B	402.70	402.70	NB	422.80	4.99%	422.80	4.99%	01-Apr-23	01-Apr-24
Hiring out Horses - Licence - Payable on Grant - 3 Years	B	511.90	511.90	NB	537.50	5.00%	537.50	5.00%	01-Apr-23	01-Apr-24
<b>Zoo Notification &amp; Licence</b>										
Notification to operate a zoo	B	0.00	free	NB	0.00	0.00%	free	0.00%	01-Apr-11	
Application to renew a zoo licence	B	82.50 + vet fee	82.50 + vet fee	NB	86.50 + vet fee	5.00%	86.50 + vet fee	5.00%	01-Apr-23	01-Apr-24
Application for a licence to operate a zoo	B	82.50 + vet fee	82.50 + vet fee	NB	86.50 + vet fee	5.00%	86.50 + vet fee	5.00%	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>27. Trading Standards</b>										
<b>Weights and Measures</b>										
Verification / Calibration of weights & measurement equipment - charge per hour of Officer Time	B	79.80	79.80	NB	83.80	5.01%	83.80	5.01%	01-Apr-23	01-Apr-24
Additional staff cost per hour	B	50.30	50.30	NB	52.80	4.97%	52.80	4.97%	01-Apr-23	01-Apr-24
<b>Explosives</b>										
Registered premises (Statutory Fee) New	B	111.00	N/A	NB	111.00	0.00%	N/A	0.00%	01-Apr-21	
Registered premises (Statutory Fee) Renewal	B	55.00	N/A	NB	55.00	0.00%	N/A	0.00%	01-Apr-21	
Licensed store (Statutory Fee) New	B	189.00	N/A	NB	189.00	0.00%	N/A	0.00%	01-Apr-21	
Licensed store (Statutory Fee) Renewal	B	88.00	N/A	NB	88.00	0.00%	N/A	0.00%	01-Apr-21	
Licence to sell all year (statutory Fee)	B	500.00	N/A	NB	500.00	0.00%	N/A	0.00%	01-Apr-21	
<b>Sale of goods</b>										
By competitive bidding	B	242.30	242.30	NB	254.40	4.99%	254.40	4.99%	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>28. Trade Refuse</b>										
1100 litre capacity bulk bin (1-3 bins). Hire & empty	B	27.30	N/A	NB	28.70	5.13%	N/A	N/A	01-Apr-23	01-Apr-24
1100 litre capacity bulk bin (4 bins and over). Hire & empty	B	20.30	20.30	NB	21.30	4.93%	N/A	N/A	01-Apr-23	01-Apr-24
1280 litre capacity bulk bin. Hire & empty	B	30.70	N/A	NB	32.20	4.89%	N/A	N/A	01-Apr-23	01-Apr-24
1100 litre capacity bulk bin for recycling (mixed paper, cards, cans and plastic bottles) hire & empty (fortnightly collection)	B	10.40	10.40	NB	10.90	4.81%	N/A	N/A	01-Apr-23	01-Apr-24
Container reinstatement fee following removal due to late payment (per site)	B	84.50	84.50	NB	88.70	4.97%	N/A	N/A	01-Apr-23	01-Apr-24
Hire charge for supply of 940 litre bulk bin for domestic / charity collection purposes (per 3 months)	B	37.60	N/A	NB	39.50	5.05%	N/A	N/A	01-Apr-23	01-Apr-24
Hire charge for supply of 1100 litre bulk bin for domestic / charity collection purposes (per 3 months)	B	43.70	N/A	NB	45.90	5.03%	N/A	N/A	01-Apr-23	01-Apr-24
Hire charge for supply of 1280 litre bulk bin for domestic / charity collection purposes (per 3 months)	B	50.30	N/A	NB	52.80	4.97%	N/A	N/A	01-Apr-23	01-Apr-24
Hire charge for supply of 1100 litre recycling bin for domestic / charity collection purposes (per 3 months)	B	19.10	N/A	NB	20.10	5.24%	N/A	N/A	01-Apr-23	01-Apr-24
General Waste Sack	B	2.50	N/A	NB	3.00	20.00%	N/A	N/A	01-Apr-22	01-Apr-24
Roll of 52 x recycling sacks	B	62.40	N/A	NB	72.00	15.38%	N/A	N/A	01-Apr-22	01-Apr-24
Commercial Food Waste	B	5.50	N/A	NB	5.80	5.45%	N/A	N/A	01-Apr-23	01-Apr-24
Sale of lockable 360 litre bin	B	15.00	N/A	NB	15.80	5.33%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - 1100 litre capacity bulk bin for refuse. Collection for state-maintained schools (using Council services prior to April 2012)</b>										
1-3 bins	B	23.10	N/A		24.30	5.19%	N/A	N/A	01-Apr-23	01-Apr-24
4 bins and over	B	17.20	N/A		18.10	5.23%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - 1100 litre capacity bulk bin for refuse. Collection and disposal for state-maintained schools (not using Council services prior to April 2012) and all non-state-maintained schools</b>										
1-3 bins	B	23.10	N/A		24.30	5.19%	N/A	N/A	01-Apr-23	01-Apr-24
4 bins and over	B	17.20	N/A		18.10	5.23%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - 1280 litre capacity bulk bin for schools refuse</b>										
Collection for state-maintained schools (using Council services prior to April 2012)	B	26.00	N/A		27.30	5.00%	N/A	N/A	01-Apr-23	01-Apr-24
Collection and disposal for state-maintained schools (not using Council services prior to April 2012) and all non-state-maintained schools	B	26.00	N/A		27.30	5.00%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - 1100 litre capacity bulk bin collection for recycling for state-maintained schools using services Prior to April 2012</b>										
Fee if also using Council refuse collection services	B	0.00	N/A		0.00	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Fee if not using Council refuse collection services	B	8.80	N/A		9.20	4.55%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - 1100 litre capacity bulk bin collection and disposal for recycling for state-maintained schools not using services Prior to April 2012</b>										
Fee if also using Council refuse collection services	B	0.00	N/A		0.00	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Fee if not using Council refuse collection services	B	8.80	N/A		9.20	4.55%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - 240 litre capacity food waste bin. Collection and disposal for schools</b>										
Fee if also using Council refuse collection services	B	0.00	N/A		0.00	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Fee if not using Council refuse collection services	B	5.50	N/A		5.80	5.45%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Schools Waste - Recycling</b>										
1100 litre capacity bulk bin for recycling (mixed paper, cards, cans and plastic bottles). Collection and disposal for non-state-maintained schools	B	8.80	N/A		9.20	4.55%	N/A	N/A	01-Apr-23	01-Apr-24

TYPE  
 B-Business R-Resident  
 M-Mixed C-Concession

VAT STATUS  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Special Collections</b>										
Special Collections (up to 6 items)	B	48.00	N/A	NB	48.00	0.00%	N/A	N/A	01-Apr-22	
Special Collections (up to 6 items) Landlords	B	85.00	N/A	NB	85.00	0.00%	N/A	N/A	01-Apr-22	
Special Collections (up to 6 items) Over 65s	B	35.00	N/A	NB	35.00	0.00%	N/A	N/A	01-Apr-23	
Special Collections (up to 6 items) Low Income Households	B	Delete			Delete					
Special Collections (Fridge/Freezer)	B			NB	30.00	NEW	N/A	N/A		01-Apr-24
Special Collections (up to 3 items)	B			NB	40.00	NEW	N/A	N/A		01-Apr-24
<b>Civic Amenity Sites</b>										
Entry Charge	B	0.00	11.00	NB	0.00	N/A	11.00	0.00%	01-Apr-23	
Charity Household or Reuse purposes Waste at CA Sites	B	Free	Free	NB	Free	N/A	Free	N/A	01-Apr-23	
Trade recyclables / DIY recyclables in excess of allowance (Up to 200kg, minimum charge 20% of full rate) at CA sites	B	118.00	118.00	NB	124.00	5.08%	124.00	5.08%	01-Apr-23	01-Apr-24
Trade waste / DIY mixed waste in excess of allowance (Up to 100kg, minimum charge 10% of full rate) at CA sites	B	303.00	303.00	NB	303.00	0.00%	303.00	0.00%	01-Apr-23	01-Apr-24
Mattress (per item)	B				15.00	NEW	15.00	NEW		01-Apr-24
Fridge/Freezer (per item)	B				30.00	NEW	30.00	NEW		01-Apr-24
Clean load of Cardboard	B				£95 per tonne (up to 200kg, 20% of full rate)	NEW	£95 per tonne (up to 200kg, 20% of full rate)	NEW		01-Apr-24
<b>Sale of bins</b>										
Sale of 1100 Litre bin	B	448.00	N/A	NB	470.00	4.91%	N/A	N/A		01-Apr-24
Sale of 1280 Litre bin	B	505.00	N/A	NB	530.00	4.95%	N/A	N/A		01-Apr-24
Sale of 1100 Litre bin - refurbished	B	285.00	N/A	NB	371.00	30.18%	N/A	N/A		01-Apr-24
Sale of 1280 Litre bin - refurbished	B	302.00	N/A	NB	393.00	30.13%	N/A	N/A		01-Apr-24
Sale of 5 Litre Kitchen caddy	B	5.00	N/A	NB	5.00	0.00%	N/A	N/A		01-Apr-24
Sale of 23 litre food waste caddy	B	10.00	N/A	NB	10.00	0.00%	N/A	N/A		01-Apr-24
<b>29. Environmental Enforcement</b>										
<b>Penalties</b>										
Litter Enforcement (Fixed Penalty Notice)	M	100.00	100.00	NB	400.00	300.00%	400.00	300.00%	05-Oct-18	01-Apr-24
Graffiti (Fixed Penalty)	M	100.00	100.00	NB	500.00	400.00%	500.00	400.00%	05-Oct-18	01-Apr-24
Dog Warden Services (Fixed Penalty)	M	25.00	25.00	NB	25.00	0.00%	25.00	0.00%	01-Apr-11	
Dog warden Services (Transportation costs) First offence within 12 Months - excl of fixed penalty	M	61.10	61.10	NB	64.15	4.99%	64.15	4.99%	01-Apr-23	01-Apr-24
Duty of care (Fixed Penalty)	M	90.00	90.00	NB	450.00	400.00%	450.00	400.00%	01-Apr-11	01-Apr-24
Fly Posting (Fixed Penalty)	M	100.00	100.00	NB	400.00	300.00%	400.00	300.00%	05-Oct-18	01-Apr-24
Contravention of conditions - Street trading licence (Fixed Penalty)	M	90.00	90.00	NB	90.00	0.00%	90.00	0.00%	01-Apr-11	
Flytipping (Fixed Penalty)	M	400.00	400.00	NB	1,000.00	150.00%	1,000.00	150.00%	01-Apr-19	
High hedges complaints under ASB Act 2003 Part 8 - fee for preparation of formal decision report	M	683.00	683.00	NB	717.00	4.98%	717.00	4.98%	01-Apr-23	01-Apr-24
High hedges complaints under ASB Act 2003 Part 8 - fee for preparation of formal decision report - Concession for over 65s	C	0.00	0.00	NB	0.00	N/A	0.00	N/A	01-Apr-23	01-Apr-24
Fixed Penalty for offences under ASB Crime and Policing Act 2014, breach of public spaces protection order or community protection notice	M	80.00	80.00	NB	80.00	0.00%	80.00	0.00%	01-Apr-15	

Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
<b>30. Environmental Protection Unit</b>										
<b>Environmental Permitting EPU</b>										
Application for a standard process	B	1,650.00	1,650.00	NB	1,650.00	0.00%	1,650.00	0.00%	01-Apr-17	
Additional to standard process application if operating at the time	B	1,188.00	1,188.00	NB	1,188.00	0.00%	1,188.00	0.00%	01-Apr-17	
Application for PVR1, SWOB and DC	B	155.00	155.00	NB	155.00	0.00%	155.00	0.00%	01-Apr-17	
Application for PVR1 and PVR2 combined	B	257.00	257.00	NB	257.00	0.00%	257.00	0.00%	01-Apr-17	
Application for VR and other reduced fee activities	B	362.00	362.00	NB	362.00	0.00%	362.00	0.00%	01-Apr-17	
Additional to reduced fee application if operating at the the time	B	71.00	71.00	NB	71.00	0.00%	71.00	0.00%	01-Apr-17	
Application for mobile , sceening and crushing plant	B	1,650.00	1,650.00	NB	1,650.00	0.00%	1,650.00	0.00%	01-Apr-17	
Application for third to seventh mobile, screening and crushing plant	B	985.00	985.00	NB	985.00	0.00%	985.00	0.00%	01-Apr-17	
Application for eighth and subsequent mobile, screening and crushing plant	B	498.00	498.00	NB	498.00	0.00%	498.00	0.00%	01-Apr-17	
Additional application fee if waste application with the permit application	B	279.00	279.00	NB	279.00	0.00%	279.00	0.00%	01-Apr-17	
Subsistence for standard process low risk	B	772.00	772.00	NB	772.00	0.00%	772.00	0.00%	01-Apr-17	
Subsistence for standard process medium risk	B	1,161.00	1,161.00	NB	1,161.00	0.00%	1,161.00	0.00%	01-Apr-17	
Subsistence for standard process high risk	B	1,747.00	1,747.00	NB	1,747.00	0.00%	1,747.00	0.00%	01-Apr-17	
Subsistence Reduced Fee Activity low risk	B	79.00	79.00	NB	79.00	0.00%	79.00	0.00%	01-Apr-17	
Subsistence Reduced Fee Activity medium risk	b	158.00	158.00	NB	158.00	0.00%	158.00	0.00%	01-Apr-17	
Subsistence Reduced Fee Activity high risk	B	237.00	237.00	NB	237.00	0.00%	237.00	0.00%	01-Apr-17	
Subsistence PVR1 & PVR2 combined low risk	B	113.00	113.00	NB	113.00	0.00%	113.00	0.00%	01-Apr-17	
Subsistence PVR1 & PVR2 combined medium risk	B	226.00	226.00	NB	226.00	0.00%	226.00	0.00%	01-Apr-17	
Subsistence PVR1 & PVR2 combined high risk	B	341.00	341.00	NB	341.00	0.00%	341.00	0.00%	01-Apr-17	
Subsistence for VR low risk	B	228.00	228.00	NB	228.00	0.00%	228.00	0.00%	01-Apr-17	
Subsistence for VR medium risk	B	365.00	365.00	NB	365.00	0.00%	365.00	0.00%	01-Apr-17	
Subsistence for VR high risk	B	548.00	548.00	NB	548.00	0.00%	548.00	0.00%	01-Apr-17	
Subsistence for mobile sceening and crushing plant low risk	B	626.00	626.00	NB	626.00	0.00%	626.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant medium risk	B	1,034.00	1,034.00	NB	1,034.00	0.00%	1,034.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant high risk	B	1,551.00	1,551.00	NB	1,551.00	0.00%	1,551.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant low risk 3rd-7th permits	B	385.00	385.00	NB	385.00	0.00%	385.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant medium risk 3rd-7th permits	B	617.00	617.00	NB	617.00	0.00%	617.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant high risk 3rd-7th permits	B	924.00	924.00	NB	924.00	0.00%	924.00	0.00%	01-Apr-17	

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TYPE  
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VAT STATUS  
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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status	Proposed Charge Residents	Increase	Proposed Charge Non residents	Increase	Date of last change to charge	Effective Date
		£	£		£	%	£	%		
Subsistence for mobile screening and crushing plant low risk 8th permit plus	B	198.00	198.00	NB	198.00	0.00%	198.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant medium risk 8th permit plus	B	314.00	314.00	NB	314.00	0.00%	314.00	0.00%	01-Apr-17	
Subsistence for mobile screening and crushing plant high risk 8th permit plus	B	473.00	473.00	NB	473.00	0.00%	473.00	0.00%	01-Apr-17	
Subsistence Late payment fee	B	52.00	52.00	NB	52.00	0.00%	52.00	0.00%	01-Apr-17	
Extra fee for standard process where E-PRTR report needed	B	104.00	104.00	NB	104.00	0.00%	104.00	0.00%	01-Apr-17	
Extra fee for standard process combined with waste installation low risk	B	156.00	156.00	NB	156.00	0.00%	156.00	0.00%	01-Apr-17	
Extra fee for standard process combined with waste installation medium risk	B	207.00	207.00	NB	207.00	0.00%	207.00	0.00%	01-Apr-17	
Extra fee for standard process combined with waste installation high risk	B	104.00	104.00	NB	104.00	0.00%	104.00	0.00%	01-Apr-17	
Transfer of standard process	B	169.00	169.00	NB	169.00	0.00%	169.00	0.00%	01-Apr-17	
Partial transfer of standard process	B	497.00	497.00	NB	497.00	0.00%	497.00	0.00%	01-Apr-17	
New operator at low risk reduced fee activity	B	78.00	78.00	NB	78.00	0.00%	78.00	0.00%	01-Apr-17	
Partial transfer of reduced fee activity	B	47.00	47.00	NB	47.00	0.00%	47.00	0.00%	01-Apr-17	
First temporary transfer of mobiles	B	53.00	53.00	NB	53.00	0.00%	53.00	0.00%	01-Apr-17	
Repeat transfer after enforcement	B	53.00	53.00	NB	53.00	0.00%	53.00	0.00%	01-Apr-17	
Substantial Change for standard process	B	1,050.00	1,050.00	NB	1,050.00	0.00%	1,050.00	0.00%	01-Apr-17	
Substantial Change for standard process where new PPC activity	B	1,650.00	1,650.00	NB	1,650.00	0.00%	1,650.00	0.00%	01-Apr-17	
Substantial Change for reduced fee activity	B	102.00	102.00	MB	102.00	0.00%	102.00	0.00%	01-Apr-17	
<b>31. Pest Control</b>										
Occupied Property - 1-3 visits	R	Delete		STD	Delete				01-Apr-23	01-Apr-23
Owner occupier and council leaseholders on low incomes - rats & mice - 1-3 visits	R	16.50	N/A	STD	16.50	0.00%	N/A	N/A	01-Apr-22	
Council tenants and owner-occupiers over 65 - rats & mice - 1-3 visits	R	0.00	N/A	STD	0.00	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Council tenants or council leaseholders - wasps - 1 visit	R	68.00	N/A	STD	71.00	4.41%	N/A	N/A	01-Apr-23	01-Apr-24
Council tenants - cockroaches, mortar bees, pharaoh ants, squirrels and woodworm	R	0.00	N/A	STD	0.00	0.00%	N/A	N/A	01-Apr-13	
Occupied Property - each additional visit	R	Delete		STD	Delete				01-Apr-23	01-Apr-24
Rented Property	R	Delete		STD	Delete				01-Apr-23	01-Apr-24
No Access	R	Delete		STD	Delete				01-Apr-23	01-Apr-24
<b>32. Contaminated Land</b>										
<b>Contaminated Land</b>										
Residential Enquiries	R	72.00	72.00	STD	72.00	0.00%	72.00	0.00%	01-Apr-22	
Commercial Enquiries	B	174.00	174.00	STD	174.00	0.00%	174.00	0.00%	01-Apr-22	

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TYPE  
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VAT STATUS  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope



Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>33. Parking</b>										
<b>On-Street Parking</b>										
<b>Pay and display parking with the first 30 minutes free for HillingdonFirst cardholders, 30 minute intervals up to two hours then at 20 minute intervals to maximum stay if specified at the location</b>										
First 30 minutes	M	0.00	1.00	NB	0.00	0.00%	1.10	10.00%	03-Apr-23	01-Apr-24
up to 1 hour	M	0.80	2.00	NB	0.90	12.50%	2.10	5.00%	03-Apr-23	01-Apr-24
up to 1.5 hours	M	1.10	3.20	NB	1.20	9.09%	3.30	3.13%	03-Apr-23	01-Apr-24
up to 2 hours, then	M	1.50	4.50	NB	1.60	6.67%	4.60	2.22%	03-Apr-23	01-Apr-24
per 20 mins up to maximum stay	M	0.40	1.10	NB	0.50	25.00%	1.20	9.09%	03-Apr-23	01-Apr-24
<b>Pay and display parking charged at 15 minute intervals without any initial free period</b>										
Per 15 mins up to 2 hours	M	0.40	1.10	NB	0.50	25.00%	1.20	9.09%	03-Apr-23	01-Apr-24
<b>Pay and display parking charged at 20 minute intervals without any initial free period</b>										
per 20 mins up to maximum stay	M	0.40	1.10	NB	0.50	25.00%	1.20	9.09%	03-Apr-23	01-Apr-24
<b>Parking permits</b>										
Resident - first car	R	75.00	N/A	NB	80.00	6.67%	N/A	N/A	03-Apr-23	01-Apr-24
Resident - second (per annum)	R	110.00	N/A	NB	115.00	4.55%	N/A	N/A	03-Apr-23	01-Apr-24
Resident - third (per annum)	R	145.00	N/A	NB	155.00	6.90%	N/A	N/A	03-Apr-23	01-Apr-24
Resident - fourth (per annum)	R	180.00	N/A	NB	190.00	5.56%	N/A	N/A	03-Apr-23	01-Apr-24
Resident - fifth and subsequent (per annum)	R	215.00	N/A	NB	225.00	4.65%	N/A	N/A	03-Apr-23	01-Apr-24
10 Visitor Vouchers or Sessions	R	13.00	N/A	NB	13.50	3.85%	N/A	N/A	03-Apr-23	01-Apr-24
Business Permit (per annum)	M	N/A	578.00	NB	N/A	N/A	636.00	0.10	03-Apr-23	01-Apr-24
Disabled Bay	R	15.00	0.00	NB	15.00	0.00%	0.00	0.00%	03-Apr-23	01-Apr-24
Disabled Bay - renewal	R	5.00	0.00	NB	5.00	0.00%	0.00	0.00%	03-Apr-23	01-Apr-24
Carers Permit - 1	R	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	03-Apr-23	01-Apr-24
Carers Permit 2	R	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	03-Apr-23	01-Apr-24
Mobile Permit - Non profit organisation (per annum)	R	N/A	20.00	NB	N/A	N/A	20.00	0.00%	03-Apr-23	01-Apr-24
Mobile Permit - Staff (per annum)	R	N/A	20.00	NB	N/A	N/A	20.00	0.00%	03-Apr-23	01-Apr-24
Mobile Permit - Commercial organisation (per annum)	R	N/A	480.00	NB	N/A	N/A	480.00	0.00%	03-Apr-23	01-Apr-24

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VAT STATUS  
STD-Standard  
EXP-Exempt RED-Reduced  
NB-Non Business M-Mixed  
OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Off Street Parking</b>										
<b>Kingsend North, Ruislip - Short Stay</b>										
up to 30 mins (Kingsend North)	M	0.00	1.00	STD	0.00	0.00%	1.10	10.00%	03-Apr-23	01-Apr-24
up to 1 hour (Kingsend North)	M	0.60	1.70	STD	0.70	16.67%	1.80	5.88%	03-Apr-23	01-Apr-24
up to 90 mins (Kingsend North)	M	0.80	2.90	STD	0.90	12.50%	3.00	3.45%	03-Apr-23	01-Apr-24
up to 2 hours (Kingsend North)	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
<b>Kingsend South, Ruislip - Short Stay</b>										
up to 1 hour (Kingsend South)	M	0.90	1.80	STD	0.90	0.00%	1.80	0.00%	03-Apr-23	01-Apr-24
up to 2 hours (Kingsend South)	M	1.30	4.00	STD	1.30	0.00%	4.00	0.00%	03-Apr-23	01-Apr-24
<b>Kingsend South, Ruislip - Long Stay</b>										
Up to 30 mins	M	0.00	1.00	STD	0.00	0.00%	1.10	10.00%	03-Apr-23	01-Apr-24
Up to 1 hour	M	0.90	1.70	STD	1.00	11.11%	1.80	5.88%	03-Apr-23	01-Apr-24
Up to 2 hours	M	1.30	3.90	STD	1.40	7.69%	4.00	2.56%	03-Apr-23	01-Apr-24
Up to 3 hours	M	1.50	4.50	STD	1.60	6.67%	4.60	2.22%	03-Apr-23	01-Apr-24
Up to 4 hours	M	2.50	5.90	STD	2.60	4.00%	6.00	1.69%	03-Apr-23	01-Apr-24
Over 4 hours	M	2.80	6.70	STD	2.90	3.57%	6.80	1.49%	03-Apr-23	01-Apr-24
<b>Oaklands Gate, Northwood and Falling Lane, Yiewsley - Limited Stay</b>										
Up to 30 mins	M	0.00	0.80	STD	0.00	0.00%	0.90	12.50%	03-Apr-23	01-Apr-24
Up to 1 hour	M	0.60	1.70	STD	0.70	16.67%	1.80	5.88%	03-Apr-23	01-Apr-24
Up to 90 mins	M	0.80	2.90	STD	0.90	12.50%	3.00	3.45%	03-Apr-23	01-Apr-24
Up to 2 hours	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
Up to 3 hours	M	2.00	4.50	STD	2.10	5.00%	4.60	2.22%	03-Apr-23	01-Apr-24
Up to 4 hours	M	2.40	5.90	STD	2.50	4.17%	6.00	1.69%	03-Apr-23	01-Apr-24
<b>Rockingham Recreation Ground, Uxbridge, Sidmouth Drive car park, Ruislip Gardens, Harefield House - Limited Stay</b>										
<i>This car park has a maximum stay of 4 hours</i>										
1st 30 mins, then	M	0.00	0.80	STD	0.00	0.00%	0.90	12.50%	03-Apr-23	01-Apr-24
Up to 1 hour	M	0.60	1.70	STD	0.70	16.67%	1.80	5.88%	03-Apr-23	01-Apr-24
Up to 90 mins	M	0.80	2.90	STD	0.90	12.50%	3.00	3.45%	03-Apr-23	01-Apr-24
Up to 2 hours	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
per 20 mins up to 4 hours	M	0.50	1.50	STD	0.60	20.00%	1.60	6.67%	03-Apr-23	01-Apr-24
<b>Other Borough Car Parks: Blyth Road, Hayes; Community Close, Ickenham; Fairfield Rd, Yiewsley; Long Lane, Hillingdon; Civic Hall, Hayes; Linden Avenue, Ruislip Manor; Devon Parade, Eastcote; Devonshire Lodge, Eastcote; Green Lane, Northwood.</b>										
Up to 30 mins	M	0.00	0.80	STD	0.00	0.00%	0.90	12.50%	03-Apr-23	01-Apr-24
Up to 1 hour	M	0.60	1.70	STD	0.70	16.67%	1.80	5.88%	03-Apr-23	01-Apr-24
Up to 90 mins	M	0.80	2.90	STD	0.90	12.50%	3.00	3.45%	03-Apr-23	01-Apr-24
Up to 2 hours	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
Up to 3 hours	M	2.00	4.50	STD	2.10	5.00%	4.60	2.22%	03-Apr-23	01-Apr-24
Up to 4 hours	M	2.40	5.90	STD	2.50	4.17%	6.00	1.69%	03-Apr-23	01-Apr-24
Up to 9 hours (Over 4 hours for Blyth Road)	M	4.40	10.00	STD	4.50	2.27%	10.10	1.00%	03-Apr-23	01-Apr-24
Over 9 hours	M	7.00	14.00	STD	7.10	1.43%	14.10	0.71%	03-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Long Stay Reduced Charge: Long Drive, South Ruislip; Brandville Rd, West Drayton; Pembroke Gardens, Ruislip Manor; Pump Lane, Hayes; North View, Eastcote; St Martins Approach, Ruislip.</b>										
Up to 30 mins	M	0.00	0.80	STD	0.00	0.00%	0.90	12.50%	03-Apr-23	01-Apr-24
Up to 1 hour	M	0.60	1.70	STD	0.70	16.67%	1.80	5.88%	03-Apr-23	01-Apr-24
Up to 90 mins	M	0.80	2.90	STD	0.90	12.50%	3.00	3.45%	03-Apr-23	01-Apr-24
Up to 2 hours	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
Up to 3 hours	M	2.00	4.50	STD	2.10	5.00%	4.60	2.22%	03-Apr-23	01-Apr-24
Up to 4 hours	M	2.40	5.90	STD	2.50	4.17%	6.00	1.69%	03-Apr-23	01-Apr-24
Over 4 hours	M	2.80	6.70	STD	2.90	3.57%	6.80	1.49%	03-Apr-23	01-Apr-24
<b>Leisure Centre Car Parks: (Subject to agreement with the operators where relevant)</b>										
Up to 30 mins	M	0.00	0.80	STD	0.00	0.00%	0.90	12.50%	03-Apr-23	01-Apr-24
Up to 1 hour	M	0.60	1.70	STD	0.70	16.67%	1.80	5.88%	03-Apr-23	01-Apr-24
Up to 90 mins	M	0.80	2.90	STD	0.90	12.50%	3.00	3.45%	03-Apr-23	01-Apr-24
Up to 2 hours	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
Up to 3 hours	M	2.00	4.50	STD	2.10	5.00%	4.60	2.22%	03-Apr-23	01-Apr-24
Up to 4 hours	M	2.40	5.90	STD	2.50	4.17%	6.00	1.69%	03-Apr-23	01-Apr-24
<b>Uxbridge Multi-Storey car parks: Cedars car park, Uxbridge</b>										
Up to 2 hours	M	1.30	2.90	STD	1.40	7.69%	3.00	3.45%	03-Apr-23	01-Apr-24
Up to 3 hours	M	2.50	4.00	STD	2.60	4.00%	4.10	2.50%	03-Apr-23	01-Apr-24
Up to 4 hours	M	3.20	5.10	STD	3.30	3.13%	5.20	1.96%	03-Apr-23	01-Apr-24
Up to 5 hours	M	4.10	5.60	STD	4.20	2.44%	5.70	1.79%	03-Apr-23	01-Apr-24
Up to 6 hours	M	5.70	8.60	STD	5.80	1.75%	8.70	1.16%	03-Apr-23	01-Apr-24
Up to 8 hours	M	8.10	13.60	STD	8.20	1.23%	13.70	0.74%	03-Apr-23	01-Apr-24
Over 8 hours	M	10.60	19.70	STD	10.70	0.94%	19.80	0.51%	03-Apr-23	01-Apr-24
Sunday (all day)	M	2.50	3.70	STD	2.60	4.00%	3.80	2.70%	03-Apr-23	01-Apr-24
<b>Graingess Yard Car Park</b>										
15 mins	M	0.30	1.00	STD	0.30	0.00%	1.00	0.00%	03-Apr-23	26-Apr-24
30 mins	M	0.60	2.00	STD	0.60	0.00%	2.00	0.00%	03-Apr-23	26-Apr-24
45 mins	M	0.90	3.00	STD	0.90	0.00%	3.00	0.00%	03-Apr-23	26-Apr-24
1 hour	M	1.20	4.00	STD	1.20	0.00%	4.00	0.00%	03-Apr-23	26-Apr-24
1 hour 15 mins	M	1.50	5.00	STD	1.50	0.00%	5.00	0.00%	03-Apr-23	26-Apr-24
1 hour 30 mins	M	1.80	6.00	STD	1.80	0.00%	6.00	0.00%	03-Apr-23	26-Apr-24
1 hour 45 mins	M	2.10	7.00	STD	2.10	0.00%	7.00	0.00%	03-Apr-23	26-Apr-24
2 hours	M	2.40	8.00	STD	2.40	0.00%	8.00	0.00%	03-Apr-23	26-Apr-24
2 hours 15 mins	M	2.70	9.00	STD	2.70	0.00%	9.00	0.00%	03-Apr-23	26-Apr-24
2 hours 30 mins	M	3.00	10.00	STD	3.00	0.00%	10.00	0.00%	03-Apr-23	26-Apr-24
2 hours 45 mins	M	3.30	11.00	STD	3.30	0.00%	11.00	0.00%	03-Apr-23	26-Apr-24
3 hours	M	3.60	12.00	STD	3.60	0.00%	12.00	0.00%	03-Apr-23	26-Apr-24
3 hours 15 mins	M	3.90	13.00	STD	3.90	0.00%	13.00	0.00%	03-Apr-23	26-Apr-24
3 hours 30 mins	M	4.20	14.00	STD	4.20	0.00%	14.00	0.00%	03-Apr-23	26-Apr-24
3 hours 45 mins	M	4.50	15.00	STD	4.50	0.00%	15.00	0.00%	03-Apr-23	26-Apr-24
4 hours	M	4.80	16.00	STD	4.80	0.00%	16.00	0.00%	03-Apr-23	26-Apr-24
<b>Civic Centre car park (open on Saturdays only)</b>										
Up to 2 hours	M	1.20	3.90	STD	1.30	8.33%	4.00	2.56%	03-Apr-23	01-Apr-24
Up to 4 hours	M	2.40	5.90	STD	2.50	4.17%	6.00	1.69%	03-Apr-23	01-Apr-24
Over 4 hours	M	4.40	6.70	STD	4.50	2.27%	6.80	1.49%	03-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Multi-storey Season Tickets and other pre-paid Parking Permits:</b>										
Cedars and Grainges Car Parks At all times (per quarter)	M	350.00	490.90	STD	300.00	-14.29%	400.00	-18.52%	03-Apr-23	01-Apr-24
Cedars and Grainges Car Parks At all times (per half-year)	M	690.00	976.00	STD	650.00	-5.80%	900.00	-7.79%	03-Apr-23	01-Apr-24
Cedars and Grainges Car Parks At all times (annual)	M	1,390.00	1,940.40	STD	1,300.00	-6.47%	1,600.00	-17.54%	03-Apr-23	01-Apr-24
Grainges Basement Car Parks At all times (per quarter)	M	Delete	Delete	STD	Delete	Delete	Delete	Delete	03-Apr-23	01-Apr-24
Grainges Basement Car Parks At all times (annual)	M	Delete	Delete	STD	Delete	Delete	Delete	Delete	03-Apr-23	01-Apr-24
Grainges Yard (Windsor St Shop Keeper) (per quarter)	M	N/A	427.40	STD	N/A	N/A	435.00	1.78%	03-Apr-23	01-Apr-24
Grainges Yard (Windsor St Shop Keeper) (per half year)	M	N/A	866.30	STD	N/A	N/A	870.00	0.43%	03-Apr-23	01-Apr-24
Grainges Yard (Windsor St Shop Keeper) (annual)	M	N/A	1,732.50	STD	N/A	N/A	1,740.00	0.43%	03-Apr-23	01-Apr-24
Grainges Yard (Windsor St Shop Keeper), Disabled bays(per quarter)	M	Delete	Delete	STD	Delete	Delete	Delete	Delete	01-Apr-23	
Local Car Park Permit (used in Surface car parks) At all times (depending on location) Per Quarter	M	100.00	121.30	STD	110.00	10.00%	130.00	7.17%	03-Apr-23	01-Apr-24
Local Car Park Permit (used in Surface car parks) At all times (depending on location) (Per half year)		200.00	242.60	STD	220.00	10.00%	260.00	7.17%	03-Apr-23	01-Apr-24
Local Car Park Permit (used in Surface car parks) At all times (depending on location) (annual)	M	400.00	485.20	STD	440.00	10.00%	520.00	7.17%	03-Apr-23	01-Apr-24
<b>Ruislip Lido Main Car Park, Willow Lawn Car Park &amp; Breakspear Crem Overflow Car Park</b>										
High Season - May-Aug (Up to 3 hours)	M	0.00	8.00	STD	0.00	0.00%	8.50	6.25%	03-Apr-23	01-Apr-24
High Season - May-Aug (Over 3 hours)	M	5.00	15.00	STD	5.50	10.00%	15.50	3.33%	03-Apr-23	01-Apr-24
Low Season - Sep-Apr (Up to 3 hours)	M	0.00	5.00	STD	0.00	0.00%	5.50	10.00%	03-Apr-23	01-Apr-24
Low Season - Sep-Apr (Over 3 hours)	M	2.50	7.00	STD	3.00	20.00%	7.50	7.14%	03-Apr-23	01-Apr-24
Jan-Apr & Sep-Dec (Up to 5 hours)	M	Delete		STD	Delete				03-Apr-23	01-Apr-24
Jan-Apr & Sep-Dec (more than 5 hours)	M	Delete		STD	Delete				03-Apr-23	01-Apr-24
May-Aug (Up to 5 hours)	M	Delete		STD	Delete				03-Apr-23	01-Apr-24
May-Aug (more than 5 hours)	M	Delete		STD	Delete				03-Apr-23	01-Apr-24
<b>Parking Bay suspension</b>										
Per Vehicle per day (or part)	M	40.00	40.00	NB	42.00	5.00%	42.00	5.00%	03-Apr-23	01-Apr-24
Cancellation Fee - 7 Day Notice	M	40.00	40.00	NB	42.00	5.00%	42.00	5.00%	03-Apr-23	01-Apr-24
Amendment Fee - 7 Day Notice	M	40.00	40.00	NB	42.00	5.00%	42.00	5.00%	03-Apr-23	01-Apr-24
Per Vehicle per day (or part) - Filming Fast Track	M			NB	65.00	New	65.00	New		01-Apr-24
Per Vehicle per day (or part) - Filming	M			NB	32.00	New	32.00	New		01-Apr-24
Cancellation Fee - 7 Day Notice - Filming	M			NB	32.00	New	32.00	New		01-Apr-24
Amendment Fee - 7 Day Notice - Filming	M			NB	32.00	New	32.00	New		01-Apr-24
<b>Parking Waiver</b>										
Per Vehicle per day (or part)	M	20.00	20.00	NB	21.00	5.00%	21.00	5.00%	03-Apr-23	01-Apr-24
Extended Waiver - Non profit organisation (per annum)		N/A	20.00	NB	N/A	N/A	20.00	0.00%	03-Apr-23	01-Apr-24
Extended Waiver - Staff (per annum)		N/A	20.00	NB	N/A	N/A	20.00	0.00%	03-Apr-23	01-Apr-24
Extended Waiver - Commercial organisation (per annum)		N/A	480.00	NB	N/A	N/A	480.00	0.00%	03-Apr-23	01-Apr-24
<b>34. Planning Policy</b>										
Self Build Register Part 1 Entry Fee	M	123.50	123.50	EXP	129.70	5.02%	129.70	5.02%	01-Apr-23	01-Apr-24
Self Build Register Part 1 Annual Retention Fee	M	41.60	41.60	EXP	43.70	5.05%	43.70	5.05%	01-Apr-23	01-Apr-24
Self Build Register Part 2 Entry Fee	M	61.10	61.10	EXP	64.20	5.07%	64.20	5.07%	01-Apr-23	01-Apr-24
<b>35. Planning Specialists</b>										
Ordinary Watercourse Land Drainage Consent fee	B	50.00	50.00	NB	50.00	0.00%	50.00	0.00%	04-Nov-13	
<b>36. Early Years Centres</b>										
<b>Full day care provision</b>										

TYPE

B-Business R-Resident

M-Mixed C-Concession

VAT STATUS

STD-Standard

EXP-Exempt RED-Reduced

NB-Non Business M-Mixed

OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Nestles Avenue Early Years Centre / South Ruislip Early Years Centre / Uxbridge Early Years Centre</b>										
<b>Less than 5 hours booking (£ per hour)</b>										
Standard Rate - Under 2 year old	R	10.40	10.40	EXP	10.90	4.81%	10.90	4.81%	01-Apr-23	01-Apr-24
Concessionary Rate - Under 2 year old	R	9.40	9.40	EXP	9.90	5.32%	9.90	5.32%	01-Apr-23	01-Apr-24
Standard Rate - Over 2 year old	R	9.00	9.00	EXP	9.50	5.56%	9.50	5.56%	01-Apr-23	01-Apr-24
Concessionary Rate - Over 2 year old	R	8.10	8.10	EXP	8.50	4.94%	8.50	4.94%	01-Apr-23	01-Apr-24
<b>More than 5 hours booking (£ per hour)</b>										
Standard Rate - Under 2 year old	R	8.10	8.10	EXP	8.50	4.94%	8.50	4.94%	01-Apr-23	01-Apr-24
Concessionary Rate - Under 2 year old	R	7.30	7.30	EXP	7.70	5.48%	7.70	5.48%	01-Apr-23	01-Apr-24
Standard Rate - Over 2 year old	R	7.20	7.20	EXP	7.60	5.56%	7.60	5.56%	01-Apr-23	01-Apr-24
Concessionary Rate - Over 2 year old	R	6.50	6.50	EXP	6.80	4.62%	6.80	4.62%	01-Apr-23	01-Apr-24
<b>10 Hour booking (£ per week)</b>										
Standard Rate - Under 2 year old	R	363.70	363.70	EXP	381.90	5.00%	381.90	5.00%	01-Apr-23	01-Apr-24
Concessionary Rate - Under 2 year old	R	327.30	327.30	EXP	343.70	5.01%	343.70	5.01%	01-Apr-23	01-Apr-24
Standard Rate - Over 2 year old	R	328.40	328.40	EXP	344.80	4.99%	344.80	4.99%	01-Apr-23	01-Apr-24
Concessionary Rate - Over 2 year old	R	295.50	295.50	EXP	310.30	5.01%	310.30	5.01%	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>37. Adult Education Service</b>										
<b>Tuition Fees</b>										
Tuition Fee per Guided Learning Hour (ESFA funded)	R	N/A	7.40	EXP	N/A	N/A	7.75	4.73%	01-Apr-23	01-Apr-24
Tuition Fee Guided Learning Hour (GLA funded, with fees subsidised by the council) (London Residents)	R	4.70	7.40	EXP	4.95	5.32%	7.75	4.73%	01-Apr-23	01-Apr-24
Concessionary rate (Over 65 / Non-means tested benefits)	R	2.85	N/A	EXP	3.00	5.26%	N/A	N/A	01-Apr-23	01-Apr-24
Administration Fee	R	11.00	11.00	EXP	11.00	0.00%	11.00	10.00%	01-Apr-23	01-Apr-23
Qualification Charges	R	At cost	At cost	EXP	At cost	0.00%	At cost	0.00%	01-Apr-23	01-Apr-23
Learners fully funded through Grant	R	0.00	0.00	EXP	0.00	NEW	0.00	NEW	01-Apr-23	01-Apr-23
Skills Concessionary rate	R	Delete	Delete	EXP	Delete				01-Apr-23	01-Apr-23
Room hire per hour - equipped and serviced (S/M/L). Non-commercial / charity	M	9.60/10.20/ 40.45	16.50/17.35/ 17.60	EXP	10.25/10.90/ 43.25	7.00%	17.65/18.50/ 18.80	7.00%	01-Apr-23	01-Apr-24
Room hire per hour - equipped and serviced (S/M/L) Commercial	M	17.05/17.90/ 18.20	22.00/23.10/ 23.65	EXP	18.25/19.15/ 19.50	7.00%	23.50/24.70/ 39.20	7.00%	01-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>38. Young People's Centre</b>										
<b>Charville YPC South Ruislip YPC</b>										
<b>Hourly Charges</b>										
Council directly managed	M	27.30	27.30	EXP	28.70	5.13%	28.70	5.13%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	34.20	34.20	EXP	35.90	4.97%	35.90	4.97%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	41.00	41.00	EXP	43.10	5.12%	43.10	5.12%	01-Apr-23	01-Apr-24
Other lettings	M	54.60	54.60	EXP	57.30	4.95%	57.30	4.95%	01-Apr-23	01-Apr-24
<b>Daily Charges (Up to 8 Hours)</b>										
Council directly managed	M	163.80	163.80	EXP	172.00	5.01%	172.00	5.01%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	204.80	204.80	EXP	215.00	4.98%	215.00	4.98%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	245.70	245.70	EXP	258.00	5.01%	258.00	5.01%	01-Apr-23	01-Apr-24
Other lettings	M	329.00	329.00	EXP	345.40	4.98%	345.40	4.98%	01-Apr-23	01-Apr-24
<b>Daily Charges (More than 8 Hours)</b>										
Council directly managed	M	329.00	329.00	EXP	345.40	4.98%	345.40	4.98%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	410.90	410.90	EXP	431.40	4.99%	431.40	4.99%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	492.80	492.80	EXP	517.40	4.99%	517.40	4.99%	01-Apr-23	01-Apr-24
Other lettings	M	656.60	656.60	EXP	689.40	5.00%	689.40	5.00%	01-Apr-23	01-Apr-24
<b>Individual Rooms</b>										
<b>Hourly</b>										
Charge for 1 room	M	9.60	9.60	EXP	10.10	5.21%	10.10	5.21%	01-Apr-23	01-Apr-24
Small hall	M	13.65	13.65	EXP	14.35	5.13%	14.35	5.13%	01-Apr-23	01-Apr-24
Large Hall	M	20.50	20.50	EXP	21.50	4.88%	21.50	4.88%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Charge for 1 room	M	54.60	54.60	EXP	57.35	5.04%	57.35	5.04%	01-Apr-23	01-Apr-24
Small hall	M	81.90	81.90	EXP	86.00	5.01%	86.00	5.01%	01-Apr-23	01-Apr-24
Large Hall	M	123.00	123.00	EXP	129.00	4.88%	129.00	4.88%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Charge for 1 room	M	109.20	109.20	EXP	114.65	4.99%	114.65	4.99%	01-Apr-23	01-Apr-24
Small hall	M	163.80	163.80	EXP	172.00	5.01%	172.00	5.01%	01-Apr-23	01-Apr-24
Large Hall	M	246.00	246.00	EXP	258.00	4.88%	258.00	4.88%	01-Apr-23	01-Apr-24
<b>West Drayton YPC</b>										
<b>Hourly charges</b>										
Council directly managed	M	28.70	28.70	EXP	30.10	4.88%	30.10	4.88%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	35.50	35.50	EXP	37.30	5.07%	37.30	5.07%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	42.40	42.40	EXP	44.50	4.95%	44.50	4.95%	01-Apr-23	01-Apr-24
Other lettings	M	56.00	56.00	EXP	58.80	5.00%	58.80	5.00%	01-Apr-23	01-Apr-24
<b>Daily Charges (UP to 8 HOURS)</b>										
Council directly managed	M	169.30	169.30	EXP	177.80	5.02%	177.80	5.02%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	211.60	211.60	EXP	222.20	5.01%	222.20	5.01%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	253.90	253.90	EXP	266.60	5.00%	266.60	5.00%	01-Apr-23	01-Apr-24
Other lettings	M	338.50	338.50	EXP	355.40	4.99%	355.40	4.99%	01-Apr-23	01-Apr-24
<b>Daily Charges (More than 8 HOURS)</b>										
Council directly managed	M	338.50	338.50	EXP	355.40	4.99%	355.40	4.99%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	423.20	423.20	EXP	444.40	5.01%	444.40	5.01%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	507.80	507.80	EXP	533.20	5.00%	533.20	5.00%	01-Apr-23	01-Apr-24
Other lettings	M	677.00	677.00	EXP	710.90	5.01%	710.90	5.01%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Individual Rooms</b>										
<b>Hourly</b>										
Charge for 1 room	M	9.60	9.60	EXP	10.10	5.21%	10.10	5.21%	01-Apr-23	01-Apr-24
Small hall	M	13.65	13.65	EXP	14.35	5.13%	14.35	5.13%	01-Apr-23	01-Apr-24
Large Hall	M	21.80	21.80	EXP	22.90	5.05%	22.90	5.05%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Charge for 1 room	M	56.00	56.00	EXP	58.80	5.00%	58.80	5.00%	01-Apr-23	01-Apr-24
Small hall	M	84.60	84.60	EXP	88.80	4.96%	88.80	4.96%	01-Apr-23	01-Apr-24
Large Hall	M	127.00	127.00	EXP	133.30	4.96%	133.30	4.96%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Charge for 1 room	M	113.40	113.40	EXP	119.10	5.03%	119.10	5.03%	01-Apr-23	01-Apr-24
Small hall	M	169.30	169.30	EXP	177.80	5.02%	177.80	5.02%	01-Apr-23	01-Apr-24
Large Hall	M	253.90	253.90	EXP	266.60	5.00%	266.60	5.00%	01-Apr-23	01-Apr-24



Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Harlington YPC</b>										
<b>Hourly</b>										
Council directly managed	M	21.80	21.80	EXP	22.90	5.05%	22.90	5.05%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	27.30	27.30	EXP	28.70	5.13%	28.70	5.13%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	32.80	32.80	EXP	34.40	4.88%	34.40	4.88%	01-Apr-23	01-Apr-24
Other lettings	M	43.70	43.70	EXP	45.90	5.03%	45.90	5.03%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Council directly managed	M	132.50	132.50	EXP	139.10	4.98%	139.10	4.98%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	166.50	166.50	EXP	174.80	4.98%	174.80	4.98%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	199.30	199.30	EXP	209.30	5.02%	209.30	5.02%	01-Apr-23	01-Apr-24
Other lettings	M	264.80	264.80	EXP	278.00	4.98%	278.00	4.98%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Council directly managed	M	264.80	264.80	EXP	278.00	4.98%	278.00	4.98%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	331.80	331.80	EXP	348.40	5.00%	348.40	5.00%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	398.60	398.60	EXP	418.50	4.99%	418.50	4.99%	01-Apr-23	01-Apr-24
Other lettings	M	531.10	531.10	EXP	557.70	5.01%	557.70	5.01%	01-Apr-23	01-Apr-24
<b>Individual Rooms</b>										
<b>Hourly</b>										
Charge for 1 room	M	6.90	6.90	EXP	7.25	5.07%	7.25	5.07%	01-Apr-23	01-Apr-24
Small hall	M	10.90	10.90	EXP	11.45	5.05%	11.45	5.05%	01-Apr-23	01-Apr-24
Large Hall	M	16.40	16.40	EXP	17.20	4.88%	17.20	4.88%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Charge for 1 room	M	43.70	43.70	EXP	45.90	5.03%	45.90	5.03%	01-Apr-23	01-Apr-24
Small hall	M	67.00	67.00	EXP	70.40	5.07%	70.40	5.07%	01-Apr-23	01-Apr-24
Large Hall	M	99.70	99.70	EXP	104.70	5.02%	104.70	5.02%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Charge for 1 room	M	88.80	88.80	EXP	93.20	4.95%	93.20	4.95%	01-Apr-23	01-Apr-24
Small hall	M	132.50	132.50	EXP	139.10	4.98%	139.10	4.98%	01-Apr-23	01-Apr-24
Large Hall	M	199.30	199.30	EXP	209.30	5.02%	209.30	5.02%	01-Apr-23	01-Apr-24
<b>Ruislip YPC</b>										
<b>Hourly</b>										
Council directly managed	M	21.80	21.80	EXP	22.90	5.05%	22.90	5.05%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	27.30	27.30	EXP	28.70	5.13%	28.70	5.13%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	32.80	32.80	EXP	34.40	4.88%	34.40	4.88%	01-Apr-23	01-Apr-24
Other lettings	M	43.70	43.70	EXP	45.90	5.03%	45.90	5.03%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Council directly managed	M	129.70	129.70	EXP	136.20	5.01%	136.20	5.01%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	161.10	161.10	EXP	169.20	5.03%	169.20	5.03%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	193.80	193.80	EXP	203.50	5.01%	203.50	5.01%	01-Apr-23	01-Apr-24
Other lettings	M	258.10	258.10	EXP	271.00	5.00%	271.00	5.00%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Council directly managed	M	258.10	258.10	EXP	271.00	5.00%	271.00	5.00%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	323.60	323.60	EXP	339.80	5.01%	339.80	5.01%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	387.70	387.70	EXP	407.10	5.00%	407.10	5.00%	01-Apr-23	01-Apr-24
Other lettings	M	517.30	517.30	EXP	543.20	5.01%	543.20	5.01%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Individual Rooms</b>										
<b>Hourly</b>										
Charge for 1 room	M	6.90	6.90	EXP	7.25	5.07%	7.25	5.07%	01-Apr-23	01-Apr-24
Small hall	M	10.90	10.90	EXP	11.45	5.05%	11.45	5.05%	01-Apr-23	01-Apr-24
Large Hall	M	16.40	16.40	EXP	17.20	4.88%	17.20	4.88%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Charge for 1 room	M	43.70	43.70	EXP	45.90	5.03%	45.90	5.03%	01-Apr-23	01-Apr-24
Small hall	M	64.20	64.20	EXP	67.40	4.98%	67.40	4.98%	01-Apr-23	01-Apr-24
Large Hall	M	96.90	96.90	EXP	101.70	4.95%	101.70	4.95%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Charge for 1 room	M	86.10	86.10	EXP	90.40	4.99%	90.40	4.99%	01-Apr-23	01-Apr-24
Small hall	M	129.70	129.70	EXP	136.20	5.01%	136.20	5.01%	01-Apr-23	01-Apr-24
Large Hall	M	193.80	193.80	EXP	203.50	5.01%	203.50	5.01%	01-Apr-23	01-Apr-24
<b>Fountain Mills YPC</b>										
<b>Hourly</b>										
Council directly managed	M	27.30	27.30	EXP	28.70	5.13%	28.70	5.13%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	35.50	35.50	EXP	37.30	5.07%	37.30	5.07%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	42.40	42.40	EXP	44.50	4.95%	44.50	4.95%	01-Apr-23	01-Apr-24
Other lettings	M	56.00	56.00	EXP	58.80	5.00%	58.80	5.00%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Council directly managed	M	168.00	168.00	EXP	176.40	5.00%	176.40	5.00%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	208.90	208.90	EXP	219.30	4.98%	219.30	4.98%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	251.20	251.20	EXP	263.80	5.02%	263.80	5.02%	01-Apr-23	01-Apr-24
Other lettings	M	334.50	334.50	EXP	351.20	4.99%	351.20	4.99%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Council directly managed	M	334.50	334.50	EXP	351.20	4.99%	351.20	4.99%	01-Apr-23	01-Apr-24
Affiliated Youth Groups	M	417.70	417.70	EXP	438.60	5.00%	438.60	5.00%	01-Apr-23	01-Apr-24
Other voluntary group lettings	M	502.30	502.30	EXP	527.40	5.00%	527.40	5.00%	01-Apr-23	01-Apr-24
Other lettings	M	668.90	668.90	EXP	702.30	4.99%	702.30	4.99%	01-Apr-23	01-Apr-24
<b>Individual Rooms</b>										
<b>Hourly</b>										
Charge for 1 room	M	9.60	9.60	EXP	10.10	5.21%	10.10	5.21%	01-Apr-23	01-Apr-24
Small hall	M	13.65	13.65	EXP	14.35	5.13%	14.35	5.13%	01-Apr-23	01-Apr-24
Large Hall	M	20.50	20.50	EXP	21.50	4.88%	21.50	4.88%	01-Apr-23	01-Apr-24
<b>Daily (up to 8 hours)</b>										
Charge for 1 room	M	56.00	56.00	EXP	58.80	5.00%	58.80	5.00%	01-Apr-23	01-Apr-24
Small hall	M	83.20	83.20	EXP	87.40	5.05%	87.40	5.05%	01-Apr-23	01-Apr-24
Large Hall	M	125.60	125.60	EXP	131.90	5.02%	131.90	5.02%	01-Apr-23	01-Apr-24
<b>Daily (more than 8 hours)</b>										
Charge for 1 room	M	111.90	111.90	EXP	117.50	5.00%	117.50	5.00%	01-Apr-23	01-Apr-24
Small hall	M	168.00	168.00	EXP	176.40	5.00%	176.40	5.00%	01-Apr-23	01-Apr-24
Large Hall	M	251.20	251.20	EXP	263.80	5.02%	263.80	5.02%	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Schools</b>										
Duke of Edinburgh Award		409.50	N/A	EXP	430.00	5.01%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Other Youth Fees</b>										
Membership session fee	M	0.50	0.50	EXP	0.50	0.00%	0.50	0.00%	01-Apr-18	
Duke of Edinburgh Awards Enrolment Fees Bronze Level	M	25.00	25.00	EXP	25.00	0.00%	25.00	0.00%	01-Apr-18	
Duke of Edinburgh Awards Enrolment fee Silver Level	M	25.00	25.00	EXP	25.00	0.00%	25.00	0.00%	01-Apr-18	
Duke of Edinburgh Awards Enrolment fee Gold Level	M	31.00	31.00	EXP	31.00	0.00%	31.00	0.00%	01-Apr-18	
<b>39. FIESTA</b>										
Summer Fun	M	40.00	125.00	EXP	40.00	0.00%	125.00	0.00%	01-Jul-22	
Big Summer	M	40.00	125.00	EXP	40.00	0.00%	125.00	0.00%	01-Jul-22	
Netball	M	40.00	125.00	EXP	40.00	0.00%	125.00	0.00%	01-Jul-22	
SEND Musical Theatre Week	M	40.00	150.00	EXP	40.00	0.00%	150.00	0.00%	01-Jul-22	
Cricket	M	24.00	75.00	EXP	24.00	0.00%	75.00	0.00%	01-Jul-22	
Basketball	M	24.00	75.00	EXP	24.00	0.00%	75.00	0.00%	01-Jul-22	
Tennis	M	24.00	75.00	EXP	24.00	0.00%	75.00	0.00%	01-Jul-22	
Street Magic	M	18.00	52.50	EXP	18.00	0.00%	52.50	0.00%	01-Jul-22	
Mini Tennis	M	18.00	52.50	EXP	18.00	0.00%	52.50	0.00%	01-Jul-22	
Safer Cycling Award	M	18.00	52.50	EXP	18.00	0.00%	52.50	0.00%	01-Jul-22	
Clowning around - What to be a Clown	M	18.00	52.50	EXP	18.00	0.00%	52.50	0.00%	01-Jul-22	
Emergency First	M	18.00	52.50	EXP	18.00	0.00%	52.50	0.00%	01-Jul-22	
Paediatric First Aid	M	18.00	52.50	EXP	18.00	0.00%	52.50	0.00%	01-Jul-22	
<b>40. Garages</b>										
Garages (Area 1) HA4, HA5, HA6, UB9, UB10 - North	R	25.20	N/A	STD	26.50	5.16%	N/A	N/A	01-Apr-23	01-Apr-24
Garages (Area 2) UB8, UB11, UB3, UB4, UB7, TW6, TW19 - South	R	19.07	N/A	STD	20.05	5.16%	N/A	N/A	01-Apr-23	01-Apr-24

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>41. Mortuary</b>										
Delayed collection of bodies	M	20.80	N/A	STD	21.80	4.81%	N/A	N/A	01-Apr-23	01-Apr-24
(daily rate to be charged 5 days after coroner's decision to release body)		0.00	N/A		0.00	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Defence post mortem	M	588.00	N/A	STD	617.00	4.93%	N/A	N/A	01-Apr-23	01-Apr-24
Private post mortem	M	485.00	560.00	STD	509.00	4.95%	588.00	5.00%	01-Apr-23	01-Apr-24
High risk surcharge	M	69.00	82.00	STD	72.00	4.35%	86.00	4.88%	01-Apr-23	01-Apr-24
Post mortem from another motuary	M	553.00	N/A	STD	581.00	5.06%	N/A	N/A	01-Apr-23	01-Apr-24
Provision / Facilitation of Training Services (quote)	M			STD	Full Cost	NEW	Full Cost	NEW		01-Apr-24
<b>42. Housing</b>										
<b>Homelessness (set to recover costs up to HB threshold levels):</b>										
Temporary Accommodation - Minimum Charge	R	150.00	N/A	EXP	150.00	0.00%	N/A	0.00%	01-Apr-10	
Temporary Accommodation - Maximum Charge	R	375.00	N/A	EXP	375.00	0.00%	N/A	0.00%	01-Apr-10	
Bed & Breakfast - Minimum Charge	R	150.00	N/A	EXP	150.00	0.00%	N/A	0.00%	01-Apr-10	
Bed & Breakfast - Maximum Charge	R	375.00	N/A	EXP	375.00	0.00%	N/A	0.00%	01-Apr-10	
<b>HMOs Licensing</b>										
Licensing	M	1,502.00	N/A	NB	1,502.00	0.00%	N/A	N/A	01-Apr-23	
Renewal	M	1,502.00	N/A	NB	1,502.00	0.00%	N/A	N/A	01-Apr-23	
PCN for Non-Compliance with Remdial Notice	M	5,000.00	N/A	NB	5,000.00	0.00%	N/A	N/A	01-Apr-22	
Professional Advice to Landlords	M	Full Cost	N/A	STD	Full Cost	N/A	N/A	N/A	01-Apr-23	01-Apr-24
Improvement Notice	M	532.00	N/A	STD	559.00	5.08%	N/A	N/A	01-Apr-23	01-Apr-24
Prohibition / Demolition Notice	M	467.00	N/A	STD	490.00	4.93%	N/A	N/A	01-Apr-23	01-Apr-24
Emergency Notice	M	460.00	N/A	STD	483.00	5.00%	N/A	N/A	01-Apr-23	01-Apr-24
<b>Colne Park Caravan Site:</b>										
Main Rental Charge - Single Plot	R	136.24	N/A	EXP	136.24	0.00%	N/A	N/A	01-Apr-15	
Main Rental Charge - Double Plot	R	236.85	N/A	EXP	236.85	0.00%	N/A	N/A	01-Apr-15	
Water Single Plot	R	7.84	N/A	EXP	8.23	4.97%	N/A	N/A	01-Apr-23	01-Apr-24
Water Double Plot	R	13.70	N/A	EXP	14.39	5.04%	N/A	N/A	01-Apr-23	01-Apr-24
Personal Use Electricity Charge per kwh (metered)	R	0.15	N/A	RED	0.16	6.67%	N/A	N/A	01-Apr-23	01-Apr-24
Communal Electric charge per week	R	0.34	N/A	EXP	0.36	5.88%	N/A	N/A	01-Apr-23	01-Apr-24
<b>43. CCTV Requests</b>										
Fee for production of evidence for insurance claim purposes		164.00	164.00	STD	172.00	4.88%	172.00	4.88%	01-Apr-23	01-Apr-24
Search Fee for CCTV recording - Officer time spent researching		Full Cost	Full Cost	STD	Full Cost	N/A	Full Cost	N/A	01-Apr-23	01-Apr-24
<b>44. Children and Young People's Services</b>										
<b>Asylum Service (per week)</b>										
Asylum Service Charges for 18+	R	5.00	5.00	OTS	5.00	0.00%	5.00	0.00%	01-Feb-11	
Asylum rental contribution Charges for 18+	R	Actual Cost	Actual Cost	OTS	Actual Cost	0.00%	Actual Cost	0.00%	01-Apr-19	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>46. Adult Social Care</b>										
<b>Home care and Outreach:</b>										
Per hour	R	Actual Cost	Actual Cost	OTS	0.00%	Actual Cost	Actual Cost	0.00%	31-Dec-18	
<b>Meals on wheels (per meal):</b>										
Daily delivery	R	2.80	2.80	OTS	2.95	5.36%	2.95	5.36%	05-Apr-10	01-Apr-24
Frozen meals weekly/fortnightly	R	2.80	2.80	OTS	2.95	5.36%	2.95	5.36%	05-Apr-10	01-Apr-24
Lunch club dining centre meal	R	2.80	2.80	OTS	2.95	5.36%	2.95	5.36%	05-Apr-10	01-Apr-24
Day centre meal	R	2.80	2.80	OTS	2.95	5.36%	2.95	5.36%	05-Apr-10	01-Apr-24
<b>Respite (Residential) Care:</b>										
Young Adults (18-25)	R	66.69	66.69	OTS	70.00	4.96%	70.00	4.96%	10-Apr-17	01-Apr-24
Adults (25-60)	R	82.14	82.14	OTS	86.25	5.00%	86.25	5.00%	10-Apr-17	01-Apr-24
Older People (over 60)	R	125.47	125.47	OTS	131.75	5.01%	131.75	5.01%	10-Apr-17	01-Apr-24
<b>Permanent (Residential) Care:</b>										
Young Adults (18-25)	R	No Max	No Max	OTS	0.00%	No Max	No Max	N/A	10-Apr-17	
Adults (25-60)	R	No Max	No Max	OTS	0.00%	No Max	No Max	N/A	10-Apr-17	
Older People (over 60)	R	No Max	No Max	OTS	0.00%	No Max	No Max	N/A	10-Apr-17	
<b>Colham Road:</b>										
under 25	R	2,138.36	2,138.36	OTS	2,245.30	5.00%	2,245.30	5.00%	10-Apr-17	01-Apr-24
over 25	R	2,138.36	2,138.36	OTS	2,245.30	5.00%	2,245.30	5.00%	10-Apr-17	01-Apr-24
<b>Merrimans House:</b>										
Full board: under 25	R	1,672.02	1,672.02	OTS	1,755.60	5.00%	1,755.60	5.00%	10-Apr-17	1-Apr-2024
Full board: over 25	R	1,672.02	1,672.02	OTS	1,755.60	5.00%	1,755.60	5.00%	10-Apr-17	1-Apr-2024
Respite: under 25	R	1,672.02	1,672.02	OTS	1,755.60	5.00%	1,755.60	5.00%	09-Apr-12	1-Apr-2024
Respite: over 25	R	1,672.02	1,672.02	OTS	1,755.60	5.00%	1,755.60	5.00%	09-Apr-12	1-Apr-2024
<b>Hatton Grove:</b>										
under 25	R	1,632.40	1,632.40	OTS	1,714.00	5.00%	1,714.00	5.00%	10-Apr-17	1-Apr-2024
over 25	R	1,632.40	1,632.40	OTS	1,714.00	5.00%	1,714.00	5.00%	10-Apr-17	1-Apr-2024
<b>Fully staffed supported living unit:</b>										
Goshawk Gardens	R	852.6	852.60	OTS	895.25	5.00%	895.25	5.00%	08-Apr-13	1-Apr-2024
Chapel Lane	R	935.41	935.41	OTS	982.20	5.00%	982.20	5.00%	06-Apr-15	1-Apr-2024
<b>Other Accommodation:</b>										
Supported Housing	R	No Max	No Max	OTS	0.00%	No Max	No Max	0.00%	04-Apr-11	
Supported Living	R	No Max	No Max	OTS	0.00%	No Max	No Max	0.00%	04-Apr-11	
Shared Lives	R	No Max	No Max	OTS	0.00%	No Max	No Max	0.00%	04-Apr-11	
<b>Learning Disability Day &amp; Resource Services (per session):</b>										
Queens Walk Resource Service	R	19.9	19.90	OTS	20.9	5.03%	20.90	5.03%	01-Apr-15	1-Apr-2024
<b>Personal Budgets (PB)</b>										
Maximum Financial contribution	R	100% of PB	100% of PB	OTS	0.00%	100% of PB	100% of PB	0.00%	09-Apr-12	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non residents £	Increase %	Date of last change to charge	Effective Date
<b>Client Financial Affairs (CFA)</b>										
Preparation work prior to Deputy Order being made	R	745	745.00	OTS	N/A	0.00	745.00	N/A	01-Apr-19	
First year annual management fee - Assets above £16k	R	775	775.00	OTS	N/A	0.00	775.00	N/A	01-Apr-19	
First year annual management fee - Assets below £16k	R	5% of net assets	5% of net assets	OTS	N/A	0.00	3.5% of net assets	N/A	01-Apr-19	
Second and subsequent years annual management fee - Assets above £16k	R	650	650.00	OTS	N/A	0.00	650.00	N/A	01-Apr-19	
Second and subsequent years annual management fee - Assets below £16k	R	5% of net assets	5% of net assets	OTS	N/A	0.00	3.5% of net assets	N/A	01-Apr-19	
Preparation of annual report to the OPG	R	216	216.00	OTS	N/A	0.00	216.00	N/A	01-Apr-19	
Annual Property Management Fee	R	300	300.00	OTS	N/A	0.00	300.00	N/A	01-Apr-19	
Preparation of basic HMRC income tax return (bank or NS&I interest, taxable benefits)	R	70	70.00	OTS	N/A	0.00	70.00	N/A	01-Apr-19	
Preparation of complex HMRC income tax return (bank or NS&I interest, taxable benefits, small investment portfolio)	R	140	140.00	OTS	N/A	0.00	140.00	N/A	01-Apr-19	
Travel Cost per Hour	R	40	40.00	OTS	N/A	0.00	40.00	N/A	01-Apr-19	
<b>Deferred Payment Scheme</b>										
Set Up Admin Fee	R	300	300.00	OTS	315.00	5.00%	315.00	5.00%	01-Apr-15	1-Apr-2024
Shut Down Admin Fee	R	300	300.00	OTS	315.00	5.00%	315.00	5.00%	01-Apr-16	1-Apr-2024
Interest Rate (amount above the 15 year average gilts yield rate as published by the Office for Budget Responsibility 6 monthly)	R	0.15%	0.15%	OTS	0	0.00%	0.00	0.00%	01-Apr-15	
<b>TeleCareLine (TCL):</b>										
Level 1	R	1.13	N/A	NB	1.13	0.00%	N/A	0.00%	01-Apr-05	
Level 2	R	5.00	N/A	NB	5.00	0.00%	N/A	0.00%	01-Apr-11	
Level 3	R	8.50	N/A	NB	8.50	0.00%	N/A	0.00%	01-Apr-11	
Level 4	R	12.00	N/A	NB	12.00	0.00%	N/A	0.00%	01-Apr-11	
Over 75's exempt / not charged	R	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	01-May-18	

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Housing Revenue Account</b>										
<b>Development &amp; Assets</b>										
<b>Service Charges</b>										
CCTV Maintenance (per week)	R	0.86	N/A	NB	0.92	6.98%	N/A	N/A	03-Apr-23	01-Apr-24
Door Entry (per property per week)	R	0.27	N/A	NB	0.29	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Sheltered Window Cleaning	R	0.32	N/A	NB	0.34	6.25%	N/A	N/A	03-Apr-23	01-Apr-24
Meal plan for occupant (Plan one)	R	33.74	N/A	NB	36.00	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Meal plan for occupant (Plan two)	R	67.47	N/A	NB	71.99	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Laundry Machines in Sheltered Housing Units - Servicing and Maintenance (per week)	R	0.91	N/A	NB	0.97	6.59%	N/A	N/A	03-Apr-23	01-Apr-24
<b>Estates &amp; Tenancy Management</b>										
<b>Parking Rents</b>										
Car Ports (Council Tenants) (per week)	R	9.47	N/A	NB	10.10	6.65%	N/A	N/A	03-Apr-23	01-Apr-24
Car Ports (Private) (per week)	R	11.36	12.16	STD	12.12	6.69%	12.97	6.66%	03-Apr-23	01-Apr-24
Hard Standings / Parking Spaces (Council Tenants) (per week)	R	5.44	N/A	NB	5.80	6.62%	N/A	N/A	03-Apr-23	01-Apr-24
Hard Standings / Parking Spaces (Private) (per week)	R	6.53	6.99	STD	6.97	6.74%	7.46	6.72%	03-Apr-23	01-Apr-24
<b>Grounds Maintenance and Gardening</b>										
Grounds Maintenance (minimum) (per week)	R	1.49	N/A	NB	1.59	6.71%	N/A	N/A	03-Apr-23	01-Apr-24
Grounds Maintenance (maximum) (per week)	R	5.09	N/A	NB	5.43	6.68%	N/A	N/A	03-Apr-23	01-Apr-24
Hedge Cutting - Standard Frequency (per week - optional)	R	0.91	N/A	NB	0.97	6.59%	N/A	N/A	03-Apr-23	01-Apr-24
Lawn Mowing - Standard Frequency (per week - optional)	R	4.55	N/A	NB	4.85	6.59%	N/A	N/A	03-Apr-23	01-Apr-24
Bed Maintenance - Standard Frequency (per week - optional)	R	0.62	N/A	NB	0.66	6.45%	N/A	N/A	03-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Heating Charges</b>										
Communal Electric (per week)	R	3.99	N/A	NB	3.99	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Sheltered Heating - Communal Element (per week)	R	19.59	N/A	NB	19.59	0.00%	N/A	N/A	03-Apr-23	
Sheltered Heating - Property Element (Bedsit) (per week)	R	21.85	N/A	NB	21.85	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Sheltered Heating - Property Element (One Bedroom) (per week)	R	32.96	N/A	NB	32.96	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Sheltered Heating - Property Element (Two or More Bedrooms) (per week)	R	37.69	N/A	NB	37.69	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
District Heating - Communal Element (minimum) (per week)	R	5.33	N/A	NB	5.33	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
District Heating - Communal Element (maximum) (per week)	R	16.88	N/A	NB	16.88	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
District Heating - Property Element (minimum) (per week)	R	24.13	N/A	NB	24.13	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
District Heating - Property Element (maximum) (per week)	R	58.29	N/A	NB	58.29	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Aged Person Heat-Aged Persons Central Heat	R	25.53	N/A	NB	25.53	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Chapel Lane communal gas & electricity	R	40.44	N/A	NB	40.44	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Chapel Lane Gas	R	2.72	N/A	NB	2.72	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Chaple Lane Electricity	R	1.49	N/A	NB	1.49	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Colley Hse Heat-Colley House Heat Charge Bedsit	R	21.41	N/A	NB	21.41	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Colley Hse Heat-Colley House Heat Charge 2Bed	R	24.95	N/A	NB	24.95	0.00%	N/A	N/A	03-Apr-23	01-Apr-24



Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Other Services</b>										
Electric Scooter Charging Point - Queen's Lodge, Cliftonville, Kent (per month)	R	N/A	14.3	STD	N/A	N/A	14.3	0	03-Apr-23	45383
HRA Freeholder consent for undertaking major works	R	275.79	275.79	STD	294.27	6.70%	294.27	6.70%	03-Apr-23	01-Apr-24
Leaseholder consent for improvements (lower rate)	R	66.52	66.52	STD	70.98	6.70%	70.98	6.70%	03-Apr-23	01-Apr-24
Leaseholder consent for improvements (higher rate)	R	199.57	199.57	STD	212.94	6.70%	212.94	6.70%	03-Apr-23	01-Apr-24
Leaseholder Solicitors Enquiries (lower rate)	R	124.51	124.51	STD	132.85	6.70%	132.85	6.70%	03-Apr-23	01-Apr-24
Leaseholder Solicitors Enquiries (higher rate)	R	330.95	330.95	STD	353.12	6.70%	353.12	6.70%	03-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Residents Services (Housing)</b>										
<b>Caretaking</b>										
Caretaking - Band A (per week)	R	12.98	N/A	NB	13.85	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band B (per week)	R	8.40	N/A	NB	8.96	6.67%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band C (per week)	R	5.83	N/A	NB	6.22	6.69%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band D (per week)	R	4.54	N/A	NB	4.84	6.61%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band E (per week)	R	3.24	N/A	NB	3.46	6.79%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band F (per week)	R	1.95	N/A	NB	2.08	6.67%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band G (per week)	R	12.63	N/A	NB	13.48	6.73%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Band H (per week)	R	10.10	N/A	NB	10.78	6.73%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Sheltered Housing (per week)	R	6.46	N/A	NB	6.89	6.66%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking - Queen's Lodge, Cliftonville, Kent (per week)	R	N/A	8.15	NB	N/A	N/A	8.7	6.75%	03-Apr-23	01-Apr-24
<b>Extra Care Housing</b>										
Triscott House - Management Support Charge (per week)	R	29.45	N/A	NB	31.42	6.69%	N/A	N/A	03-Apr-23	01-Apr-24
Triscott House - Cleaning Charge (per week)	R	11.20	N/A	NB	11.95	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Triscott House - Grounds Maintenance (per week)	R	2.57	N/A	NB	2.74	6.61%	N/A	N/A	03-Apr-23	01-Apr-24
<b>Harlington Road, Goshawk Garden, Priory A</b>										
Goshawk Service Charge (per room per week)	R	21.46	N/A	NB	22.90	6.71%	N/A	N/A	03-Apr-23	01-Apr-24
Harlington Road & Priory Avenue Furniture (per room per week)	R	4.56	N/A	NB	4.87	6.80%	N/A	N/A	03-Apr-23	01-Apr-24
Harlington Road & Priory Avenue Grounds Maintenance (per room per week)	R	1.49	N/A	NB	1.59	6.71%	N/A	N/A	03-Apr-23	01-Apr-24
Harlington Road & Priory Avenue Caretaking (per room per week)	R	1.95	N/A	NB	2.08	6.67%	N/A	N/A	03-Apr-23	01-Apr-24
Chapel Lane Grounds Maintenance (per room per week)	R	3.89	N/A	NB	4.15	6.68%	N/A	N/A	03-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>District Service Charges</b>										
Dist Serv Charge-Uxbridge Town Heat Serv Chrg 1Bd	R	4.60	N/A	NB	4.60	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Uxbridge Town Heat Serv Chrg 2Bd	R	4.60	N/A	NB	4.60	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Heat Serv Aust/Silver 1Bd	R	9.14	N/A	NB	9.14	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Heat Serv Aust/Silver3Bd 1Stflr	R	9.14	N/A	NB	9.14	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Heat Serv Aust/Silver2Bd 1Stflr	R	9.14	N/A	NB	9.14	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Heat Serv Aust/Silver 2Bd Upp	R	6.51	N/A	NB	6.51	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Peter Fagan Heat Serv Chrg 1Bd	R	4.60	N/A	NB	4.60	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Dist Serv Charge-Peter Fagan Heat Serv Chrg 2Bd	R	4.60	N/A	NB	4.60	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
<b>Marlborough Crescent</b>										
Enhanced housing management charge (per bed space per week)	R	5.38	N/A	NB	5.74	6.69%	N/A	N/A	03-Apr-23	01-Apr-24
Electrical usage (per bed space per week)	R	11.02	N/A	NB	11.02	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Door Entry (per proerty pwer week)	R	0.27	N/A	NB	0.29	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking (per bed space per week)	R	5.06	N/A	NB	5.40	6.72%	N/A	N/a	03-Apr-23	01-Apr-24
Furniture and furnishings (per property per week)	R	1.18	N/A	NB	1.26	6.78%	N/A	N/A	03-Apr-23	01-Apr-24
<b>Saviours House</b>										
Enhanced housing management charge 1-Bed (per property per week)	R	10.76	N/A	NB	11.48	6.69%	N/A	N/A	03-Apr-23	01-Apr-24
Enhanced housing management charge 2-Bed (per property per week)	R	13.45	N/A	NB	14.35	6.69%	N/A	N/A	03-Apr-23	01-Apr-24
Electrical communal usage (per property per week)	R	3.99	N/A	NB	3.99	0.00%	N/A	N/A	03-Apr-23	01-Apr-24
Door Entry (per proerty pwer week)	R	0.27	N/A	NB	0.29	6.70%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking 1-Bed (per property per week)	R	10.10	N/A	NB	10.78	6.73%	N/A	N/A	03-Apr-23	01-Apr-24
Caretaking 2-Bed (per property per week)	R	12.63	N/A	NB	13.48	6.73%	N/A	N/A	03-Apr-23	01-Apr-24
Furniture and furnishings (per property per week)	R	1.18	N/A	NB	1.26	6.78%	N/A	N/A	03-Apr-23	01-Apr-24

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Short Life Properties</b>										
Furniture and Fitting Charge 1-bedroom (per tenancy)	R	22.12	N/A	NB	23.60	6.69%	N/A	N/A	N/A	01-Apr-24
Furniture and Fitting Charge 2-bedroom (per tenancy)	R	26.84	N/A	NB	28.64	6.71%	N/A	N/A	N/A	01-Apr-24
Furniture and Fitting Charge 3-bedroom (per tenancy)	R	37.55	N/A	NB	40.07	6.71%	N/A	N/A	N/A	01-Apr-24
Furniture and Fitting Charge 4-bedroom (per tenancy)	R	45.68	N/A	NB	48.74	6.70%	N/A	N/A	N/A	01-Apr-24
Enhanced housing management charge (per week)	R	9.12	N/A	NB	9.73	6.69%	N/A	N/A	N/A	01-Apr-24

## **CAPITAL AND INVESTMENT STRATEGY REQUIREMENTS 2024/25**

### **Introduction**

1. The CIPFA Prudential Code 2021 and CIPFA Treasury Management Code 2021 require the Council to publish four separate strategies or statements in addition to the revenue and capital medium term budget positions. These are contained within Appendix D to the budget report.

### **Strategy requirements**

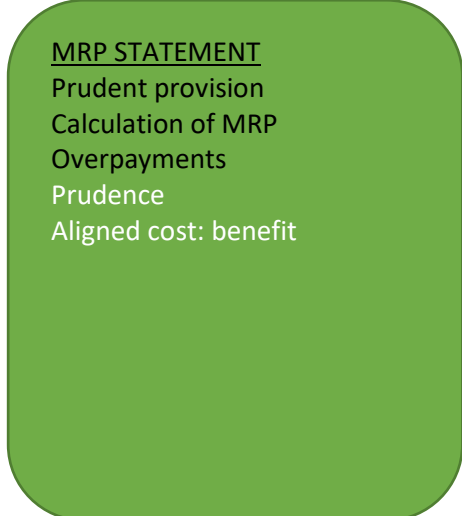
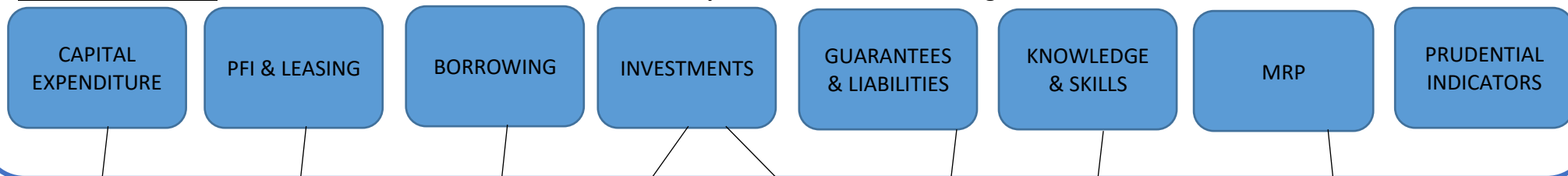
2. The Capital Strategy is an overarching document with a simple guide on the capital programme, borrowing, investments and sets out the prudential indicators that the Council defines as parameters to work within setting a prudent and sustainable approach to its investment to meet service needs and any commercial activities.
3. The Capital Programme within the MTFE provides more comprehensive details on the Capital expenditure and financing from the information provided in the Capital Strategy.
4. The Treasury Management Strategy Statement provides further details on impact of the capital programme in relation to its cash flow forecast, need to borrow and strategy with parameters around methods in which it can invest Council money.
5. The Investment Strategy provides further detail from the Capital Strategy on investment objectives and parameters, focused on service and commercial investment activities.
6. The MRP statement outlines the approach to calculating the minimum revenue contribution within the legislative framework which is a revenue cost resulting from borrowing to fund the capital programme.

### **Recommended Changes for 2024/25**

7. The Council has refreshed all forecasts and Prudential Indicators to align with the budget proposals for the new financial year.
8. The adoption of IFRS16 Lease Accounting is mandatory for local authorities from 1<sup>st</sup> April 2024 and will result in existing operating leases being accounted for on Balance Sheet as Right of Use assets, except where short term or low value. Work is underway to identify and assess the financial implications of this accounting change, and a broad assumption of £10m has been included within these strategies for existing and new leases being recognised in the Balance Sheet. It

should be noted that there is no cost impact to the Council Tax or housing rent payer from these changes.

**CAPITAL STRATEGY: A short overview, accessible to non-financial specialist members, covering:**



## CAPITAL STRATEGY REPORT 2024/25

### Introduction

9. This capital strategy report gives a high-level overview of how capital expenditure, capital financing and treasury management activity contribute to the provision of local public services. The strategy also provides an overview of how associated risk is managed and the implications for future financial sustainability.
10. This strategy is integrated with other strategies; MTFE Capital Programme, Treasury Management Strategy, Investment Strategy and the MRP Statement where more detail is provided.

### Capital Expenditure and Financing

11. Capital expenditure is where the Council spends money on assets, such as property or vehicles that will be used for more than one year. In local government this includes spending on assets owned by other bodies, and loans and grants to other bodies enabling them to buy assets. The Council has some limited discretion on what counts as capital expenditure, for example assets costing below £10k are not capitalised and are charged to revenue in year.
12. In 2024/25, the Council is planning capital expenditure of £280.2m as summarised below:

**Table 1: Prudential Indicator: Estimates of Capital Expenditure**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
General Fund services	129.1	95.3	71.5	28.3	26.7	26.2
Housing Revenue Account (HRA)	98.4	184.9	101.4	101.1	89.7	73.0
<b>TOTAL</b>	<b>227.5</b>	<b>280.2</b>	<b>172.9</b>	<b>129.4</b>	<b>116.4</b>	<b>99.2</b>
<i>of which</i>						
General Fund services	125.1	89.3	66.5	28.3	26.7	26.2
Housing Revenue Account (HRA)	98.4	184.9	101.4	101.1	89.7	73.0
Capital investments (General Fund)	4.0	6.0	5.0	0.0	0.0	0.0
<b>TOTAL</b>	<b>227.5</b>	<b>280.2</b>	<b>172.9</b>	<b>129.4</b>	<b>116.4</b>	<b>99.2</b>

13. The main General Fund capital programme includes the construction of a new leisure centre in West Drayton, the provision of a new Hillingdon Water Sports



## Appendix D1 - Capital Strategy Report 2024/25

Facility, carbon zero initiatives and investment in local schools to provide more special needs places alongside ongoing investment in local infrastructure.

14. In addition, the Council has a £25m budget (including prior years) to support capital expenditure on investment in housing through Hillingdon First Limited.
15. Capital investment of £377.1m over the period 2023/24 to 2028/29 has been incorporated into the wider General Fund budget strategy with £184.6m investment in major projects, primarily delivering new or expanded infrastructure, and £170.7m investment in recurrent programme of works, ensuring that existing infrastructure is maintained and improved, with a contingency of £21.8m being set aside for risks over the five-year programme.
16. The Housing Revenue Account (HRA) is a ring-fenced account which ensures that council housing does not subsidise, or is itself be subsidised, by other local services. HRA capital expenditure is therefore recorded separately and includes acquisitions and development of new social housing stock (£266.1m), enhancement of the existing housing stock including green home initiatives (£207.5m), and a major housing regeneration programme to provide new high-quality housing in Hayes (£154.9m). A contingency of £20m is set aside for risks over the five-year programme.
17. All capital expenditure must be financed, either from external sources (government grants and other contributions), the Council's own resources (revenue contributions, CIL, capital receipts, Major Repairs Reserve) or debt (borrowing, leasing and Private Finance Initiative). The planned financing of the above expenditure is as follows:

**Table 2: Capital financing**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
External Sources	96.6	71.1	28.9	25.4	28.7	23.5
Own Resources	65.0	86.0	46.7	41.3	37.8	36.4
Debt	65.9	123.1	97.3	62.7	49.9	39.3
<b>TOTAL</b>	<b>227.5</b>	<b>280.2</b>	<b>172.9</b>	<b>129.4</b>	<b>116.4</b>	<b>99.2</b>

18. Debt is only a temporary source of finance, since loans and leases must be repaid, and this is therefore replaced over time by other financing, usually from revenue which is known as Minimum Revenue Provision (MRP). Alternatively, proceeds from selling capital assets (known as Capital Receipts) may be used instead of debt finance. MRP is a statutory mechanism for General Fund borrowing and details on how this is calculated is included in the MRP Statement policy. The HRA also provide a regular contribution towards it financing of debt.

**Table 3: Replacement of prior years' debt finance**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
General Fund services (MRP)	7.8	8.0	8.4	10.2	10.6	10.9
HRA (Debt provision)	9.7	9.6	9.5	10.4	10.5	10.5
<b>TOTAL</b>	<b>17.5</b>	<b>17.6</b>	<b>17.9</b>	<b>20.6</b>	<b>21.1</b>	<b>21.4</b>

19. The Council's cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP. The CFR is expected to increase by £125.2m during 2024/25 including an estimated allowance of £10m for leases coming on Balance Sheet (IFRS16). Based on the above figures for expenditure and financing, the Council's estimated CFR is as follows:

**Table 4: Prudential Indicator: Estimates of Capital Financing Requirement**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
General Fund services	275.2	293.8	332.2	326.9	318.9	310.5
Housing Revenue Account (HRA)	179.2	285.8	332.7	378.7	413.6	437.9
<b>TOTAL</b>	<b>454.4</b>	<b>579.6</b>	<b>664.9</b>	<b>705.6</b>	<b>732.5</b>	<b>748.4</b>
<i>of which</i>						
General Fund services	261.0	263.8	297.2	291.9	283.9	275.5
Housing Revenue Account (HRA)	179.2	285.8	332.7	378.7	413.6	437.9
Capital investments	14.0	20.0	25.0	25.0	25.0	25.0
Leases	0.2	10.0	10.0	10.0	10.0	10.0
<b>TOTAL</b>	<b>454.4</b>	<b>579.6</b>	<b>664.9</b>	<b>705.6</b>	<b>732.5</b>	<b>748.4</b>

20. The Council utilises capital receipts to fund capital projects and does not apply against the replacement of prior years' debt.

### Governance of Capital Expenditure

21. Specific capital projects are identified primarily through the Council's annual budget setting process which revises the approved capital programme for the following five years. Service managers submit proposals for new projects, outlining the reasons and benefits for the proposal and the estimated cost and method of financing. These proposals are reviewed at internal challenge sessions attended by senior managers across the organisation chaired by the Corporate Director of Finance. If proposals are deemed satisfactory at this stage, they are included in a further submission to relevant Cabinet members. There is then a public consultation period in December on the full budget and impact to Council Tax. Following any further feedback, the final revised five-year capital programme is submitted to Cabinet and Council for approval in February each year.
22. Implications of existing and new capital investment proposals in terms of the future impact on prudential borrowing levels and capital financing costs are taken into account in setting the revenue budget which is also approved by Council in February each year. The various sources of finance for all existing and new capital projects and programmes are identified and included in the Council's budget.
23. Some capital projects arise which require more short-term implementation during the current financial year, and these are usually managed through dedicated contingency budgets included in the five-year programme where there is anticipated need for that type of investment. These projects would normally be managed within overall borrowing limits approved by Council.
24. To subsequently proceed with implementation, all individual capital expenditure projects require a formal democratic decision from the Leader of the Council, the Cabinet Member for Finance and relevant Cabinet members to release the monies included within the capital programme budget. To obtain approval for the budget to be released, a formal report is submitted providing detailed information on the objectives of the project and including a cost plan.

### Asset Management

25. The maintenance and improvement of the Council's property assets and wider infrastructure are managed and formally set out in the Council's organisational structure, with specific service teams in place to manage various parts of the Council's asset portfolio.
26. In general, assets are managed in accordance with the principles of good estate management. The Council seeks continuous improvement in the quality of assets

used to deliver services and wherever possible use its ownership of assets to deliver service improvements.

27. Service teams with responsibility for managing Council assets include:
- Capital Programme Works Service: responsible for delivery of major new construction projects and capital works on existing property assets.
  - Repairs, Engineering, Planned Works and Facilities Management: maintenance of existing assets including repairs to Council buildings, voids and renewal of existing housing stock.
  - Highways and Street Lighting: maintenance and improvement of the roads and footways infrastructure, and maintenance and enhancement of street lighting.
  - Property and Estates Management: provide a complete overview of all properties and land owned by the council, including management of leases, ensuring that the full potential is being gained from each property asset.
  - Fleet Engineering Team: manage the Council's vehicle requirements for areas such as waste management and various other services.
  - ICT: maintaining and improving the Council's ICT infrastructure for both internal business operations, front line services and enhancing residents' online interactions with the Council.
  - Green Spaces: maintain and enhance the various parks and green spaces sites across the Borough.

### Asset Disposals

28. Assets are continually reviewed, to determine those that may be declared surplus to service requirements, with regular monitoring meetings. Proposals to change the purpose, to redevelop or to sell an asset are reported with options presented to the Council's property governance working group consisting of those cabinet members charged with oversight of the Council's capital programme and asset base, Strategic Property Governance (SPG), to determine next steps on the most appropriate development or disposal route before recommendations are made to Cabinet. Progress on asset development and disposals is reported through monthly budget monitoring. Surplus assets may be sold to generate proceeds, known as Capital Receipts, which can be used to finance capital expenditure on new assets or enhancements to existing assets. With the approval of Cabinet, surplus assets can also be appropriated between the General Fund and Housing Revenue Account (HRA) to reflect planned changes in use of the land where notional receipts are transferred between the funds.
29. Right to Buy Council housing sales, repayments of capital grants, loans and investments also generate Capital Receipts. The Council plans to invest £59.9m of Capital Receipts in the coming financial year (2024/25) on General Fund and

HRA capital programmes, to fund the DSG deficit and other transformation projects.

**Table 5: Capital receipt financing applied**

	<b>2023/24 Forecast £m</b>	<b>2024/25 Budget £m</b>	<b>2025/26 Budget £m</b>	<b>2026/27 Budget £m</b>	<b>2027/28 Budget £m</b>	<b>2028/29 Budget £m</b>
Capital Receipts	37.8	59.9	20.3	14.5	10.8	10.4

**Treasury Management**

- 30. Treasury management is concerned with keeping sufficient but not excessive cash available to meet the Council’s spending needs, while managing the risks involved. Surplus cash is invested until required, while a shortage of cash is met by borrowing, to avoid excessive credit balances or overdrafts in the bank current account. The Council is typically ‘cash rich’ in the short-term as revenue income is received before it is spent, but ‘cash poor’ in the long-term as capital expenditure is incurred before being financed. The revenue cash surpluses are offset against capital cash shortfalls to reduce overall borrowing.

**Borrowing strategy**

- 31. As of 31 March 2024, the estimated borrowing is £362.3m and treasury investments of £35.1m.
- 32. The Council’s chief objectives when borrowing is to strike an appropriately low risk balance between securing low interest costs and achieving certainty of those costs over the period for which funds are required; this is achieved using a mix of short-term loans and long-term fixed rate loans. The flexibility to renegotiate loans should the Council’s long-term plans change is a secondary objective.
- 33. The Council does not borrow to invest for the primary purpose of financial return and therefore retains full access to the Public Works Loan Board.
- 34. Projected levels of the Council’s total current outstanding debt (which comprises borrowing, PFI liabilities and leases) compared with the projected CFR, are shown below.

**Table 6: Prudential Indicator: Gross Debt and the Capital Financing Requirement**

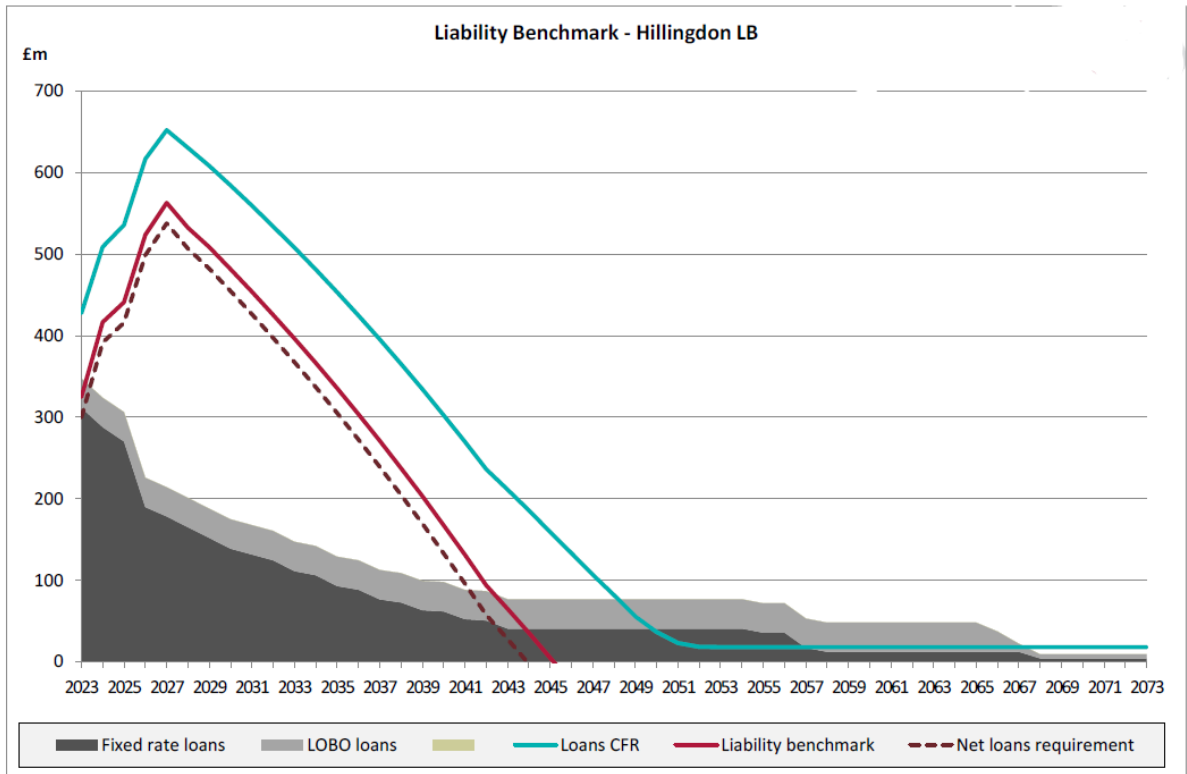
	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
Debt (including PFI and leases)	362.3	476.1	580.6	614.0	594.8	569.6
Capital Financing Requirement	454.4	579.6	664.9	705.6	732.5	748.4

35. CIPFA's Prudential Code for Capital Finance in Local Authorities recommends that the Council's total debt should be lower than its highest forecast CFR over the next three years. Statutory guidance is that debt should remain below the CFR, except in the short-term. Table 6 shows the Council's existing debt along with the CFR while Table 7 shows the borrowing required to meet this financing requirement. In taking any new borrowing, the Council will comply with the liability benchmark in Table 7 to meet the CFR.
36. **Liability benchmark:** To compare the Council's actual borrowing against an alternative strategy, a liability benchmark has been calculated showing the lowest risk level of borrowing compared to the CFR borrowing requirement. This assumes that internal resources such as reserves and working capital are utilised and that cash and investment balances are kept at around £25m at each year-end.

**Table 7: Borrowing and the Liability Benchmark**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
Outstanding Borrowing	362.2	466.1	570.6	604.0	584.8	559.6
Lease Financing	0.1	10.0	10.0	10.0	10.0	10.0
Borrowing Required to meet CFR	92.1	103.5	84.3	91.6	137.7	178.8
Borrowing Required to meet Liability Benchmark	14.0	29.9	22.4	27.3	71.5	110.1

37. The Liability Benchmark Chart below demonstrates the Council's need to borrow, with outstanding borrowing falling below the current CFR and also indicating the borrowing need is for a period up to around 25 years.



38. Affordable borrowing limit: The Council is legally obliged to set an affordable borrowing limit (also termed the authorised limit for external debt) each year. In line with statutory guidance, a lower “operational boundary” is also set as a warning level should debt approach the limit. Further details on borrowing can be found in the Treasury Management Strategy.

**Table 8: Prudential Indicators: Authorised limit and operational boundary for external debt**

	2023/24 Limit £m	2024/25 Limit £m	2025/26 Limit £m	2026/27 Limit £m	2027/28 Limit £m	2028/29 Limit £m
Authorised Limit - Borrowing	638.8	638.8	752.5	768.4	768.4	768.4
Authorised Limit - PFI and Leases	0.2	20.0	20.0	20.0	20.0	20.0
<b>Authorised Limit - Total External Debt</b>	<b>639.0</b>	<b>658.8</b>	<b>772.5</b>	<b>788.4</b>	<b>788.4</b>	<b>788.4</b>
Operational Boundary - Borrowing	608.8	608.8	722.5	738.4	738.4	738.4
Operational Boundary - PFI and Leases	0.2	15.0	15.0	15.0	15.0	15.0
<b>Operational Boundary - Total External Debt</b>	<b>609.0</b>	<b>623.8</b>	<b>737.5</b>	<b>753.4</b>	<b>753.4</b>	<b>753.4</b>

### Treasury Investment Strategy

39. Treasury investments arise from receiving cash before it is paid out again. Investments made for service purposes or for commercial profit are not generally considered to be part of treasury management.
40. The Council's policy on treasury investments is to invest its treasury funds prudently and to prioritise security and liquidity over yield, which is to focus on minimising risk rather than maximising returns. Cash that is likely to be spent in the near term is invested securely to minimise risk of loss, for example with the government, other local authorities or selected high-quality Money Market Funds and banks, to minimise the risk of loss. Cash balances that will be held for longer terms is invested more widely in funds including in bonds and shares, to balance the risk of loss against the risk of receiving returns below inflation. Both short-term and longer-term investments may be held in pooled funds, where an external fund manager makes decisions on which particular investments to buy, and the Council may request its money back at short notice.



41. The Council will aim to hold a level of short-term investment balances which are not excessive but will ensure sufficient liquidity to manage the day-to-day activities of the Council and will not fall below £10m. Longer-term investments are forecast at £15m over the next 5 years.
42. Further details on treasury investments can be found in the Treasury Management Strategy.

### **Risk management**

43. The effective management and control of risk are prime objectives of the Council's treasury management activities. The treasury management strategy therefore sets out various indicators and limits to constrain the risk of unexpected losses and details the extent to which financial derivatives may be used to manage treasury risks.
44. The treasury management prudential indicators are set out within the treasury management strategy.

### **Governance**

45. Decisions on treasury management investment and borrowing are made daily and are therefore delegated to the Corporate Director of Finance and staff, who must act in line with the Treasury Management Strategy. The Treasury Management Strategy Statement is agreed by Cabinet in February prior to agreement at full Council before the start of each financial year. Amendments to the Treasury Management Strategy during the year are only done with Cabinet approval.
46. Treasury activity is monitored and reported to senior management on a daily and weekly basis. Monthly and more detailed quarterly reports on treasury management activity, including compliance with prudential indicators, are provided to Cabinet as part of the budget monitoring process. The Cabinet is responsible for scrutinising treasury management decisions.

### **Investments for Service Purposes**

47. The Council lends money to, and has a 100% shareholding in one subsidiary, Hillingdon First Ltd. The twin objectives are to deliver a financial return to the Council and provide housing for sale or rent. It will achieve this by generating of long-term sustainable revenue streams through the delivery of high-quality housing to meet the need of Hillingdon's residents.
48. The Hillingdon First Limited shareholder agreement and memorandum of association sets out in detail the governance arrangements and provides details

## Appendix D1 - Capital Strategy Report 2024/25

of the operating framework, controls, and reporting requirements. All projects will undergo a full due diligence before any investment is made.

49. In terms of Service Delivery Investment, the Council is willing to take more risk than with treasury investments, however it still plans for such investments to generate a profit after all costs. The risk of incurring unexpected losses is managed by ensuring the Council remains within the limits shown within the Investment Strategy through monthly monitoring and reporting to senior management. Compliance with limits will also form part of the monthly reporting to Cabinet.
50. Service loans and shares in Hillingdon First Ltd are classified as capital expenditure.

**Table 9: Prudential indicator: Net income from service investments to net revenue stream**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
Total net income from service investments (£ms)	0.8	1.0	1.0	1.0	1.0	1.0
Proportion of Net Revenue Stream*	0.28%	0.36%	0.35%	0.34%	0.33%	0.32%

### Commercial Activities

51. The Council has a historic portfolio of investment properties which are managed through the Council's organisation structure, with a fair value of £4.7m at 31<sup>st</sup> March 2023. The Council is not actively seeking to increase this type of investment exposure. These assets are not held for normal operational activity but held under long-term commercial leases. Net Income generated from these assets in 2022/23 was £204k.

**Table 10: Prudential indicator: Net income from commercial investments to net revenue stream**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
Total net income from commercial investments (£ms)	0.2	0.2	0.2	0.2	0.2	0.2
Proportion of Net Revenue Stream*	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%

## Liabilities

52. In addition to debt detailed above, the Council is committed to making future payments to cover its pension fund deficit of £260.6m and has made provisions to cover risks such as insurance claims and non-domestic rates appeal losses of £5.4m, both of which are measured in the latest published accounts as at March 2023. The Council is also at risk of having to pay for claims following legal proceedings but has not put aside any money because the claims are denied and will be defended, and in some instances, counterclaims pursued.

## Revenue Budget Implications

53. Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP are charged to revenue. The net annual charge is known as financing costs and excludes investment income; this is compared to the net revenue stream i.e. the amount funded from Council Tax, business rates and general government grants.

**Table 11: Prudential Indicator: Proportion of financing costs to net revenue stream**

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
Financing Costs (£m)	15.6	19.0	21.2	23.9	23.9	23.9
Proportion of Net Revenue Stream*	6%	7%	7%	8%	8%	8%

\*Net revenue stream is the general fund budget requirement, which is funded through Council Tax Business Rates and Government Grants.

## Sustainability

54. Due to the very long-term nature of capital expenditure and financing, the revenue budget implications of expenditure incurred in the next few years will extend for up to 35 years into the future. The Corporate Director of Finance is satisfied that both the proposed individual schemes and the overall programme are tested for affordability, sustainability and prudence.

**Knowledge and Skills**

55. The Council employs professionally qualified and experienced staff in senior positions with responsibility for making capital expenditure, borrowing and investment decisions.
56. The Council adopts a continuous performance and development programme to ensure officers are regularly appraised and any training needs identified. Where appropriate, officers will attend training sessions, seminars, and workshops to ensure their knowledge is up to date and relevant. Council Members are provided access to additional training where required.
57. Where Council staff do not have the knowledge and skills required, use is made of external advisers and consultants that are specialists in their field.

### TREASURY MANAGEMENT STRATEGY STATEMENT 2024/25

#### Summary

58. Treasury management is the management of the Council's cash flows, borrowing and investments, and the associated risks. The Council has borrowed and invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of financial risk are therefore central to the Council's prudent financial management.
59. Over the longer term, the Council considers the need to borrow money to fund its major capital projects and when the best time is to do this. The strategy aims to minimise borrowing and make use of internal funds where viable. Currently, there is an expectation that new borrowing will be required during 2024/25 of £103.9m. New borrowing to fund the Capital Financing Requirement (CFR) will be taken for cash flow purposes. With short-term interest rates currently much lower than long-term rates, new debt will be a mixture of short and medium-term durations designed to minimise cost without having a detrimental effect on refinancing risk.
60. External influences on the Council's Treasury Management Strategy for 2024/25 will result from the geo-political and economic environment. The impact on the UK from higher interest rates and inflation, a weakening economic outlook, an uncertain political climate due to an upcoming general election, together with war in Ukraine and the Middle East, will be major influences on the Authority's treasury management strategy for 2024/25.
61. The Bank of England (BoE) increased Bank Rate to 5.25% in August 2023, before maintaining this level in September and then again in November and February 2024.
62. The November quarterly Monetary Policy Report (MPR) forecast a prolonged period of weak Gross Domestic Product (GDP) growth with the potential for a mild contraction due to ongoing weak economic activity. The outlook for CPI inflation was deemed to be highly uncertain, with near-term risks to CPI falling to the 2% target coming from potential energy price increases, strong domestic wage growth and persistence in price-setting.
63. Office for National Statistics (ONS) figures showed CPI inflation was 6.7% in September 2023, unchanged from the previous month but above the 6.6% expected. Looking ahead, using the interest rate path implied by financial markets the BoE expects CPI inflation to continue falling, declining to around 4% by the end of calendar year 2023 but taking until early 2025 to reach the 2% target and then falling below target during the second half 2025 and into 2026.

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64. Credit Default Swap (CDS) prices were volatile during 2023, spiking in March on the back of banking sector contagion concerns following the major events of Silicon Valley Bank becoming insolvent and the takeover of Credit Suisse by UBS. After then falling back in Q2 of calendar 2023, in the second half of the year, higher interest rates and inflation, the ongoing war in Ukraine, and now the Middle East, have led to CDS prices increasing steadily.
65. Although UK inflation and wage growth remain elevated, the Authority's treasury management advisers forecasts that Bank Rate has peaked at 5.25%. The Bank of England's Monetary Policy Committee will cut rates in the medium term to stimulate the UK economy but will be reluctant to do so until it is sure there will be no lingering second-round effects. Rate cuts may occur in from quarter 3 2024 to a low of around 3% by early-mid 2026.
66. Long-term gilt yields are expected to eventually fall from current levels (amid continued volatility) reflecting the lower medium-term path for Bank Rate. However, yields will remain relatively higher than in the past, due to quantitative tightening and significant bond supply. As ever, there will undoubtedly be short-term volatility due to economic and political uncertainty and events.
67. This report details the Councils approach and strategy towards borrowing and investing and provides details on sources of debt and investment instruments in which the Council can invest. All institutions on the counterparty list are regularly monitored, assessing risk and determining the limits of duration and value of investments.
68. For 2023/24, Treasury Management Strategy Statement (TMSS) follows the 2021 Code of Practice guidance.

### Introduction

69. Treasury risk management is conducted within the framework of the Chartered Institute of Public Finance and Accountancy's Treasury Management in the Public Services: Code of Practice 2021 Edition (the CIPFA Code). This requires the Council to approve a treasury management strategy before the start of each financial year. This report fulfils the Council's legal obligation under the Local Government Act 2003 to have regard to the CIPFA Code. The strategy is developed as part of the Council's MTFP process.
70. Investments held for service purposes or for commercial profit are considered in a separate report; the 'Investment Strategy'.

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71. The Council, by having significant investments and borrowing, is exposed to financial risks, including the loss of invested funds and the revenue effect of changing interest rates. As such treasury management operations are fundamentally concerned with managing risk. Whilst there are regulations and controls in place designed to minimise or neutralise risk, some risk exposure remains, due to the nature of managing loan and investment portfolios and cash flow activities. Active monitoring of the economic outlook, as well as changes in regulation, is undertaken where it impacts on the Council's treasury management strategy and risk parameters.

### Balance Sheet and Treasury Position

72. The Council's borrowing strategy is driven by the estimated Balance Sheet position in the medium-term and capital programme expectations. The underlying need to borrow for capital purposes is reflected by the CFR which measures the cumulative capital expenditure that has not been financed from other Council resources such as capital grants, revenue contributions or financed from reserves. The CFR will generally be higher than the actual debt held due to timing requirements for cash flow purposes. This is called "internal borrowing".
73. The Council's CFR approach in this capital strategy document is to consider the financing requirement for the Council as a whole. Details of the CFR breakdown split between the General Fund and the HRA are outlined in The Council's Budget.
74. Estimates of the CFR, based on the projected capital programme over the next five years are shown in Table 12. The Council's closing CFR is estimated at £454.4m for 2023/24. This CFR, less forecast outstanding loans and other long-term liabilities of £362.3m, results in a gross external borrowing requirement of £92.1m going into 2024/25. Existing borrowing is identified into separate loan pools for GF and HRA. As at 31<sup>st</sup> January 2024, GF debt is £164.6m and HRA £159.3m, with £0.1m liabilities under PFI and finance leases. A further £38m of borrowing net of repayments on existing loans may be taken before the end of 2023/24 depending on cash flow. This will be a combination of temporary loans from other local authorities depending on availability and rates, and the PWLB.

Table 12: Balance Sheet summary, forecast and liability benchmark

	2023/24 Forecast £m	2024/25 Budget £m	2025/26 Budget £m	2026/27 Budget £m	2027/28 Budget £m	2028/29 Budget £m
General Fund CFR	275.2	293.8	332.2	326.9	318.9	310.5
HRA CFR	179.2	285.8	332.7	378.7	413.6	437.9
<b>Total CFR</b>	<b>454.4</b>	<b>579.6</b>	<b>664.9</b>	<b>705.6</b>	<b>732.5</b>	<b>748.4</b>
External Borrowing*	-362.2	-466.1	-570.6	-604.0	-584.8	-559.6
Lease Financing	-0.1	-10.0	-10.0	-10.0	-10.0	-10.0
<b>Gross External Borrowing Required to meet CFR</b>	<b>92.1</b>	<b>103.5</b>	<b>84.3</b>	<b>91.6</b>	<b>137.7</b>	<b>178.8</b>
Projected Useable Reserves**	-84.1	-82.6	-81.9	-81.3	-86.2	-87.7
Accumulated DSG Deficit	21.0	24.0	25.0	22.0	25.0	24.0
Projected Working Capital	-40.0	-40.0	-30.0	-30.0	-30.0	-30.0
<b>(Investments) / New Borrowing Required</b>	<b>-11.0</b>	<b>4.9</b>	<b>-2.6</b>	<b>2.3</b>	<b>46.5</b>	<b>85.1</b>
Plus Minimum Investments	25.0	25.0	25.0	25.0	25.0	25.0
<b>Liability Benchmark</b>	<b>14.0</b>	<b>29.9</b>	<b>22.4</b>	<b>27.3</b>	<b>71.5</b>	<b>110.1</b>

\*Borrowing profile does not include potential calls on LOBO borrowing. Amount includes PFI

\*\* Council controllable reserves only

75. The increasing General Fund CFR is due to the Council's programme of capital investment funded by Council resources, with investment in local infrastructure leading this requirement. The HRA CFR increase is driven by investment in new and existing dwelling stock.
76. To compare the Council's actual borrowing against an alternative strategy, Table 12 also shows a liability benchmark which calculates the lowest risk level of borrowing. This assumes the same CFR forecasts, but that cash and long-dated pooled fund balances are kept to a minimum level of £25m at each year-end to maintain sufficient liquidity but minimise credit risk. Thus the Council will take a low risk level approach for borrowing through the MTF period.



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77. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future, and so shape its strategic focus and decision making. The liability benchmark itself represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level required to manage day-to-day cash flow.

### **Borrowing Strategy**

78. The Council's external debt including PFI at 31 March 2024 is forecast to be £362.3m, an increase of £38.5m on the previous year, due to a net increase in £25.0m of new LA borrowing and £13.5m new long-term borrowing with the PWLB during 2023/24, after replacing £76.5m of naturally maturing debt. There were no viable opportunities to repay debt early in 2022/23. A further £81.2m is scheduled for repayment in 2024/25 on existing secured loans. Over 2023/24 the Council's secured loan portfolio has an average interest rate of 3.30%. The Council may also borrow additional sums during 2024/25 to pre-fund future years' requirements where this offers better value for money, providing this does not exceed the authorised limit for borrowing of £658.8m.
79. The Council's chief objective when borrowing money is to strike an appropriately low risk balance between securing low interest costs and achieving certainty of those costs over the period for which funds are required. The flexibility to renegotiate loans should the Council's long-term plans change is a secondary objective. PWLB loans are no longer available to local authorities planning to buy investment assets primarily for yield; the Council continues to avoid this activity which ensures the Council retains access to PWLB borrowing.
80. Projected capital expenditure levels, market conditions and interest rate levels are monitored throughout the year. This enables the Council to adapt borrowing strategies to minimise borrowing costs over the medium to longer term whilst maintaining financial stability. Table 12 shows the Council is expecting it will need to borrow in 2024/25 based on the full capital programme and debt maturity profile.
81. By the end of 2023/24 the council expects to have a short-term loan portfolio sourced from other local authorities of up to £100m expected to mature during the next financial year. It is expected to remain around this level throughout 2024/25. This will enable the Council to meet the MiFID II minimum investment balance criteria with the subsequent long-dated pooled funds.
82. The Council may arrange forward starting loans during 2024/25, where the interest rate is fixed in advance, but the cash is received in the later years. This would enable certainty of cost to be achieved without suffering a cost of carry (borrowing

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costs before the debt is physically required for cash flow purposes) in the intervening period.

**Sources of Borrowing:** The approved sources of long-term and short-term borrowing are:

- HM Treasury's PWLB lending facility (formerly the Public Works Loan Board)
- Any institution approved for investments
- UK local authorities
- Any other bank or building society authorised to operate in the UK
- Any other UK public sector body
- UK public and private sector pension funds (except Hillingdon Pension Fund)
- Capital market bond investors
- UK Municipal Bonds Agency plc (for instruments where joint and several liability are required on the part of the borrowers, use of such instruments will be subject to Cabinet approval)
- Other special purpose companies created to enable local authority bond issues

83. Other sources of debt finance: in addition, capital finance may be raised by the following methods that are not borrowing, but may be classed as other debt liabilities:

- Leasing
- Hire Purchase
- Private Finance Initiative
- Sale and Leaseback

84. The Council has previously raised the majority of its long-term borrowing from the PWLB but will consider long-term loans from other sources including banks, pensions and local authorities and will investigate the possibility of issuing bonds and similar instruments, in order to lower interest costs and reduce over reliance on one source of borrowing in line with the CIPFA code. PWLB loans are no longer available to local authorities planning to buy investment assets primarily for yield; the Council intends to avoid this activity in order to retain its access to PWLB loans.

85. To cover short-term borrowing requirements or unexpected cash flow shortages, the Council may borrow short-term, which would mainly be sourced from other local authorities. However, short-term borrowing leaves the Council exposed to the risk of short-term interest rate rises and are therefore subject to interest rate exposure limits in the treasury management indicators in Table 13. Financial derivatives may be used to manage this interest rate risk.

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86. Where borrowing is required, this will be attributed directly to either the GF or HRA loan pools. Interest costs will be separated between the two pools and allocated accordingly.

### Interest Rate Risk

87. Within the current secured loan portfolio, as at 31<sup>st</sup> January 2024 the Council has total loans of £323.9m including fixed rate PWLB loans of £201.9m which protect against interest rate rises, and £74m temporary loans with other local authorities. The Council also holds market loans of £48m of which £36m are Lender's Option Borrower's Option (LOBO) loans. The remaining £12m are classified as fixed rate debt. There is one call date for a £6m LOBO loan in October 2024 with FMS-WM, who are a German state-owned wind-up institution whose sole purpose is to unwind risk positions. Thus the likelihood of an option exercise at the next contractual exercise date remains significant.
88. The Council will not utilise LOBO loans for any new borrowing. Forward dated temporary loans totalling £10m with other local authorities have been secured and a further £28m additional loans net of repayments on existing loans (short and long term) may be required by the end of 2023/24 depending on cash flow requirements which are closely monitored.

### Interest rate exposures

89. To manage interest rate risk, the Council will aim to balance variable rate debt with its exposure to variable rate investments. This approach will offset any increase or decrease in borrowing costs with comparable changes in investment income.
90. The Council is required to set an indicator to control the Council's exposure to interest rate risk. Table 13 shows upper limits on the one-year revenue impact of a 1% rise or fall in interest rates.

**Table 13**

Interest Rate Risk Indicator	Limit
Upper limit on one-year revenue impact of a 1% rise in interest rates	£1.0m
Upper limit on one-year revenue impact of a 1% fall in interest rates	£(1.0m)

The impact of a change in interest rates is calculated both on the assumption that fixed-rate maturing loans and investments will be replaced at their existing fixed rates and with a forecast maximum variable rate net investment and debt position of £100m.

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### Debt Rescheduling

91. The PWLB allows authorities to repay loans before maturity at a premium or discount. Other lenders may also be prepared to negotiate premature redemption terms. The Council may take advantage of this and replace some loans with new loans or repay early without replacement. The rationale for rescheduling is to provide an overall cost saving and, or reduce risk; balance the volatility profile (i.e. the ratio of fixed to variable rate debt); or amend the profile of maturing debt to reduce any inherent refinancing risks.
92. Rates and markets are regularly monitored to identify opportunities for rescheduling and any borrowing and rescheduling activity is reported monthly to Cabinet.
93. The Council will limit and monitor large concentrations of debt needing to be replaced through the prudential indicator in Table 14. The upper and lower percentage limits are intended to control excessive exposure to volatility in interest rates on refinancing of maturing debt by setting a structure for borrowing maturity profiles. Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment. The first scheduled LOBO call option is included as the maturity date within this indicator.

**Table 14**

Maturity Structure of Borrowing	% Fixed Term loans maturity profile at 31/03/24	% Market LOBO loans 1 <sup>st</sup> call option profile at 31/03/24	Lower Limit for 2024/25 %	Upper Limit for 2024/25 %
Under 12 months	25.67	1.90	0	50
12 months and within 24 months	3.85	3.16	0	50
24 months and within 5 years	13.13	6.33	0	50
5 years and within 10 years	15.55	0.00	0	100
10 years and within 20 years	17.58	0.00	0	100
20 years and within 30 years	1.58	0.00	0	100
30 years and within 40 years	7.46	0.00	0	100
40 years and within 50 years	2.53	0.00	0	100
50 years and above	1.26	0.00	0	100
<b>Total</b>	<b>88.61</b>	<b>11.39</b>	<b>0</b>	<b>100</b>

### Treasury Investment Strategy

94. The CIPFA Code requires the Council to invest funds prudently and have regard to the security and liquidity of its investments before seeking the highest rate of return, or yield.
95. The Council aims to be a responsible investor and will consider environmental, social and governance (ESG) issues when investing, but only after first ensuring it meets its primary objectives set out above.
96. ESG considerations are increasingly a factor in global investors' decision making, but the framework for evaluating investment opportunities is still developing and therefore the Council does not currently include ESG scoring or other real-time ESG criteria at an individual investment level. When investing in banks and funds, the Council will aim to utilise those that are signatories to the UN Principles for Responsible Investment, the Net Zero Asset Managers Alliance and/or the UK Stewardship Code.
97. All banks, building societies and money market funds appearing on the Council's current counterparty list are signatories to the UN Principles for Responsible Investment. In addition, all money market funds are signatories to the Net Zero Asset Managers Alliance and/or the UK Stewardship Code.
98. The Council holds significant invested funds, representing income received in advance of expenditure plus balances and reserves. For 2023/24, the Council's investment peaked at £122.5m – with higher balances primarily being driven by business rates received which were yet to be paid to DLUHC, grants received in advance of expenditure, and borrowing taken in advance of need to secure favourable rates and hedge against base rate rises. Overall, investment balances are expected to be lower during 2024/25.
99. When investing funds, the Council looks to balance risk and return, minimising the risk of incurring losses from defaults, and the risk receiving unsuitably low investment income. Balances are not expected to be invested more than one year, however, should this occur, the Council will aim to achieve a total return that is equal or higher than the prevailing rate of inflation, in order to maintain the spending power of the sum invested.
100. The Council intends to continue with the existing strategy of placing £15m in long-dated strategic pooled funds to complement investment returns and ensure minimum balances are held to comply with the MiFID II directive.
101. Under the IFRS 9 standard, the accounting for certain investments depends on the Council's "business model" for managing them. The Council aims to achieve

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value from its treasury investments by a business model of collecting the contractual cash flows and therefore, where other criteria are also met, these investments will continue to be accounted for at amortised cost.

102. The IFRS 9 statutory override for fair value gains and losses on pooled investment funds was extended and remains in place for the 2023/24 and 2024/25 financial years. It is highly uncertain that the override will be extended beyond that time period.
103. The Corporate Director of Finance under delegated powers will, on a daily basis, determine the most appropriate form of investments, in keeping with investment objectives, income and risk management requirements. Investments will also be made with reference to the approved investments detailed in Table 17. Activity concerning the core strategic investment portfolio will be reported monthly to Cabinet.

### Bail-In Risk

104. Banking reform legislation was incorporated into UK law from January 2015 and exposes the Council to bail-in risk on all unsecured bank deposits. The risk of bail-in is effective at the point when banks are considered underperforming rather than once, they have failed. With most large entities either exempt or not exposed, local authorities will be one of the primary bail-in targets with a potential loss of 100% of the deposit.
105. There are several secure deposits available to the Council to reduce bail-in exposure. Secure deposits include Covered Bonds (fixed and floating rate notes) and Repurchase Agreements (REPO's). Secure deposits are longer in duration and can be difficult to invest as a result. The majority of the Council's investments must remain liquid to fund cash flow requirements, resulting in bail-in risk being inherent in the Council's investment portfolio.
106. **Government:** Loans to, and bonds and bills issued or guaranteed by, national governments, regional and local authorities and multilateral development banks. These investments are not subject to bail-in, and there is generally a lower risk of insolvency, although they are not zero risk. Investments with the UK Government are deemed to be zero credit risk due to its ability to create additional currency and therefore may be made in unlimited amounts for up to 50 years.
107. **Secured investments:** Investments secured on the borrower's assets, which limits the potential losses in the event of insolvency. The amount and quality of the security will be a key factor in the investment decision. Covered bonds and reverse repurchase agreements with banks and building societies are exempt from bail-in. Where there is no investment specific credit rating, but the collateral upon which

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the investment is secured has a credit rating, the higher of the collateral credit rating and the counterparty credit rating will be used. The combined secured and unsecured investments with any one counterparty will not exceed the cash limit for secured investments.

108. **Banks and building societies (unsecured):** Accounts, deposits, certificates of deposit and senior unsecured bonds with banks and building societies, other than multilateral development banks. These investments are subject to the risk of credit loss via a bail-in should the regulator determine that the bank is failing or likely to fail. See below for arrangements relating to operational bank accounts.
109. **Money Market Funds (MMF's):** Pooled funds that offer same-day or short notice liquidity and very low or no price volatility by investing in short-term money markets remain an important vehicle in the Council's investment portfolio. Money Market Funds may reduce the risk of bail-in as they have the advantage over bank accounts of providing wide diversification of investment risks,, coupled with the services of a professional fund manager in return for a small fee. Although no sector limit applies to money market funds, the Council will diversify over a variety of MMF providers to ensure access to cash at all times. Where MMF's participate, the Council utilises the facilities of a MMF portal to make subscriptions and redemptions. The portal procedure involves the use of a clearing agent; however, the Council's funds are ring-fenced throughout the process.
110. **Strategic Pooled Funds:** Bond, equity and property funds that offer enhanced returns over the longer term but are more volatile in the short-term. These allow the Council to diversify into asset classes other than cash without the need to own and manage the underlying investments. Because these funds have no defined maturity date, but are available for withdrawal after a notice period, their performance and continued suitability in meeting the Council's investment objectives will be monitored regularly.

### Credit Risk

111. The Council understands that credit ratings are good, but not perfect, predictors of investment default. Full regard will therefore be given to other available information on the credit quality of the organisations in which it invests, including credit default swap prices, financial statements, information on potential government support, reports in the quality financial press and analysis and advice from the Council's treasury management adviser. No investments will be made with an organisation if there are substantive doubts about its credit quality, even though it may otherwise meet the above criteria.

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112. The Council's in-house investments are made with reference to the outlook for the UK Bank Rate, money market rates and other macroeconomic factors. In any period of significant stress in the markets or heightened counterparty risk, the fallback position is for investments to be placed with central government's Debt Management Office (DMO), to purchase UK Treasury Bills or deposits with other local authorities. The rates of interest from the DMO may be below the equivalent money market rates in most cases, but this is an acceptable counterbalance for the guarantee that the Council's principal sum invested is secure.

### High Credit Quality

113. The Council has defined "high credit quality" for deposits and investments in organisations and securities as those having a minimum credit rating of A- for UK counterparties, A+ for overseas counterparties and AA+ for non-UK sovereigns. Covered Bonds will be restricted to bond issues of AA or above.

114. When determining the minimum acceptable credit quality, the Council will not only consider the credit rating criteria above but also advice from Arlingclose, information on corporate developments and market sentiment towards investment counterparties. For credit rated counterparties, the minimum criteria will be the lowest equivalent long-term ratings assigned by Fitch, Moody's and Standard & Poor's (where assigned). Long-term minimum: A- (Fitch); A3 (Moody's); A- (S&P). The Council will aim to have a weighted average credit score of A- for the rated element of its investment portfolio and treasury investments in the sectors marked with an asterisk in Table 17 will only be made with entities whose lowest published long-term credit rating is no lower than A-. The Council's portfolio average credit rating as at 31 March 2024 is forecast at AA+ (value weighted basis).

115. To diversify investments within the portfolio, funds will be placed with a range of counterparties which meet agreed minimum credit risk requirements. No investments will be made with an organisation if there are substantive doubts about its credit quality, even though it may otherwise meet the above criteria. Diversification will be achieved by applying individual limits with each counterparty; for unsecured deposits this is capped to £6.5m. Varying instruments and investment periods will be utilised to meet liquidity requirements and mitigate risks. Table 17 shows investment limits and allowable instruments.

### Investment limits:

116. The Council's revenue reserves available to cover investment losses are forecast to be £26.9m on 31<sup>st</sup> March 2024. In order that no more than 50% of available reserves will be put at risk in the case of a single default, the maximum that will be lent to any one organisation (other than the UK Government) will be £6.5m. A



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group of entities under the same ownership will be treated as a single organisation for limit purposes. Credit risk exposures arising from non-treasury investments, financial derivatives and balances greater than £15m in operational bank accounts count against the relevant investment limits. Limits will also be placed on fund managers, investments in brokers' nominee accounts, foreign countries and industry sectors as shown in Table 17. Investments in pooled funds and multilateral development banks do not count against the limit for any single foreign country, since the risk is diversified over many countries.

### Risk Assessment and Credit Ratings

117. Credit ratings are obtained and monitored by the Council's treasury advisers, who will notify changes in ratings as they occur. The credit rating agencies in current use are listed in the Treasury Management Practices document. Where an entity has its credit rating downgraded so that it fails to meet the approved investment criteria then:

- no new investments will be made;
- any existing investments that can be recalled or sold at no cost will be; and
- full consideration will be given to the recall or sale of all other existing investments with the affected counterparty.

118. Where a credit rating agency announces that a credit rating is on review for possible downgrade (also known as “negative watch” so that it may fall below the approved rating criteria, then only investments that can be withdrawn on the next working day will be made with that organisation until the outcome of the review is announced. This policy will not apply to negative outlooks, which indicate a long-term direction of travel rather than an imminent change of rating.

### Liquidity Risk

119. The Council will ensure it has liquid funds available to settle its payment obligations when they fall due and uses cash flow modelling techniques to determine the maximum term for which funds may be prudently committed. The forecast is compiled on a prudent basis to minimise the risk of the Council being forced to borrow on unfavourable terms to meet its financial commitments. It will utilise instant access facilities including call accounts and MMFs for core working capital balances and structure longer term maturities to correspond to large cash outflows with reference to the Council's capital programme and cash flow forecast.

120. The Council will spread its liquid cash over at least four providers (e.g bank accounts and money market funds) to ensure that access to cash is maintained in

## Appendix D2 - Treasury Management Strategy Statement 2024/25

the event of operational difficulties at any one provider.

121. The Council has adopted a voluntary measure of its exposure to liquidity risk by monitoring the amount of cash available to meet unexpected payments within 1 day, without additional borrowing.

**Table 15**

Liquidity Risk Indicator	Target
Total cash available within 1 day	£10m

### Long-term treasury management investments

122. The Council has placed an upper limit for long-term treasury management investments. This limit is to control the Council's exposure to the risk of incurring losses by seeking early repayment of the sums invested. The limits on the long-term treasury management investments will be:

**Table 16**

Price Risk Indicator	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m	2027/28 £m	2028/29 £m
	35	35	35	35	35	35

123. Long-term investments with no fixed maturity date include strategic pooled funds but exclude money market funds and bank accounts with no fixed maturity date as these are considered short-term

### Return on Invested Sums

124. The Council's treasury management advisers are forecasting that BoE Bank Rate will start to fall in the second half of 2024 if inflationary pressures continue to ease, and this is being reflected in pricing in the financial markets.

### Council's Bank Account

125. The Council's bank account is held with NatWest plc and is currently rated above the Council's agreed minimum A- rating at A+/A1/A+. Should the credit rating fall below A- the Council may continue to deposit surplus cash on condition that investments can be withdrawn on the next working day, and the bank maintains a credit rating no lower than BBB-.

**Approved investment counterparties and limits**

126. The Council may invest its surplus funds with any of the counterparty types in Table 17 below, subject to the limits shown.

## Appendix D2 - Treasury Management Strategy Statement 2024/25

**Table 17**

<b>Instruments</b>	<b>Counterparty</b>	<b>Maximum Exposure Limits</b>	<b>Maximum Duration Limits</b>
Term Deposits	DMADF, DMO	No Limit	50 Years
Term Deposits	Other UK Local Authorities	£35m per Local Authority / No total limit	25 Years
Instant Access Accounts / Notice Accounts / Term Deposits / Certificates of Deposit / REPO's	UK Banks and Building Societies	Unsecured Deposits £6.5m Secured Deposit - REPO's (In addition to unsecured limits) £15m	13 Months
Instant Access Accounts / Notice Accounts / Term Deposits / Certificates of Deposit	Overseas Banks	Unsecured Deposits £6.5m Overseas Bank Total - 50% in aggregate Secured Deposit - REPO's (In addition to unsecured limits) £15m	13 Months
Registered Secured Deposits (including Covered Bonds)	Bond issue minimum AA Rated*	£15m (Per issue)	5 Years
UK Government (Gilts & Treasury Bills)	DMO	No Limit	50 Years
Local Authority Bonds	Other UK Local Authorities	No Limit	No Limit
Money Market Funds	Money Market Funds(LVNAV)	£5m per fund. Maximum MMF exposure 100%	N/a
Strategic Pooled Funds	Pooled Funds (Cash Plus & Short-Bond Funds with investment horizons < 1year)*	£5m per fund. Maximum Pooled Fund exposure £15m	N/a
Strategic Pooled Funds	Pooled Funds* (Strategic & Long-Dated Funds with investment horizons > 1year)*	£5m per fund. Maximum Pooled Fund exposure £15m	N/a

127. Specific duration limits will be based on guidance from the Council's treasury advisers and with an additional overlay of prudence applied by the Council. In determining the period to maturity of an investment, the investment should be regarded as commencing on the date of the commitment of the investment rather than the date on which funds are paid over to the counterparty. Instruments and limits would be amended on notification of any potential risk concerns.

### Other Items

128. The CIPFA Code requires the Council to include the following in its treasury management strategy.

### Policy on Use of Financial Derivatives

129. Local authorities have previously made use of financial derivatives embedded into loans and investments both to reduce interest rate risk (e.g. forward deals) and to reduce costs or increase income at the expense of greater risk (e.g. LOBO loans and callable deposits). The general power of competence in Section 1 of the Localism Act 2011 removed much of the uncertainty over local authorities' use of standalone financial derivatives (i.e. those that are not embedded into a loan or investment).

130. The Council will only use standalone financial derivatives (such as swaps, forwards, futures and options) where they can be clearly demonstrated to reduce the overall level of the financial risks to which the Council is exposed. Additional risks presented, such as credit exposure to derivative counterparties, will be considered when determining the overall level of risk. Embedded derivatives, including those present in pooled funds and forward starting transactions, will not be subject to this policy, although the risks they present will be managed in line with the overall treasury risk management strategy.

131. Financial derivative transactions may be arranged with any organisation that meets the approved investment criteria, assessed using the appropriate credit rating for derivative exposures. An allowance for credit risk calculated using the methodology in the Treasury Management Practices document will count against the counterparty credit limit and the relevant foreign country limit.

132. In line with the CIPFA Code, the Council will seek external advice and will consider that advice before entering into financial derivatives to ensure that it fully understands the implications.

### Policy on Apportioning Interest to the Housing Revenue Account (HRA)

133. With the introduction of HRA self-financing in March 2012 the Council allocated specific loans to both the General Fund and the HRA. Since the introduction of self-financing and in the future, new long-term loans borrowed will be assigned in their entirety to one pool or the other. Interest payable and other costs applicable to each loan are charged directly to the respective revenue account.

## **Appendix D2 - Treasury Management Strategy Statement 2024/25**

134. Interest earned on HRA balances will be calculated and distributed in accordance with DLUHC (Department for Levelling Up, Housing and Communities) guidelines and based on a DMO risk free rate of return to match the risk-free credit exposure applicable to the HRA. Differences between the value of the HRA loans pool and the HRA's underlying need to borrow (adjusted for HRA balance sheet resources available for investment) will result in a notional cash balance which may be positive or negative. This balance will be measured each year and interest transferred between the General Fund and HRA at the Council's average interest rate on investments, adjusted for credit risk.

### **Balanced Budget Requirement**

135. The Council complies with the provisions of Section 32 of the Local Government Finance Act 1992 to set a balanced budget.

### **Monitoring and Reporting**

136. Treasury activity is monitored and reported to senior management on a daily and weekly basis. Monthly updates including compliance with Prudential Indicators are provided to Cabinet as part of the budget monitoring process.
137. The TMSS is agreed by Cabinet prior to agreement at full Council in February each year. Amendments to the TMSS during the year are only done with Cabinet approval.

### **Financial Implications**

138. The proposed budget for General Fund investment income in 2024/25 is £1.6m net of distribution to other funds, and debt interest payable of £19.7m (£11.0m GF, £8.7m HRA). If actual levels of investments and borrowing or actual interest rates differ from those forecast, performance against budget will be correspondingly different and split into General Fund and HRA budgets if applicable.

### **Market in Financial Instruments Directive II (MiFID II)**

139. The Council has opted up to professional client status with its providers of financial services, including advisers, banks, brokers and fund managers, allowing it access to a greater range of services but without the greater regulatory protections afforded to individuals and small companies. Given the size and range of the Council's treasury management activities, the Chief Financial Officer believes this to be the most appropriate status. In order to maintain an ongoing professional status, the Council must always hold as a minimum £10m of investments. The allocation to strategic pooled funds and minimum cash requirements will ensure compliance with this criterion.

## INVESTMENT STRATEGY REPORT 2024/25

### Introduction

140. The Council invests money for two broad purposes:
- because it has surplus cash as a result of its day-to-day activities, (**treasury management investments**),
  - to support local public services by lending to or buying shares in other organisations (**service investments**).
141. This Investment Strategy meets the requirements of statutory guidance issued by the government in January 2018 and focuses on the second of these categories.

### Treasury Management Investments

142. The Council typically receives its income in cash before it pays for its expenditure in cash. It also holds reserves for future expenditure and collects local taxes on behalf of other local authorities and central government. These activities, plus the timing of borrowing decisions, lead to a cash surplus which is invested in accordance with guidance from the Chartered Institute of Public Finance and Accountancy. Treasury management investments can be made on either a short-term or long-term basis. The balance of treasury management investments is expected to fluctuate between £25m and £121m during the 2024/25 financial year, based on investment levels this year.
143. The contribution that these investments make to the objectives of the Council is to support effective treasury management activities.
144. Full details of the Council's policies and its plan for 2024/25 for treasury management investments are covered in a separate document, the Treasury Management Strategy.

### Service Investments: Loans & Shares

145. The Council lends money to, and has a 100% shareholding in one subsidiary, Hillingdon First Ltd, which was incorporated during 2018/19. The objective is to deliver a financial return to the Council and provide housing for sale or rent. It will achieve this by generating of long-term sustainable revenue streams through the delivery of high-quality housing to meet the need of Hillingdon's residents. Shareholdings commenced during 2019/20 and there are currently no outstanding loans. The last fair value assessment as at 31st March 2023 is £6.8m, which was an increase of £2.3m from the previous year.

## Appendix D3 - Investment Strategy Report 2024/25

146. The main risk when making service loans is that the borrower will be unable to repay the principal lent and/or the interest due. While one of the risks of investing in shares is that they fall in value meaning that the initial outlay may not be recovered.
147. In order to limit these risks, upper limits on the sums invested in each category have been set in Table 18 below. Furthermore, the Council is protected against any losses through a charge over the assets of Hillingdon First Ltd.

**Table 18: Loans & Shares for service purposes**

Hillingdon First Ltd	2024/25 Approved Limit £m
Loans	0-17.5
Shares	0-25
<b>TOTAL</b>	<b>25</b>

148. Accounting standards require the Council to set aside loss allowance for loans, reflecting the likelihood of non-payment. The figures for loans in the Council's statement of accounts will be shown net of any cost allowance.
149. The Council assesses the risk of loss before entering and whilst holding service loans. Despite increased interest rates and cost of living pressures, the sales property market across Hillingdon and London has seen positive demand and stable pricing during 2022/23. The demand for property continues to hold in house pricing, and as such, further development across the borough will ensure this demand continues to be met.
150. The Council aligns loan durations with each specific development. A specific loan agreement is drawn up for each development using the agreed schedule as a framework. Hillingdon First Ltd will be required to provide full development scheme details to the Shareholder Committee (acting on behalf of the Council as the shareholder) before the loan facility can be drawn down for specific expenditure on that development.
151. The Council will ensure it remains within the limits shown in Table 18 for service loans and shares through monthly monitoring and reporting to senior management. Compliance with limits will also form part of the monthly reporting to Cabinet.
152. Shares are the only investment type classified as non-specified investment, the limits above in Table 18 on share investments are therefore also the Council's upper limits on non-specified investments.



### Commercial Activities

153. The Council has a historic portfolio of investment properties, last valued at £4.7m at 31<sup>st</sup> March 2023, which are managed through the Council's organisation structure. The Council is not actively seeking to increase this type of investment exposure. These assets are not held for normal operational activity but held under long-term commercial leases. Net income generated from these assets in 2023/24 is expected to be around £200k. The fair value of these are measured annually and published in the Council's statement of accounts.

### Loan Commitments and Financial Guarantees

154. Although not strictly counted as investments, since no money has exchanged hands yet, loan commitments and financial guarantees carry similar risks to the Council and are included here for completeness.

155. The Council has a contractual agreement in place to enable it to make up to £35m of loans, in total, to Hillingdon First Ltd should it request it. The Council has powers to terminate this agreement. The Council has no loan guarantees in place.

156. The latest published accounts as at March 2023 show the Council is committed to making future payments to cover its pension fund deficit valued at £260.6m and has set aside £5.4m to cover other provisions and deferred liabilities.

157. The Council may enter into a rent guarantee arrangements where appropriate.

### Proportionality

158. In the 2024/25 budget plan the Council does not intend to be dependent on profit generating investment activity to achieve a balanced revenue budget. The primary role of Hillingdon First Ltd is to contribute to delivering more quality housing to meet the needs of Hillingdon's residents and towards improving long-term revenue income, which it is anticipated be a more efficient route than the disposal of surplus assets. The historic portfolio of investment properties are managed through the Council's organisation structure and no income reliance is placed on this holding.

### Borrowing in Advance of Need

159. In accordance with government guidelines, the Council does not intend to borrow more than or in advance of need purely in order to profit from investment of the extra sums borrowed.

**Capacity, Skills and Culture**

- 160. Elected members and officers receive training and undergo continuous professional development to ensure their knowledge is current and relevant. Where required, Officers and Members are supported by specialists on technical, commercial and regulatory matters.
- 161. The Council’s Investment Strategy to date has been approved by Cabinet and full Council as part of the TMSS. Under delegated powers, the Corporate Director of Finance will, on a daily basis, determine the most appropriate form of investments in accordance with the Council’s investment objectives, income and risk management requirements.
- 162. The Council’s investment position, including compliance with prudential indicators, is reported to Cabinet on a monthly basis as part of the monitoring process.
- 163. The shareholder agreement and memorandum of association sets out in detail the governance arrangements and provides details of the operating framework, controls, and reporting requirements for Hillingdon First Ltd. No actions should cause the company or the Council to breach the Local Authorities (Companies) Order 1995.

**Investment Indicators**

- 164. The Council has set the following quantitative indicators to allow elected members and the public to assess the Council’s total risk exposure as a result of its investment decisions.
- 165. The indicator in Table 19 shows the Council’s total exposure to potential investment losses. This includes amounts the Council has agreed it could lend to Hillingdon First Ltd, but have yet to be drawn down.

**Table 19: Total investment exposure**

<b>Total Investment Exposure</b>	<b>31/03/23 Actual £m</b>	<b>31/03/24 Forecast £m</b>	<b>31/03/25 Forecast £m</b>
Treasury Management Investments	62.2	35.1	25.0
Service investments: Loans	0.0	4.0	10.0
Service investments: Shares	3.8	3.8	3.8
Commercial investments	4.7	4.7	4.7
<b>Total Exposure</b>	<b>70.7</b>	<b>47.6</b>	<b>43.5</b>

166. Service loans and shares in Hillingdon First Ltd are classified as capital expenditure and can be described as being funded by borrowing. The remainder of the Council's investments are financed by usable reserves and income received in advance of expenditure.

**Table 20: Investments funded by borrowing**

<b>Total Investment Exposure</b>	<b>31/03/23 Actual £m</b>	<b>31/03/24 Forecast £m</b>	<b>31/03/25 Forecast £m</b>
Service investments: Loans	0.0	4.0	10.0
Service investments: Shares	3.8	3.8	3.8
<b>Total funded by borrowing</b>	<b>3.8</b>	<b>7.8</b>	<b>13.8</b>

167. The rate of return received indicator shows the investment income received less the associated costs, including the cost of borrowing where appropriate, as a proportion of the sum initially invested. Note that due to the complex local government accounting framework, not all recorded gains and losses affect the revenue account in the year they are incurred.

**Table 21: Investment rate of return (net of all costs)**

<b>Investments Net Rate of Returns</b>	<b>2022/23 Actual</b>	<b>2023/24 Forecast</b>	<b>2024/25 Budget</b>
Treasury Management Investments*	2.13%	4.82%	4.85%
Strategic Long-Term Investments**	3.43%	4.11%	2.67%
Service investments: Loans	4.94%	4.94%	4.94%
Service investments: Shares	0.0%	0.0%	0.0%
Commercial investments	5.38%	3.84%	4.22%

\*Excluding Strategic Long-Term Investment

\*\* Based on 2023/24 performance, returns on Strategic Long-Term Investments are anticipated to exceed budgeted returns.

**ANNUAL MINIMUM REVENUE PROVISION STATEMENT 2024/25**

168. Where the Council finances its capital programme through borrowing it must set aside resources annually through a Minimum Revenue Provision. This is within the revenue budget to repay the debt in later years. The Local Government Act 2003 requires the Council to have regard to Guidance issued in 2018 on Minimum Revenue Provision issued by DLUHC.
169. MRP in 2024/25: MRP will generally be charged over the useful life of the assets, beginning in the year after the asset becomes operational. In all cases we will consider the most prudent method of providing for debt repayment. The HRA will make a form of MRP to pay down its debt over the context of its 30-year business cycle on which the settlement is based.
170. When former operating leases are brought onto the balance sheet on 1st April 2024 due to the adoption of the IFRS 16 Leases accounting standard, and the asset values have been adjusted for accruals, prepayments, premiums and/or incentives, then the annual MRP charges will be adjusted so that the total charge to revenue remains unaffected by the new standard.
171. With the implementation of IFRS 16, operating leases that meet the capitalisation thresholds will be brought to the balance sheet with their net book values as an asset and the outstanding amounts as liabilities. A revenue charge will then be made in the year that is due for both the principal and the interest due. Each payment made for each asset reduces the long-term liability outstanding.
172. Capital expenditure financed by borrowing and incurred during 2023/24 is not subject to an MRP charge until 2024/25. For assets under construction and significant assets, an MRP charge may be delayed until the asset is deemed available for use.
173. For capital expenditure loans to third parties, the Authority will make nil MRP unless (a) the loan is an investment for commercial purposes and no repayment was received in year or (b) an expected credit loss was recognised or increased in-year, but will instead apply the capital receipts arising from principal repayments to reduce the capital financing requirement instead. In years where there is no principal repayment on loans that are investments for commercial purposes, MRP will be charged in accordance with the MRP policy for the assets funded by the loan, including where appropriate, delaying MRP until the year after the assets become operational. Sufficient MRP will be charged to ensure that the outstanding capital financing requirement (CFR) on the loan is no higher than the principal amount outstanding less the expected credit loss.

174. **Overpayments:** In earlier years, the Council has made voluntary overpayments of MRP totalling £4.9m that are available to reduce the revenue charges in later years. The table below shows the expected balance of over payments as at 31 March 2024. The previously made overpayments are expected to be fully drawn down in 2023/24 to support the revenue position.

**Table 22: MRP Overpayments**

<b>MRP Overpayments</b>	<b>£m</b>
Actual balance 31.03.2023	4.9
Planned drawdown 2023/24	(4.9)
Forecast Balance 31.03.2024	0.0

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# HILLINGDON

LONDON

## **PAY POLICY STATEMENT - April 2024**

### **1. Purpose**

- 1.1. The Localism Act 2011 requires relevant authorities (including London Boroughs) to prepare and publish an annual pay policy statement.
- 1.2. The Local Government Transparency Code outlines the mandatory requirement for local authorities to publish an organisational chart of the top three management tiers together with details of senior employee salaries above £50,000.
- 1.3. This pay policy statement responds to the recommendations of the Hutton Review of Fair Pay in the Public Sector (March 2011) by ensuring transparency of pay policies within the Council to residents.

### **2. Approval**

- 2.1. The pay policy statement must be approved annually by a Full Council meeting of democratically accountable members.

### **3. Scope**

- 3.1. The pay policy applies to the Council's employees only and schools may have separate arrangements. An additional pay policy for teachers employed and working directly for the Council will be published on the Council's website.

### **4. Communication**

- 4.1. The approved pay policy statement will be published on the Council's website as soon as is reasonably practicable once approved or amended by Full Council.

### **5. Publication & Access to Data**

- 5.1. Details of all Chief Officers' remuneration will be published on the Council's website and updated annually. This information will also be included in the Council's annual statement of accounts which will also be published on the Council's website.
- 5.2. This information will be provided in an open 'machine-readable' format such as MS Excel, allowing for open re-use, including commercial and research activities, in order to maximise value to the public.

## 6. Definitions

### *Chief Officers*

6.1. The definition of Chief Officers used in this pay policy, as set out in section 43(2) of the Localism Act (2011) includes the Council's Chief Executive Officer and Corporate Directors, as well as their direct reports.

### *Lowest Paid Employees*

6.2. The Council operates a nationally agreed job evaluation scheme, and nationally agreed pay rates are linked to this scheme. Roles falling within the nationally negotiated APT&C framework are evaluated using the Greater London Provincial Council (GLPC) Job Evaluation Scheme.

6.3. The lowest graded roles in the Council are those evaluated at Scale 1 therefore our lowest paid employees are defined as those performing roles at this evaluated grade. The Council's commitment to this grading scheme, and nationally negotiated pay rates, constitutes our policy towards our lower paid workers. However, the Council is also committed to paying the London Living Wage as a minimum (see section 8 below).

### *Remuneration*

6.4. Remuneration is defined as the total of all payments made to an individual officer including salary, expenses, performance related pay, recruitment or retention premia, additional responsibility payments, together with any other additional payments, including charges, fees, allowances and enhancements to pension entitlement made to the officer.

### *Pay Multiples*

6.5. Pay multiples refer to the ratios between 2 salaries (e.g. the pay multiple between a salary of £60,000 and £20,000 would be 3).

## 7. Job Evaluation

7.1. All job roles within the Council (apart from those subject to national grading prescription) are graded using nationally recognised job evaluation schemes. The purpose of job evaluation is to ensure that remuneration is set at an appropriate level in line with the responsibilities of the job role.

7.2. All roles graded within the local government pay spine negotiated by the National Joint Council for Local Government Services (salaries between £25,854 and £70,710<sup>1</sup>) are evaluated using the Greater London Provincial Council (GLPC) Job Evaluation Scheme. Where roles fall within other national conditions, the appropriate job evaluation scheme would be used for those roles (for example Soulbury Scale).

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<sup>1</sup> The salary ranges quoted cover the period to 31 March 2024 subject to an in-year amendment following the nationally agreed Local Government Pay Award.



7.3. Roles falling within scope of the JNC framework (salaries between £72,450 and £227,700) and those of the Chief Executive Officer and Corporate Directors are evaluated using the Local Government Employers (LGE) Senior Manager Job Evaluation Scheme.

## **8. London Living Wage**

8.1. The Council is committed to paying, as a minimum, the London Living Wage (LLW) to all directly employed staff (excluding some apprenticeships and those waiting to commence apprenticeships). Where basic pay, together with any pay supplements, falls below the LLW an additional allowance will be paid to bring that employee's pay up the LLW.

8.2. Any annual increases related to the LLW will be applied on the 1 April.

## **9. Appointments to Chief Officer posts and remuneration levels**

9.1. All Chief Officer appointment and remuneration decisions are subject to the approval of an Appointments Committee consisting of cross-party Council members.

9.2. Appointment to the post of Chief Executive Officer is also subject to the approval of full Council, in accordance with the Council's constitution.

9.3. Remuneration levels are set within the relevant pay scale as follows:

### *Internal Appointments*

- i) Chief Officers promoted to a new role at a higher grade will be appointed at a point on the new salary band that demonstrates a substantive increase on their current salary reflecting the new and additional responsibilities, as determined by the Appointments Committee.
- ii) Chief Officers moving to a new role evaluated at a minimum of one grade lower than their current grade will be appointed on a salary at the maximum of the new, lower salary band.

### *External Appointments*

9.4. External appointees to Chief Officer roles will normally be appointed at the lowest point of the salary range for the post. However, the Appointments Committee may be required to consider the applicants current salary and other market factors to determine an appropriate salary offer. Where it is necessary to offer a salary higher than the lowest point on the salary scale the Appointments Committee will evidence an objective rationale for this decision.

9.5. The terms of reference for the Appointments Committee includes all remuneration decisions on new Chief Officer appointments.

## **10. Salary Benchmarking**

10.1. The Council completes an annual benchmarking review of Chief Officer pay using available information across all London Boroughs. This exercise is used to ensure that the Council's approach to reward of Chief Officers fairly reflects the conditions within the local recruitment market.

10.2. The Council's objective is to position its remuneration of Chief Officers to ensure that the Council can remain competitive within the local recruitment market whilst ensuring that high calibre leaders can be recruited and retained.

### 11. Remuneration Levels

11.1. This pay policy statement sets out the Council's current approach to Chief Officer Pay, and any in-year changes to the policy will require full Council approval.

11.2. Through approval of this pay policy statement full Council approves new appointments to existing Senior Chief Officers posts which attract potential salary packages (including salary, fees, allowances or benefits in kind routinely payable to the appointee) of over £100,000.

11.3. All Tier 1/2 and some Tier 3 officers have the potential to be paid at this remuneration level. These posts are -

11.4. Tier 1/2 (where pay ranges of over £100k are paid)

- Chief Executive
- Corporate Director, Finance
- Corporate Director, Place
- Corporate Director Resources
- Corporate Director, Children's Services
- Corporate Director, Adult and Social Care
- Chief Digital and Information Officer

11.5. An ongoing process to review pay structures means that although the number of officers in scope of the potential to earn over £100k at Tier 3 has increased over the last financial year, 80% of these roles will not reach this level for c. 5 years (depending on pay award).

Tier 3 (where pay ranges of over £100k can potentially be paid <sup>2</sup>)

- Assistant Director Access to Support Services
- Assistant Director Children Family Support Services
- Assistant Director Children in Need of Help & Protection
- Assistant Director Corporate Parenting & Fostering
- Assistant Director Direct Care & Business Development
- Assistant Director First Response
- Assistant Director Hospital Locality & Health
- Assistant Director Permanence & Specialist Service
- Assistant Director Learning Disabilities & Mental Health Social Work
- Assistant Director Education & Vulnerable Children
- Assistant Director Youth Justice & Prevention
- Chief Accountant
- Deputy Principal Lawyer
- Director of Safeguarding, Quality, Partnerships & Children's Residential
- Director of Community Safety & Enforcement

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<sup>2</sup> Not all officers listed are currently paid at this level, however these posts are evaluated in a pay range which can exceed £100k. These job titles may change in-year subject to organisational change.

- Director of Operational Assets
- Director of Plan Regeneration & Environment
- Director of Procurement & Commissioning
- Director of Service Delivery Children
- Director SEND & Education
- Director, Pensions, Treasury & Statutory Accounts
- Director-Strategic & Operational Finance
- Finance Manager Control Accounting
- Head of Business Administration
- Head of Business Intelligence
- Head of Capital Programme
- Head of Corporate Communications
- Head of Counter Fraud
- Head of Customer Experience
- Head of Democratic Services
- Head of Development Management & Building Control
- Head of Education & Lifelong Learning
- Head of Environmental Specialists
- Head of Finance
- Head of Green Spaces, Sports & Culture
- Head of Highways
- Head of Housing Management
- Head of HR
- Head of Internal Audit & Risk Assurance
- Head of Parking Services
- Head of Programme Management Education & SEND
- Head of Public Protection & Enforcement
- Head of Revenues & Benefits
- Head of Safeguarding Arrangements
- Head of Safer Community & Vulnerability
- Head of Strategic Finance
- Head of Strategic Planning & Regeneration
- Head of Technology
- Head of Transportation
- Head of Waste Services
- Office Managing Partner
- Principal Lawyer
- SEND Technical Specialist Lead
- Service Manager Capital Programme Work
- Solution Design & Cloud Operations Manager
- Strategic Sourcing Manager

## 12. Additional Payments

### *Recruitment & Retention premia*

- 12.1. The Council's nationally agreed pay structures normally allow for the competitive recruitment and retention of high calibre Chief Officers.

- 12.2. Exceptionally the Council may need to respond to external market conditions when recruiting or retaining employees with specific skills, knowledge or capabilities. In order to respond to short to mid-term shortages within the employment market the Council can apply a recruitment and retention premia payment to Chief Officer roles through the application of the Council's Market Factor Supplements policy.
- 12.3. All such premia payments must be supported by benchmarking data to determine genuine scarcity within the market and to determine the level of any agreed additional payments. The Appointments Committee must ratify all recruitment and retention premia. These payments should be reviewed on at least an annual basis to ensure the prevalent market conditions that form the basis of payment remain in force.
- 12.4. Any such payments to Chief Officers will be published annually on the Council's website together with the annual pay policy statement.

### *Additional Responsibility payments*

- 12.5. Where a Chief Officer assumes substantive additional responsibilities, for example covering the duties of another vacant role, then an additional responsibility payment (an honorarium) can be made. These payments must be approved by the Chief Executive and the Leader of the Council and ratified by the Appointments Committee.

### *Car Allowances*

- 12.6. No essential user allowances are paid to Chief Officers for travel or using a car.

### *Expenses incurred*

- 12.7. The Council provides all staff required to travel with access to Payment Cards to ensure expenses claims are only made in exceptional circumstances. Any claims for expenses and mileage are receipted and limited to the levels set out in the NJC for Local Government Services agreement. HMRC rates are applied for any business-related fuel reimbursement.

## **13. Salary Progression & Performance Related Pay**

- 13.1. Chief Officer and Head of Service salary progression is subject to performance and is assessed annually as part of the Council's performance appraisal process. There is no pay progression for Chief Officers who do not demonstrate the required standards within their role.
- 13.2. Chief Officers and Heads of Service who fully meet the expected performance standards of their role can progress along their pay scale annually.
- 13.3. The Council does not operate an "earn back" pay system for its officers, but Chief Officer incremental salary progression is subject to performance assessment.

## **14. Payments for local election duties**

- 14.1. Council staff can be employed on election duties of varying types. The fees paid to Council employees for undertaking these election duties vary according to the type of election they participate in, and the nature of the duties they undertake.

- 14.2. Returning Officer duties (and those of the Deputy Returning Officer) are contractual requirements, and fees paid to them for national elections/referendums are paid in accordance with the appropriate Statutory Fees and Charges Order and are paid by the body responsible for the conduct of the election.

## **15. Bonus Payments**

- 15.1. No bonus payments are made to employees of the Council, including Chief Officers.

## **16. Redundancy and Severance Payments**

- 16.1. The Council's policy on levels of redundancy payments are set out in Early Termination of Employment Compensation Payments Policy.
- 16.2. In instances where a candidate for a vacant position within the Council has received a severance payment from the London Borough of Hillingdon (including any redundancy payment) within the last year, the Chief Executive Officer must approve any proposed appointment.
- 16.3. Section 18 outlines the impact of re-employment and effect upon LGPS pensions.

## **17. Chief Officer Pay Multiples**

- 17.1. The pay multiple between the salary of the Council's lowest paid employees and the Chief Executive officer, together with that between the chief executive's salary and the Council's median salary, will be published annually. An explanation will be provided to account for any changes in the pay multiples from those previously reported.
- 17.2. The pay multiple between the salary of the lowest paid employees (£25,854) and the Chief Executive officer is 8.5 (a reduction from previous year)<sup>3</sup>.
- 17.3. The current pay multiple between the Council's median salary (£36,567) and that of the Chief Executive officer is 6<sup>3</sup>.

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<sup>3</sup> This pay multiple is based on salaries as of 31 March 2024 and will be subject to an in-year amendment following the nationally agreed Local Government Pay Award.

## 18. Pensions

- 18.1. The Council's policy covering re-employment to a position with eligibility to join the Local Government Pension Scheme (LGPS), states that the total of the pension and salary from the re-employment, should not exceed the index linked value of the salary on leaving employment. Should earnings exceed this level, then the pension will be subject to a temporary reduction of the excess, for the duration of re-employment.
- 18.2. Further information regarding the impact on previous employees with a LGPS pension and re-employment is available on the Council's website at the following web address - <http://www.hillingdon.gov.uk/index.jsp?articleid=6487>

## 19. Management of Workforce Costs

- 19.1. The latest projections for workforce costs are presented monthly by the Council's Chief Finance Officer to the Cabinet as part of the Monthly Budget Monitoring Report.



### 2024/25 Budget Consultation Feedback

#### Overview of Consultation Process

- This report highlights the key findings of the Budget Consultation 2024-25 conducted by the London Borough of Hillingdon from 15 December 2023 to 28 January 2024.
- The purpose of the consultation was to seek views from residents and local businesses on Hillingdon Council's budget proposals for 2024-25.
- The consultation was publicised:
  - On Hillingdon Council's website
  - Through the Council's social media platforms
- Information about the consultation was also sent directly to:
  - Residents on the Council's Customer Engagement database;
  - Residents associations in the borough.
- The survey received 210 responses, a decrease of 401 responses from last year.
- The total number of responses and **key themes** from all open questions are shown in the Survey results.
- All results are unweighted.
- Results are based on all respondents unless otherwise stated.

### Summary of key findings

- 99% of the respondents are residents, 1% are on behalf of local businesses or organisations.
- 48% of respondents are satisfied with the budget proposals, 34% are dissatisfied, which leaves 18% neither satisfied nor dissatisfied with the Council's budget proposals.
- 46% of the respondents agree that the budget proposals give residents and local businesses value for money, with 29% disagreeing, leaving 25% neither agreeing nor disagreeing that the budget proposals give value for money.
- 56% of respondents feel well informed about the budget proposals, leaving 44% feeling not informed.

The document is structured by firstly presenting the survey results and secondly presenting the demographic and background information on respondents.



**Survey results**

Q1: How satisfied are you with the Council's budget proposals for 2024/25?

Response	Number of Responses	Percentage of Responses
Very Satisfied	57	27%
Somewhat Satisfied	44	21%
Neither Satisfied nor Dissatisfied	37	18%
Somewhat Dissatisfied	35	16%
Very Dissatisfied	37	18%
<b>Total</b>	<b>210</b>	<b>100%</b>

Q1a. Please tell us why:

**Positive**

Comments suggest that respondents agree for the following reasons:

- Sound Financial Management
- Good Value for Money
- Great services provided by Hillingdon
- Council Tax increases still less than other boroughs

**Negative**

- Opposed to the further increase in Council Tax
- Opposed to the increase in charge for 1<sup>st</sup> parking permit, with comments including that when the parking schemes were introduced residents were under the impression that they would receive one free permit a year.
- The need for increased funding on Social Housing, for both new properties and existing properties, for the existing properties comments include the condition and age of the kitchens and windows.
- Concerns about the 5% increase in Nursery fees, with comments including that the 5% increase is steep and that this will result in being charged more than the market rate.
- Concerns on the conditions of specific Footpaths and Carriageways.
- Concerns on Climate Change and funding for Flood Alleviation.

## Appendix F – Budget Consultation Feedback

Q2: To what extent do you agree or disagree that the budget proposals give value for money to local people and businesses?

Response	Number of Responses	Percentage of Responses
Strongly Agree	54	26%
Tend to Agree	43	20%
Neither Agree nor Disagree	53	25%
Tend to Disagree	25	12%
Strongly Disagree	35	17%
<b>Total</b>	<b>210</b>	<b>100%</b>

Comments on question 2 are a continuation of the same themes raised under question 1.

Q3: How well informed, if at all, do you feel about the budget proposals?

Response	Number of Responses	Percentage of Responses
Very Well Informed	60	29%
Fairly Well Informed	57	27%
Not Very Well Informed	60	29%
Not Informed At All	33	15%
<b>Total</b>	<b>611</b>	<b>100%</b>

Q3a: Are there any other comments you would like to make about the council's budget proposals for 2024-25?

Most comments were in line with those raised under question 1.

Other comments included:

- The length of the document being 126 pages, need for more transparency.
- Stop wasting money

## Survey Results – Demographic and Background Information

Q4. Are you completing this survey...?

Response	Number of Responses	Percentage of Responses
As a resident	208	99%
On behalf of a local	2	1%
<b>Total</b>	<b>611</b>	<b>100%</b>

Q5. Please tell us your postcode:

Response	Number of Responses	Percentage of Responses
HA4	33	16%
HA5	10	5%
HA6	6	3%
UB3	36	18%
UB4	13	6%
UB5	4	2%
UB7	26	12%
UB8	32	15%
UB9	8	4%
UB10	37	17%
WD3	0	0%
Other	3	2%
Not Completed	2	1%
<b>Total</b>	<b>210</b>	<b>100%</b>

Q6. Please tell us the name of your business or organisation:

Response	Number of Responses	Percentage of Responses
Anonymous	2	100%
<b>Total</b>	<b>2</b>	<b>100%</b>

Q7. Please tell us the postcode of your business or organisation:

Response	Number of Responses	Percentage of Responses
No post code given	2	100%
<b>Total</b>	<b>2</b>	<b>100%</b>

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Q8: Are you:

Response	Number of Responses	Percentage of Responses
Female	100	48%
Male	101	48%
Prefer not to say	7	3%
Other	1	0.5%
Toaster	1	0.5%
<b>Total</b>	<b>210</b>	<b>100%</b>

Q9: How old are you?

Response	Number of Responses	Percentage of Responses
Under 18	0	0%
18 to 24	8	4%
25 to 34	35	17%
35 to 44	42	20%
45 to 54	40	19%
55 to 64	34	16%
65+	51	24%
<b>Total</b>	<b>210</b>	<b>100%</b>

**Other Responses Received Outside of the Consultation Survey**

- There was on response received by email from Queens Lodge, Margate.
  - The response was from a leaseholder at Queens Lodge in reference to Section 194, Cabinet will consider a report regarding the disposal of the garages at Queens Lodge.
  - Many of the residents were unaware of the plans to dispose of the garages.
  - The email author requested further information and queried how they would be able to register their objection.
  
- There were no Petitions or Letters that were received in response to the consultation Survey.

**Comments from Select Committees on Cabinet’s 2024/25 budget proposals**

As part of the Constitution (Budget and Policy Framework Procedure), Select Committees have a statutory role to review the Cabinet’s draft budget proposals, which were set out at Cabinet on 14 December 2023 and then to submit their comments to the Cabinet for consideration before the final budget is recommended to full Council. At Select Committee meetings in January and February 2024, consideration was given to reports which provided details of the draft budget proposals relating to the remit of each committee.

The formal comments of the Committee, whether approved at the meeting or through delegated authority after the meeting as agreed by the Chairman, in consultation with the Opposition Lead, are set out below:

Select Committee	Comments
<b>Property, Highways and Transport Select Committee</b> 10 January 2024	Members thanked officers for their hard work in bringing balanced, sound budget proposals to the Select Committee for their comments. The Committee noted the position on savings in the budget within the remit of the Select Committee whilst acknowledging inflationary, interest and demand led pressures. Members commended that the Council was still delivering services and investment for residents in comparison to other local authorities, particularly in the areas of local infrastructure, a new leisure centre and significant additional SEND capacity in the Borough’s schools.
<b>Finance and Corporate Services Select Committee</b> 11 January 2024	The Committee welcome the budget as published and consulted on set out in the Cabinet papers of the 14 December 2023. We acknowledge the substantial and significant pressures and complexities that are usually involved in a Council setting a balanced Budget across the myriad of disciplines, statutory obligations and service intentions that a council may wish to budget for.  This process has been made even more challenging and complex due to the combined effects of inflationary and

## Appendix F – Budget Consultation Feedback

	<p>interest rate pressures contributing to the harsh economic realities for everyone concerned, in working with or being provided for, by the Council. Service provision of every type has been affected by the economic circumstances that the London Borough of Hillingdon has to "live with and in". Add to this the way in which local authorities are financed, with the seemingly haphazard and timely unhelpful funding formulas makes budget setting and provision a complexity of extraordinary proportions.</p> <p>In this regard, we commend the work of the Cabinet Member for Finance, in particular, together with the Leader of the Council and Cabinet and, of course, the Finance Officer Team for their excellent work in achieving a balanced budget for this time period. Many other local authorities with the same pressures are failing and will fail to achieve what the whole finance team have done in Hillingdon.</p> <p>We are particularly keen to endorse the proposals for savings, within our Committee remit, while continuing to promote and maintain all services in whatever way can be done so. The clear intention to drive efficiency in service provision without a reduction in service is welcome and necessary. Where necessary some services will need re-balancing or realigning and refreshing to meet the current circumstances.</p> <p>That is only to be expected when applying efficiency standards, prudence in approach and financial rectitude. Strong financial management of the Hillingdon budget is the absolute route to budgetary success.</p> <p>We acknowledge the budget proposals for the committee service areas, the need to update, in as resident focused as possible, the overall picture regarding fees and charges and Council Tax is a significant challenge given the economic issues as they have developed in recent years contrasting with the past.</p> <p>Proposals for digitalisation, commercialisation, better use of services and delivery are all budgetary proposals that are welcome and which we as a committee will closely scrutinise to aid the process. We will be keen to engage with reviews around commercialisation in appropriate areas and of services e.g. Legal services, corporate services and others in our remit. This budget is a significant achievement which is to be commended.</p>
<p><b>Residents’ Services Select Committee</b> 16 January 2024</p>	<p>The Residents’ Services Select Committee commends the hard work of officers in achieving a balanced budget and supports the proposed budget, acknowledging its strategic alignment with the comprehensive five-year MTF period. The</p>

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	<p>budget demonstrates a proactive response to challenges, notably inflation, the cost-of-living crisis, and the sustained impact of the COVID-19 pandemic. This financial plan showcases sound principles of fiscal management, adeptly utilising Earmarked Reserves to navigate inflationary pressures and address local priorities. The Committee also recognises the budget's approach to tackling challenges posed by insufficient Government funding through strategic allocations and a deliberate effort to avoid over-reliance on General Balances.</p> <p>In addition, we commend the meticulous development of savings proposals, understanding the delicate balancing act required when proposing increases in Fees &amp; Charges to ensure a balanced budget. The Committee acknowledges the necessity of these measures in the face of economic challenges.</p> <p>The Committee welcomes the continuation of the Council's commitment to putting residents first with the proposed capital expenditure, emphasising the continued prioritisation of our residents. The investments in local infrastructure and a new leisure centre are examples of the Council's commitment to enhancing the well-being and quality of life of those we serve.</p> <p>The Committee commends the continued dedication to and investment in resident focused initiatives. Notably, allocating £7.5 million for the Chrysalis and playground replacement programme, as well as £1 million for environmental and recreational initiatives, such as tennis court upgrades. The Committee is also pleased to endorse the £532,000 investment in local shopping parade initiatives, demonstrating support for small businesses and promoting local shopping.</p> <p>In conclusion, the Residents' Services Select Committee endorses the proposed budget. The proposals ensure the long-term fiscal resilience required and support the Council's unwavering dedication to sound financial management, ensuring the financial security and well-being of our community for the years ahead.</p>
<p><b>Health and Social Care Select Committee</b> 23 January 2024</p>	<p>The Committee again acknowledges the continuing challenging financial environment but also recognises the importance of health and social care to the lives of an increasing proportion of Hillingdon's community. The Committee is grateful to Council officers for their work on the budget as well as the staff who have worked tirelessly to provide health and social care services.</p> <p>Health and Social Care is continuously looking to innovate and develop new ways of working and new service provision</p>

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	<p>to help manage pressures. This is evident in the savings within this area that are linked to investment in digital solutions that look to prevent the costs of people coming into the service. The Committee is pleased to note that a model is being developed to track and monitor the effectiveness of this support going forward. The Committee believes that it is important that the standard of services are monitored to give all confidence that the Council continues to meet their statutory duties.</p> <p>Of the proposed £218m capital budget, £6m will be used by the Council to set up its own care home, supporting a saving of £550,000 per annum from 2025/26. Whilst there are clearly potential risks associated with purchasing a care home, the Committee looks forward to seeing the positive impact of this initiative.</p>
<p><b>Children, Education &amp; Families Select Committee</b> 1 February 2024</p>	<p>The Committee recognise the pressures that are placed on the Council's budget within the context of a challenging economic environment in terms of exceptional inflationary pressure; the impact of the cost-of-living crisis; the continuing legacy of the COVID-19 pandemic; and the increase in demand on Children's Services. Amidst these pressures, the Committee particularly commends the additional SEND capacity in the Borough's schools.</p> <p>The Committee also acknowledge the vital importance of early help and intervention as a means of supporting Hillingdon families and young people before matters escalate, and also as a means of alleviating the demand on non-statutory services.</p> <p>Furthermore, the Committee note the importance of continuing to closely monitor the situation regarding the Dedicated Schools Grant (DSG).</p> <p>Finally, the Committee would like to thank officers for their work on the budget for 2024/25.</p>

### BACKGROUND PAPERS:

Minutes of the detailed budget discussions at the above Select Committees:

- [Property, Highways and Transport Select Committee - 10 January 2024](#)
- [Finance and Corporate Select Committee - 11 January 2024](#)
- [Residents' Services Select Committee - 16 January 2024](#)
- [Health & Social Care Select Committee - 23 January 2024](#)
- [Children, Education & Families Select Committee - 1 February 2024](#)